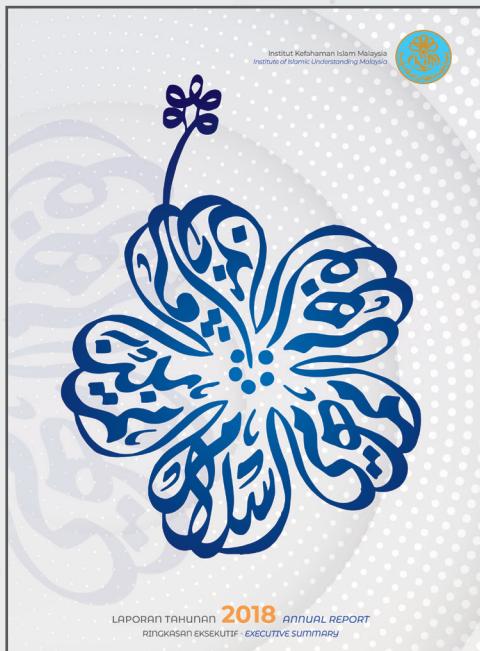








Institut Kefahaman Islam Malaysia  
Institute of Islamic Understanding Malaysia



Konsep Bunga Raya menjadi ciri utama dalam penerbitan Laporan Tahunan 2018 IKIM pada kali ini. Logo bunga ini diolahlakarkan dengan tulisan jawi agar menyatakan rangkaian berikut: AL-FAHM, MEMAHAMI ISLAM, MEMBINA PERADABAN. Bunga raya sebagai bunga kebangsaan Malaysia melambangkan IKIM sebagai institusi Islam yang berusaha menjayakan Malaysia menjadi "Negara yang baik di bawah lindungan Tuhan yang Maha Pengampun" (baldatun tayyibatun wa Rabbun Ghafur). AL-FAHM (iaitu kata dalam Bahasa Arab yang bermaksud "kefahaman") dan segala yang berkait rapat dengannya sememangnya menjadi tumpuan utama IKIM sebagai institusi penyelidikan dan pemikiran manakala MEMAHAMI ISLAM, MEMBINA PERADABAN ialah gagasan yang selama ini memandu IKIM dalam merancang dan bertindak, termasuk penerbitan karya-karya tertentu.

## Sekilas Pandang 2018

### 2018 At A Glance

#### Teras Strategik 1

#### Strategic Thrust 1



## Teras Strategik 2 Strategic Thrust 2

**Muzakarah Pakar/  
Bengkel/Dialog**  
Experts Discussion/Workshop/  
Dialogue

3

**Seminar**  
Seminar

4

**Forum/Dialog/Syaran  
Perdana/Lain-lain**  
Forum/Dialogue/Grand Lecture/  
Others

6

### Program Akademik Academic Programme

**13**

### Program Akademik Academic Programme

**13**



### Program Perundingan Dan Latihan Training And Consultancy Programmes

**14**

**Penganjuran Umum**  
Organised for the Public

9

**Program Dalaman Korporat**  
Internal Corporate Programmes

5

**Jumlah Peserta  
Program Keseluruhan**  
Total Number Of  
Programme Participants

**2,202**

**Peserta Program  
Akademik & Latihan**  
Academic & Training  
Programme Participants

**1,395**

**Unit Perundangan BEP**  
BEP Consultancy Unit

**807**

Sekilas Pandang 2018  
2018 At A GlanceTeras Strategik 3  
Strategic Thrust 3

Penerbitan  
Publication  
**18**

Karya Asli  
Original Works

**2**

Karya Prosiding  
Proceedings-based Works

**6**

Laporan Kajian  
Research Report

**1**

Input Polisi  
Policy Input

**1**

Ulang Cetak  
Reprints

**8**

Teras Strategik 4  
Strategic Thrust 4

Kertas Seminar  
Seminar Papers

**32**

Artikel Akhbar  
Press Articles

**157**

Buku  
Books

**35,521**

Jurnal & Majalah  
Journals & Magazines

**16**

Pangkalan Data  
Data

**11**

Koleksi Perpustakaan  
Library Collection



Sumbangan Naskhah Buku  
Book Contributions

**123**

Pinjaman Naskhah Buku  
Book Loans

**1,441**

## Teras Strategik 5 Strategic Thrust 5



Terbitan produk CD  
CD Productions  
8

5,284,857  
Total Hits  
Total Hits

922,249  
Page Views  
Laman tvIKIM  
tvIKIM Web  
Page Views

160,013  
Pelawat  
Visitors

87,963  
Likes  
Likes

102,610  
Follower  
Followers

5,035  
Subscriber  
Subscribers

Pendengar  
Listeners  
1.1 juta

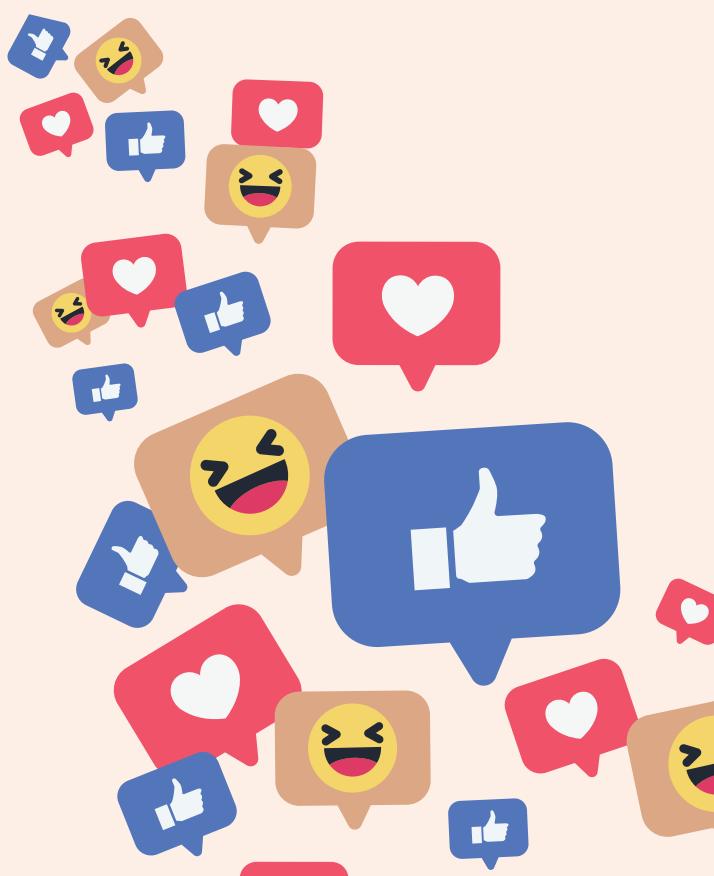
Stesen  
Berbahasa  
Melayu Terbaik,  
tangga ke  
The Best Malay  
Language Station  
6

864,233  
Likes di  
Facebook  
Facebook Likes

266,000  
Follower di  
Instagram  
Instagram  
Followers

51,200  
Follower di  
Twitter  
Twitter  
Followers

15  
Stesen  
Pemancar  
Transmitter



**Sekilas Pandang 2018**  
**2018 At A Glance**

**Teras Strategik 6**  
**Strategic Thrust 6**

**Wacana IKIM di Akhbar**  
*IKIM Discourses In The Press*



**Kunjungan Hormat & Lawatan**  
*Courtesy Calls & Visits*

**52**



## Teras Strategik 7 Strategic Thrust 7

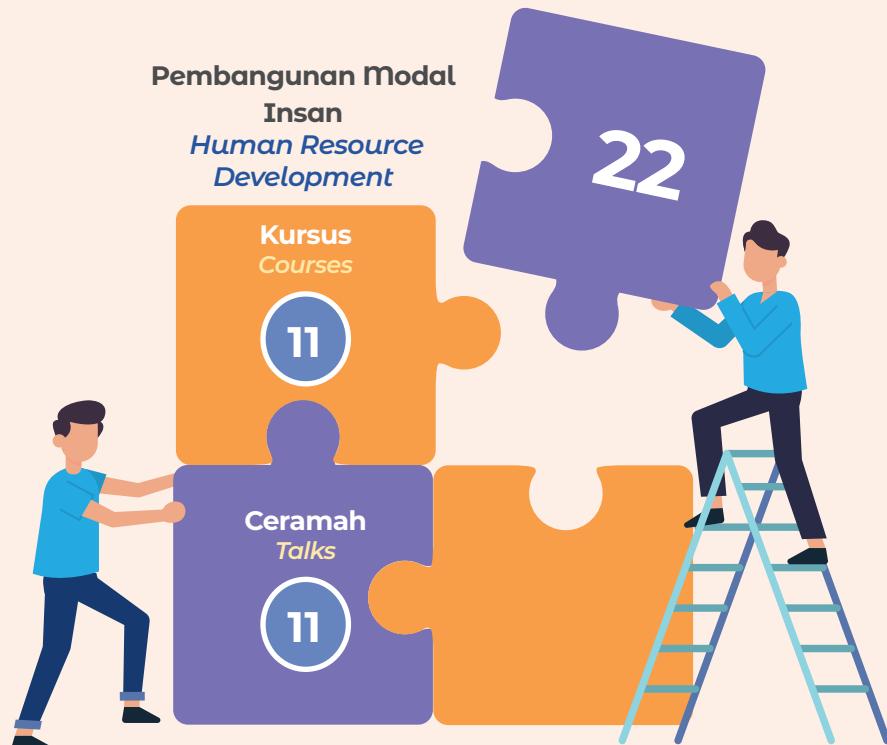


### Tadbir Urus Cemerlang Good Governance

Dasar Baharu New Policies	6
Dasar Ditambahbaik Improved Policies	8
Dokumen Baharu New Document	43
Dokumen Ditambahbaik Improved Document	50
Sistem Baharu New System	5

## Teras Strategik 8 Strategic Thrust 8

### Pembangunan Modal Insan Human Resource Development



**Sekilas Pandang 2018**  
**2018 At A Glance**

**Teras Strategik 9**  
**Strategic Thrust 9**

**Ekonomi &  
Pemasaran**  
**Economy &  
Marketing**



**RM8,321,332.55**  
**Iklan Radio**  
*Radio Advertisements*

**RM228,118.50**  
**Sewaan Dewan & Fasiliti**  
*Hall & Facilities Rentals*

**RM17,120.00**  
**Jualan Produk IKIM**  
*IKIM Product Sales*

**Rm123,455.50**  
**Buku Terbitan IKIM**  
*IKIM Book Publications*

**Rm47,916.00**  
**CD/DVD Terbitan IKIM**  
*IKIM-produced CDs/DVDs*

**Rm20,676.94**  
**Cenderamata**  
*Merchandise*

**Rm2,967.98**  
**Jualan Iklan Laman Web**  
*Web Page Advertisement Sales*

**Prestasi  
Kewangan**  
**Financial  
Performance**



**Rm57,685,838.00**  
**Dana Terkumpul**  
*Accumulated Fund*

**Rm45,822,125.00**  
**Jumlah Pelaburan**  
*Total Investment*

**Rm130,602,150.00**  
**Jumlah Aset**  
*Total Assets*

**Rm4,529,112.00**  
**Kurangan**  
*Deficit*

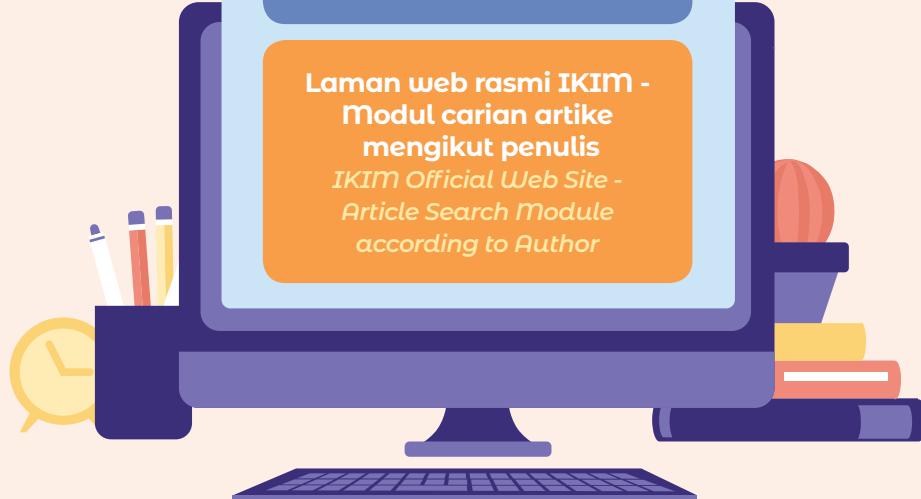
## Teras Strategik 10 Strategic Thrust 10

### Pengukuhkan ICT Strengthening Of ICT

**Sistem Pelaporan Akademik -  
Modul Kehadiran Kursus**  
*Academic Reporting System -  
Course Attendance Module*

**Sistem Pelaporan Akademik -  
Modul Laporan Tahunan**  
*Academic Reporting System -  
Annual Report Module*

**Laman web rasmi IKIM -  
Modul carian artikel  
mengikut penulis**  
*IKIM Official Web Site -  
Article Search Module  
according to Author*



**Bilangan pembangunan sistem/  
modul dalam platform terkini**  
*Number of system development/  
module in the latest platform*

# Visi

*Vision*

**Untuk Menjadi Institusi Utama Kefahaman Islam Bertaraf Antarabangsa.**

*To Become A Premier Institute Of International Repute In Islamic Understanding*

# Misi

*Mission*

1. Menjalankan penyelidikan yang bermanfaat besar dalam disiplin ilmu terpilih dengan menggunakan pelbagai kepakaran, sumber serta jaringan kerjasama bagi menghasilkan produk ilmiah melalui gerak kerja sistematik;
2. Memelihara, meningkat dan menyebar kefahaman Islam yang benar kepada masyarakat melalui pengajuran program, penyiaran dan penerbitan pelbagai hasil ilmiah dengan memanfaatkan kepakaran, pengurusan sumber yang berkesan dan rangkaian kerjasama strategik; dan
3. Memberi khidmat nasihat dan perundingan yang bermutu dan berkesan kepada pemegang taruh melalui pengembangan kepakaran, sistem, rangkaian kerjasama dan sumber secara optimum.

1. *To carry out research of significant benefits in selected disciplines using a variety of expertise, resources and network to produce academic cooperation through systematic work plans;*
2. *To maintain, improve and disseminate the correct understanding of Islam to the community through the organising of programmes, broadcasting and publications of various academic works by leveraging the expertise, effective resource management and strategic network cooperation; and*
3. *To provide quality and effective advice services and consultancies to stakeholders by combining the expertise, system, networking and resources optimally.*

## Objektif Penubuhan *Establishment Objectives*

1. Menjalankan aktiviti penyelidikan dan perundingan secara sendiri dan kerjasama yang meneliti dengan mendalam dan dari sudut pandang yang menyeluruh dan bersepakat perihal peranan Islam dan umatnya dalam keadaan baharu yang timbul akibat daripada perubahan di peringkat global;
2. Menyediakan satu forum bagi para sarjana daripada negara-negara Islam untuk membincangkan dan menganalisis isu-isu yang menjadi kepentingan dan keperihatinan bersama;
3. Mewujudkan kesedaran dan kefahaman yang lebih baik tentang isu-isu global yang mempunyai kesan langsung atau tidak langsung terhadap umat Islam dan negara-negara Islam; dan
4. Menjadi sumber maklumat kepada umat Islam seluruh dunia sekaligus menyumbang kepada penggubalan dasar-dasar pada peringkat kebangsaan, serantau dan antarabangsa.

1. *To engage in independent and collaborative research and consultancy activities that examine in depth and from a holistic and integrated viewpoint the role of Islam and the Muslim ummah in the new realities arising from a changed global order;*
2. *To provide a forum for scholars from Muslim countries to discuss and analyse issues of common interest and concern;*
3. *To create a better sense of awareness and understanding of global issues that may have a direct or indirect impact on Muslims and Muslim countries;*
4. *To act as a source of information on Muslims worldwide and provide contributions to policy formulation at national, regional and international levels.*

## Nilai-nilai Bersama

### Shared Values

Bagi mencapai tahap kecemerlangan prestasi, warga IKIM sentiasa menghayati dan mengamalkan nilai-nilai bersama berikut:

*To achieve the level of performance excellence, the IKIM work force always appreciate and practise the following shared values:*

#### Ilmu Knowledge

**Ilmu merupakan pemahaman bermakna ataupun sesuatu yang memberikan makna kepada individu apabila bersumberkan maklumat yang benar.**  
*Knowledge is meaningful understanding or something that gives meaning to an individual when sourced from the correct information.*

#### Hikmah Wisdom

**Hikmah bererti kebijaksanaan dan kepandaian. Tujuan sebenar yang berpandangan jauh di sebalik sesuatu perkara.**  
*Wisdom means wisdom and intelligence. It is the real purpose of foresight behind some matters.*

#### Adab Courtesy

**Keperibadian yang menghayati sifat-sifat mahmudah dan menghindari sifat-sifat madhmumah, bertertib akal dan budi, dan berperilaku yang betul.**  
*A personality that appreciates mahmudah traits and eschews those of madhmumah, an ordered sense and discretion, and behaves properly.*

#### Amanah Trustworthiness

**Amanah adalah sifat bertanggungjawab terhadap tugas atau kepercayaan yang diterima seseorang bahawa ia dapat melaksanakannya sebagaimana yang dituntut, tanpa mengabaikannya.**  
*Trustworthiness is being responsible for the task given or the trust received by a person to fulfil an obligation, without ignoring it.*

#### Adil Just

**Pengertian adil adalah peri menunaikan hak semua orang menurut kewajibannya.**  
**Adil adalah suatu sikap yang tidak memihak tanpa berdasarkan ilmu yang sebenar dan tidak ada pilih kasih.**  
*Just is understood as fulfilling the rights of all people according to their obligations.*  
*Just is an impartial attitude without bias based on true knowledge and without favouritism.*

#### Taqwa Taqwa

**Taqwa merupakan sifat takut kepada Allah S.W.T dan berhati-hati dalam tindakan kerana menyakini pengawasan Allah dalam setiap tindakan.**  
*Taqwa is the nature of the fear of Allah S.W.T and cautious in actions for the belief in Allah's surveillance in every action taken.*

## Sasaran Kecemerlangan IKIM IKIM'S Target Of Excellence

IKIM berhasrat untuk menjadi Institusi kefahaman Islam utama bertaraf antarabangsa pada tahun 2020. Bagi mencapai hasrat tersebut, satu pelan strategik yang komprehensif telah dirangka agar menjelang tahun 2020 beberapa kejayaan berjaya dicapai. Antara sasaran kecemerlangan IKIM menjelang tahun 2020 ialah:

*IKIM intends to become a premier institute of international repute in Islamic understanding by 2020. To that end, a comprehensive strategic plan has been successfully formulated so that by 2020, some achievements are attained. Among IKIM's goals of excellence by 2020 are:*



# Kandungan

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<b>Laporan Eksekutif Ketua Pengarah</b> <i>Director-General's Executive Report</i>	<b>18</b>
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# Kata Aluan

*Foreword*





## Perutusan Pengerusi *Chairman's Message*

Alhamdulillah syukur ke hadrat Allah SWT kerana dengan limpah rahmat dan izin-Nya, kita telah berjaya menggalas tanggungjawab yang diamanahkan sepanjang tahun 2018. Penerbitan Laporan Tahunan IKIM ini merupakan satu usaha yang sangat baik kerana ia merupakan satu wadah dan dokumentasi maklumat yang merakamkan pelbagai aktiviti, sumbangan, kejayaan dan pencapaian IKIM pada tahun 2018.

Lembaga Pengarah mengucapkan terima kasih kepada pihak pengurusan IKIM di bawah pimpinan YBhg. Datuk Prof. Dr. Azizan binti Baharuddin dan seluruh warga kerja IKIM atas khidmat yang cemerlang. Tahun 2018 boleh dikatakan tahun yang berjaya bagi IKIM, bukan sahaja kerana usianya telah mencapai 26 tahun, tetapi juga kerana usaha yang dijalankan selama ini dalam meningkatkan kefahaman Islam melalui seminar, forum, muzakarah pakar, syarahan, bengkel, penerbitan buku, siaran IKIMfm, siaran internet tvIKIM dan media sosial. Saya juga berharap dengan pencapaian sepanjang 26 tahun ini, IKIM telah mampu menangani cabaran-cabaran yang dihadapi dan telah menjadi semakin matang dalam mendepani apa juar cabaran serta

*Alhamdulillah our gratitude to Allah S.W.T because out of His Grace and Will, we have succeeded in fulfilling the mandate entrusted upon us throughout 2018. The publication of the IKIM Annual Report is the best effort as it is a forum and documentation that captures the various activities, contributions, successes and achievements of IKIM in 2018.*

*The Board of Directors express their thanks to the IKIM management under the leadership of YBhg. Datuk Prof. Dr. Azizan binti Baharuddin and the entire IKIM work force for their excellent service. Twenty 18 can be regarded as a successful year for IKIM, not only because it had reached 26 years, but for the continuing efforts made to enhance the understanding of Islam through seminars, forums, experts consultations, lectures, workshops, book publications, IKIMfm broadcasting, tvIKIM internet broadcasting and the social media. I also hope that with the achievements attained throughout the 26 years, IKIM is able to address the challenges faced and increasingly mature in meeting any challenges and moving in line with the country's aspirations in the future.*



bergerak seiring dengan aspirasi negara, pada masa akan datang.

Seterusnya, saya ingin merakamkan penghargaan kepada semua para penaja yang telah menghulurkan sumbangan kewangan dalam menjayakan program-program akademik sepanjang tahun 2018. Juga terima kasih kepada rakan media cetak, media elektronik dan portal berita yang telah bekerjasama menyiarkan berita program-program anjuran IKIM serta yang telah memberikan ruang untuk publisiti program dan juga penerbitan IKIM. Penghargaan IKIM juga kepada para penaja program-program IKIMfm dan tvIKIM.

Saya pasti banyak lagi program yang memberi impak besar kepada masyarakat yang telah dilaksanakan oleh IKIM dan kenyataan saya di sini merangkumi hanya sebahagian kecil sahaja. Akhir kata, saya berharap warga kerja IKIM akan mengharungi gelombang Transformasi Negara dengan penuh integriti, azam dan komitmen selari dengan misi dan visi IKIM serta akan sentiasa berusaha memperkaya khazanah dalam pelbagai bidang ilmu kearah pembinaan tamadun sebagaimana gagasan IKIM, "Memahami Islam Membina Peradaban".

*Next, I would like to extend my appreciation to the sponsors who have contributed financially to the success of the academic programmes throughout 2018. Also thanks to our partners of the print media, electronic media and news portal that had cooperated to publish news of programmes organised by IKIM as well as the space provided for the publicity of the programmes and IKIM publications. Thank you too to all the programme sponsors of IKIMfm and tvIKIM.*

*I am certain there had been many more programmes of substantial impact on the community that IKIM had conducted and what I have said has only been a small portion of it. Lastly, I hope that the IKIM work force will successfully weather the onslaught of the National Transformation with integrity, determination and commitment in line with the mission and vision of IKIM and always strive to enrich the treasures in the various fields towards the building of civilisation as in the IKIM's aspiration, "Understand Islam Build Civilisation".*



**TUN ABDULLAH AHMAD BADAWI**  
Pengerusi IKIM  
IKIM Chairman



## Laporan Eksekutif Ketua Pengarah *Director-General's Executive Report*

Dengan sukacitanya saya ingin membentangkan sebuah laporan ringkas kegiatan-kegiatan utama dan penyata kewangan Institut Kefahaman Islam Malaysia (IKIM) yang telah diaudit untuk tahun 2018. Menginjak usia ke-26 tahun penubuhannya, sepanjang tahun 2018 IKIM telah berusaha meningkatkan kefahaman masyarakat tentang ajaran dan nilai-nilai Islam serta hubungannya dengan kehidupan. IKIM terus komited dalam menyampaikan ilmu pengetahuan melalui perbincangan ilmiah, penyebaran melalui media massa dan penerbitannya, bertepatan dengan gagasannya "Memahami Islam Membina Peradaban". Semoga buku Laporan Tahunan IKIM 2018 ini dapat memberikan gambaran yang jelas tentang fungsi dan pencapaian IKIM secara keseluruhannya dan seterusnya menjadi kayu pengukur serta penanda aras bagi warga IKIM untuk merancang program-program yang lebih memberi pendedahan dan impak yang positif yang diharapkan kepada masyarakat pada masa hadapan.

*It is my pleasure to present a brief report on key activities and statements of the main activities and audited financial statements of the Institute of Islamic Understanding (IKIM) Malaysia for 2018. On the 26th year of its establishment, throughout 2018, IKIM sought to improve the community's understanding of the teachings and values of Islam and its relationship with life. IKIM continued to be committed to delivering knowledge through scientific discussions, dissemination through the mass media and through its publication, and this was in line with the realisation of its idea of "Understand Islam Build Civilisation". May the IKIM 2018 Annual Report give a clear picture to the community about IKIM's activities and prolific thinking as a whole and ultimately become a benchmark for IKIM in particular to plan programmes that provide greater exposure and impact to the community at a time forward.*



## ANUGERAH

Diantara anugerah yang telah diperolehi oleh IKIM termasuklah:

1. Anugerah buku yang bertajuk "Kecelaan Tipu Daya: Terjemahan Kitab Dhamm al-Ghurur daripada Ihya' Ulum al-Din" hasil terjemahan En. Md Asham b. Ahmad, Fellow Kanan, Pusat SYARAK. Anugerah Kategori Pengajian Tinggi Buku Terjemahan Terbaik Anugerah Buku Negara 2018.
2. Anugerah Kewartawanan Autisme Terbaik (Radio) di Anugerah Dari Hati ke Hati anjuran Bank Rakyat.
3. Pemenang Pertama "Anugerah Media Kempen Blue Ribbon Kategori Media Sosial" sempena Majlis Anugerah Media Kesihatan 2018 bersama Kementerian Kesihatan Malaysia.
4. Buat julung kalinya tvIKIM mendapat hadiah saguhati untuk penerbitan video pendek "Quran Hour 2017" bertajuk "Ammar" anjuran Kumpulan Media Karangkraf.
5. IKIM telah menerima penghargaan daripada pihak Jabatan Perpaduan Negara dan Integrasi Nasional (JPNIN) atas sumbangan dan usahasama penglibatannya IKIM dalam usaha-usaha mempromosikan keharmonian antara penganut agama. Semoga komitmen warga IKIM dan penglibatan secara berterusan dengan agensi-agensi luar seperti JPNIN tersebut akan berterusan.

## AWARDS

Among the awards received by IKIM include:

1. The award for the book titled *The Evils of Deception: The Translation of the Dhamm al-Ghurur Book from Ihya' Ulum al-Din* (trans.) translated by Mr. Md Asham b. Ahmad, Senior Fellow, SYARAK Centre. The award is for the Higher Institution Category for the Best Translated Book of the National Book Awards 2018.
2. The Best Autism Journalism Award (Radio) at the Heart-to-Heart Awards organised by Bank Rakyat.
3. The First Winner of the "Blue Ribbon Campaign Media Award Social Media Category in conjunction with the Health Media Awards 2018 with the Ministry of Health Malaysia.
4. For the first time ever, tvIKIM received a consolation prize for the short video production of "Quran Hour 2017" titled "Ammar" organised by the Karangkraf Media Group.
5. IKIM received appreciation from the Department of National Unity and Integration Department (JPNIN) for the contribution and collaboration of IKIM involvement in promotional efforts continuous affairs of harmony among religious adherents. May the commitment and engagement with outside agencies continue.

## Laporan Eksekutif Ketua Pengarah Director-General's Executive Report

### AKTIVITI AKADEMIK

IKIM memulakan tirai 2018 dengan menganjurkan **Seminar “Maqasid Al-Syariah dan Perubahan Iklim” pada 20–21 Februari 2018**. Seminar ini merupakan satu platform bagi perkongsian dan pendedahan kepada masyarakat berkenaan perubahan iklim yang melanda dunia hari ini yang menyaksikan pelbagai kerugian akibat berbagai fenomena seperti gempa bumi, tsunami, siklon tropika, banjir dan lain-lain.

IKIM turut mengadakan **Seminar “Isu & Cabaran Dalam Hubungan Antara Masyarakat Majmuk di Malaysia” pada 24 September 2018** yang dirasmikan oleh YB Datuk Seri Dr. Mujahid b. Yusuf, Menteri di Jabatan Perdana Menteri (Agama). Seminar ini menyediakan ruang ilmiah untuk membina kesedaran tentang tanggungjawab pelbagai pihak sama ada organisasi atau individu dalam usaha meningkatkan interaksi positif dalam kalangan masyarakat majmuk Malaysia. Seminar ini juga selari dengan objektif penubuhan IKIM iaitu menyampaikan kefahaman Islam kepada orang Islam dan bukan Islam.

Selain itu, IKIM turut berjaya menganjurkan **Persidangan “Gaji Kehidupan Wajar (The Living Wage) dan Realiti Miskin Bandar pada 8 November 2018**. Persidangan ini telah dirasmikan oleh YB Tuan Haji Khalid b. Abd. Samad, Menteri Wilayah Persekutuan. Persidangan ini mengupas tentang definisi kemiskinan dan gaji kehidupan wajar dalam konteks urbanisasi global dan Islam serta memahami cabaran-cabaran yang timbul akibat wujudnya miskin bandar, hari ini.

Dalam usaha menjayakan program yang dijalankan, IKIM turut mendapat kerjasama dan sokongan daripada pelbagai pihak antaranya Jabatan Perpaduan Negara & Integrasi Nasional (JPNIN), Global Movement Of Moderates Federation (GMMF), Jabatan Kemajuan Islam Malaysia (JAKIM), Centre for Human Rights Research & Advocacy (CENTHRA), Perbadanan Nasional Berhad (PNB) dan Pertubuhan Legasi Tun Abdullah Ahmad Badawi.

Pada tahun 2018, IKIM telah melaksanakan tiga belas (13) program berbentuk akademik, iaitu empat (4) seminar, tiga (3) muzakarah pakar, satu (1) persidangan meja bulat, dua (2) forum, dua (2) wacana ilmiah dan satu (1) simposium. Program-program lain yang turut diadakan ialah melalui

### ACADEMIC ACTIVITIES

IKIM began 2018 by conducting a Seminar on “Maqasid Al-Shariah and Climate Change” on 20–21 February 2018. The seminar was a platform for sharing and an exposure to the society on climate change that hit the world which experienced various losses from earthquakes, tsunamis, tropical cyclones, and floods.

IKIM also held a Seminar on “Issues & Challenges in the Relationship among the Plural Communities in Malaysia” on 24 September 2018 which was officialised by YB Dato’ Dr. Mujahid Yusuf, Minister in the Prime Minister’s Department (Religion). The seminar provided scientific spaceed to create



awareness about the responsibilities of various parties, whether organisations or individuals, in the effort to enhance positive interactions among the Malaysian plural societies. The seminar was also in line with the objective of the establishment IKIM which is to communicate Islamic understanding to Muslims and non-Muslims.

In addition, IKIM also successfully organised a Conference on “The Living Wage and Realities of Urban Poverty” on 8.11. 2018. The conference was officialised by YB Tuan Haji Khalid Abd. Samad, Minister of Federal Territories. The conference

Bahagian Ekonomi dan Pemasaran IKIM, yang telah melaksanakan sembilan (9) program.

### PENYELIDIKAN

IKIM telah mengenal pasti sembilan (9) kluster penyelidikan iaitu (i) **Fiqh Ta'amul**; (ii) **Sains, Etika dan Masyarakat**; (iii) **Alam Sekitar dan Kelestarian**; (iv) **Fiqh Akbar**; (v) **Fiqh Kontemporari** (vi) **Etika, Kepimpinan dan Urus Tadbir Cemerlang**; (vii) **Sektor Ketiga Ekonomi**; (viii) **Wanita dan Keluarga**; dan (ix) **Pendidikan**.

Didalam kajian-kajian yang telah dijalankan ,IKIM telah menggembangkan tenaga pakar dalam dan pakar-pakar luar.



Sebagai contoh, penyelidikan IKIM mengenai "Pembangunan Instrumen Indeks Keharmonian Sosio-Agama di Malaysia (Malaysian Socio Religio-Harmony Index)" di bawah kluster Fiqh Ta'amul telah dijalankan dengan kerjasama Universiti Putra Malaysia (UPM), Universiti Sultan Azlan Shah (KUISAS), Universiti Teknologi Petronas (UTP) dan Jabatan Perpaduan Negara dan Integrasi Nasional (JPNIN). Penyelidikan-penyelidikan lain yang telah dijalankan termasuklah "The Cosmos in Sunnite Theology: A Survey of Its Conception and Conceptualisation in Several Arabic and Malay Theological Corpora" (kluster Fiqh Akbar), "Kesedaran Pendidikan Islami Mengenai Kesihatan Seksual Reproduktif"

*discussed the definitions of poverty and fair life wages in the context of urbanisation, globalisation and Islam and explored the challenges arising from urban poverty.*

*In a bid to ensure the success of the programme, IKIM also received cooperation and support from various parties including the National Unity & Integration Department (PERPADUAN), the Global Movement Of Moderates Federation (GMMF), the Department of Islamic Development Malaysia (JAKIM), the Centre for Human Rights Research & Advocacy (CENTHRA), Perbadanan Nasional Berhad (PNB) and the Tun Abdullah Ahmad Badawi's Legacy Organisation.*

*In 2018, IKIM conducted 13 programmes in the form of academic, namely four (4) seminars, three (3) experts consultations, one (1) round table conference, two (2) forums, two (2) academic discourses and one (1) symposium. Other programmes that took place were through the IKIM Economy and Marketing Division, which conducted nine (9) programmes.*

### RESEARCH

*IKIM has identified nine (9) research clusters namely (i) Fiqh Ta'amul; (ii) Science, Ethics and Society; (iii) The Environment and Sustainability; (iv) Fiqh Akbar; (v) Contemporary Fiqh (vi) Ethics, Leadership and Good Governance; (vii) The Third Sector Economy; (viii) Women and Family; and (ix) Education.*

*In the research conducted, IKIM mobilised internal as well as external experts.*

*As example, IKIM's research on "The Malaysian Socio Religio-Harmony Index" conducted under the Fiqh Ta'amul cluster was done in collaboration with other organisations such as Putra University Malaysia (UPM), Sultan Azlan Shah University (KUISAS), Petronas University of Technology (UTP) and the National Unity and Integration Department (JPNIN). Other research conducted were "The Cosmos in Sunnite Theology: A Survey of Its Conception and Conceptualisation in Several Arabic and Malay Theological Corpora" for the Fiqh Akbar cluster, while the Women and Family cluster conducted the "Kesedaran Pendidikan Islami Mengenai Kesihatan Seksual Reproduktif"*

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Mengenai Kesihatan Seksual Reprodnktif" (Kluster Wanita dan Keluarga), "Teknologi Kewangan: Wang Maya dan Mata Wang Digital Satu Penilaian Dari Perspektif Islam" (Kluster Fiqh Kontemporari) dan Urus Tadbir Cemerlang "On Justice in Islam: Insights for the Keepers of Trust from the Writings of Fazlur Rahman (1911-1988)" (Kluster Etika Kepimpinan dan Urus Tadbir). Hasil penyelidikan yang dijalankan dijadikan bahan penerbitan, kertas polisi, program-program muzakarah pakar dan seminar.

### PENERBITAN

IKIM telah berjaya menerbitkan sebanyak lapan belas (18) judul baharu yang merangkumi dua (2) buah buku karya asli iaitu **Islam dalam Perlembagaan Persekutuan dan Aqal, Ilmu dan Pendidikan: Kerangka Ahli Sunnah Wal Jamaah dan enam (6) karya berdasarkan prosiding iaitu Rangkuman Kewangan: Perspektif Kewangan Islam, Pemilikan Rumah: Realiti dan Cabaran, Religion, Dialogue and Peaceful Coexistence, Fatwa dan Perbezaan Pandangan: Cabaran & Penyelesaian dan Sistem Perundangan Islam: Anjakan Transformasi.**

Pada tahun ini juga IKIM telah berjaya menerbitkan satu (1) Laporan Kajian iaitu Keberkesanan Kurikulum Mata Pelajaran Pendidikan Islam bagi Menghadapi Cabaran Masa Kini, dan satu (1) Input Polisi Tuntutan Jenazah Mualaf: Cadangan Garis Panduan. Manakala sebanyak lapan (8) judul terbitan IKIM telah diulang cetak bagi tahun 2018.

Dua (2) buah buku iaitu **Ibrah: Kisah-kisah Hebat Nabi Musa A.S. dan Perjalanan Agung: Mengutip Mutiara Berharga Sepanjang Kehidupan Awal Rasulullah SAW Sehingga ke- Peristiwa besar Israk Mikraj** juga telah diterbitkan hasil kerjasama IKIMfm dan galeri ilmu.

### PEMBENTANGAN KERTAS KERJA DAN PENYERTAAN DI LUAR NEGARA

Sejajar dengan visi IKIM "Untuk Menjadi Institusi Utama Kefahaman Islam Bertaraf Antarabangsa", pada tahun 2018 pegawai-pegawai akademik IKIM telah dijemput membentangkan kertas kerja, dan menjadi peserta program-program di luar negara.

Datuk Prof. Dr. Azizan bt. Baharuddin, Ketua Pengarah IKIM telah membentangkan kertas kerja bertajuk "Islam and Civilisational Renewal: Reflection from the Perspective of Science and Religion" di Universiti

("*Islamic Education Awareness on Reproductive Sexual Health*") research. The Contemporary Fiqh cluster also conducted a research titled "Teknologi Kewangan: Wang Maya dan Mata Wang Digital Satu Penilaian Dari Perspektif Islam" ("Financial Technology: Virtual Money and Digital Currency An Evaluation from the Islamic Perspective") while the Leadership Ethics And Good Governance Cluster, "On Justice in Islam: Insights for the Keepers of Trust from the Writings of Fazlur Rahman (1911-1988)". Research output are turned into publication materials, policy papers, experts consultation and seminar programmes.

### PUBLICATIONS

In 2018, IKIM successfully published 18 new titles covering two (2) original works, *Islam dalam Perlembagaan Persekutuan (Islam in the Federal Constitution)* and *Aqal, Ilmu dan Pendidikan: Kerangka Ahli Sunnah Wal Jamaah (The Intellect, Knowledge and Education: The Framework of the Ahli Sunnah Wal Jamaah)*. While five (5) works based on proceedings are *Rangkuman Kewangan: Perspektif Kewangan Islam (Financial Inclusion: Islamic Financial Perspective)*, *Pemilikan Rumah: Realiti dan Cabaran (Home Ownership: Reality and Challenges)*, *Religion, Dialogue and Peaceful Coexistence, Fatwa dan Perbezaan Pandangan: Cabaran dan Penyelesaian (Fatwa and Differing Views: Challenges and Solutions)* and *Sistem Perundangan Islam: Anjakan Transformasi (The Islamic Legal System: Transformation Shifts)*.

In the same year, IKIM also successfully published one (1) Research Report on the "Keberkesanan Kurikulum Mata Pelajaran Pendidikan Islam bagi Menghadapi Cabaran Masa Kini" ("The Effectiveness of the Islamic Education Subject Curriculum in Facing Current Challenges"), and one (1) Policy Input "Tuntutan Jenazah Mualaf: Cadangan Garis Panduan" ("Demands for Deceased Mualafs: Proposed Guidelines"). While eight (8) IKIM-published titles were reprinted for 2018.

Two (2) books that are: *Ibrah: Kisah-kisah Hebat Nabi Musa A.S. Lessons: The Great Stories of the Prophet Moses and Perjalanan Agung: Mengutip Mutiara Berharga Sepanjang Kehidupan Awal Rasulullah SAW Sehingga ke Peristiwa Besar Israk Mikraj (The Great Journey: Collecting Precious*

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Kyoto, Jepun di dalam Persidangan Antarabangsa "Japan-Malaysia Initiatives on New Civilisational Paradigm". Beliau turut membentangkan Kertas Tema bertajuk "Islam Liberalisasi: Isu, Ancaman, Cabaran dan Usaha Membendungnya: Pengalaman Malaysia" semasa Mesyuarat Pegawai-Pegawai Kanan (SOM) bagi MABIMS Kali ke-43 di Brunei Darussalam. Dr. Mohd. Zaidi b. Ismail, Timbalan Ketua Pengarah IKIM, telah membentangkan kertas kerja bertajuk "S.M.N. Al-Attas's Psychology : An Overview" dalam Tajdid Kalam Masterclass – Thoughts, Tradition and Trajectory with Special Focus on Islam Psychology anjuran ISSI-KRM.

Dr. Mohd. Sani b. Badron, Pengarah Pusat EMAS telah membentangkan kertas kerja di Kaherah, Mesir bersempena Wacana Pandangan Alam Islam Berfokus (WISE Fokus) anjuran bersama CASIS UTM, HAKIM dan Ta'dib International Foundation. Antara kertas kerja yang dibentangkan ialah "Konsep Keadilan dan Cabaran Saintisme", "Konsep Ilmu Pengenalan dan Ilmu Pengetahuan: Rujukan Khas kepada Karya al-Attas Risalah Untuk Kaum Muslimin" dan "Persoalan Umat Islam Semasa".

Selain itu dua orang pegawai Pusat EMAS yang turut membentangkan kertas kerja di luar negara ialah Pn. Suzana bt. Md. Samsudi yang bertajuk bertajuk "Konsep Pengurusan Kewangan Keluarga Menurut Maqasid Syariah" di International Conference on Law and Islamic Jurisprudence 2018 (2nd ICIJ 2018) yang bertempat di Phuket, Thailand & En. Muhammad Syafiq Borhanuddin membentangkan kertas kerja bertajuk "On Justice and Human Nature: Insights From The Writings of Fazlur Rahman (1911-1988)" di XXIV World Congress of Philosophy: Learning To Be Human di Beijing, China.

Dr. Mohd. Farid b. Mohd. Shahran, Pengarah Pusat SYARAK telah membentangkan kertas kerja semasa Seminar Belia dan Intelektual di Kaherah dengan tajuk "Pendidikan Islam Mendepani Cabaran Kekeliruan Nilai". En. Mohammad Mustaqim b. Malek, Pegawai Penyelidik Pusat KIAS pula telah menyampaikan kertas kerja di Kaohsiung, Taiwan sempena "19th Asian Bioethics Conference (ABC)". Penglibatan pegawai-pegawai akademik IKIM ini telah berjaya membawa visi Islami ke luar negara dan medan pemikiran isu-isu global bertepatan dengan usaha meningkatkan kefahaman Islam dalam kalangan masyarakat antarabangsa.

*Pearls Throughout the Early Life of the Messenger of Allah (PBUH) Up to the Great Event of Israk Mikraj) were also published with the cooperation of IKIMfm and Galeri Ilmu.*

**INTERNATIONAL PAPER PRESENTATION AND PARTICIPATION**

*In line with IKIM's vision of becoming the International Institution of Islamic Understanding, in 2018, IKIM's academic staff has been actively preparing papers, becoming members of the committee and participating in programmes abroad.*

*Datuk Prof. Dr. Azizan bt. Baharuddin, IKIM Director-General presented a working paper titled "Islam and Civilisational Renewal: Reflection from the Perspective of Science and Religion" at Kyoto University, Japan at the International Conference on "Japan-Malaysia Initiatives on New Civilisational Paradigm International Conference. Belaiu also presented a Theme Paper titled "Islamic Liberalization: Issues, Threats, Challenges and Strengthening Efforts: The Malaysia Experience" during the 43rd Senior Officials Meeting (SOM) For MABIMS and the Official Meeting of the Ministers of Religion of Brunei Darussalam, the Republic of Indonesia and the Republic of Singapore organised by the Islamic Development Department of Malaysia (JAKIM). Dr. Mohd. Zaidi Ismail, Deputy Director-General of IKIM presented a paper titled "S.M.N. Al-Attas's Psychology: An Overview" in the Tajdid Kalam Masterclass—Thoughts, Tradition and Trajectory with Special Focus on Islamic Psychology" organised by ISSI-KRM.*

*Dr. Mohd. Sani Badron has presented five (5) papers in Cairo, Egypt in conjunction with a Focused Islamic Nature's Focus (WISE Focus) jointly organised by CASIS UTM, HAKIM and Ta'dib International Foundation. Among the papers presented are "The Concept of Justice and the Challenge of Saintism", "The Concept of Knowledge and Knowledge: Special Reference to the Work of the Al-Attas for Muslims" and "Current Issues of the Muslims".*

*In addition, two EMAS Centre staff who also presented papers abroad are Mdm. Suzana Md. Samsudi with the title "The Concept of Family Financial Management According to the Maqasid*

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### KUNJUNGAN HORMAT DAN LAWATAN KERJA

Sebagai institusi pemikiran dan penyelidikan yang relevan dan sentiasa dirujuk, IKIM telah menjadi tumpuan para pelawat dari dalam dan luar negara. Kunjungan-kunjungan ini turut menjadi medan pertukaran idea termasuk berkenaan isu-isu semasa berkaitan Islam. Antara kunjungan hormat yang diterima sepanjang tahun 2018 ialah daripada beberapa Ketua-ketua Agensi Yayasan Pembangunan Ekonomi Islam Malaysia (YaPEIM), Dewan Bahasa dan Pustaka (DBP), Institut Islam Hadhari, UKM, dan Panel Cendekiawan Majlis Dakwah Negara. IKIM juga telah menerima puluhan lawatan daripada pihak-pihak lain sama ada daripada jabatan dan agensi kerajaan, syarikat swasta, pihak sekolah dan juga NGO. Tujuan lawatan adalah untuk mengetahui peranan dan aktiviti IKIM.

IKIM turut menerima kunjungan daripada Her Excellency Dr. Merve Safa Kavakci, Duta Turki ke Malaysia, Shaykh Mus'ab Penfound dari Trustee for the Rafa Charitable Organisation International, United Kingdom, Pengurusan Yayasan Islam Sains dan Teknologi Yala, Thailand ke IKIM, Mr. Paul Kim, Pengurus Jabatan Undang-undang Antarabangsa & Keamanan Dunia, Seoul, Korea Selatan dan Pelajar University of Wuppertal, Jerman yang mengikuti kursus di Islamic and Strategic Institute (ISSI).

Selain itu, IKIM di atas jemputan, turut membuat kunjungan hormat ke Kedutaan Republik Uzbekistan pada 11 Mei 2018 yang bertujuan untuk melebarkan rangkaian kerjasama dan memperkenalkan IKIM kepada pihak luar. Lawatan kerja juga telah dibuat

*al-Shariah" at the International Conference on Law and Islamic Jurisprudence 2018 (2nd ICIJ 2018) in Phuket, Thailand. Mr. Muhammad Syafiq Borhanuddin presented a paper titled "On Justice and Human Nature: Insights From The Writings of Fazlur Rahman (1911-1988)" at the "XXIV World Congress of Philosophy: Learning To Be Human" in Beijing, China.*

*Dr. Mohd. Farid Mohd. Shahran, Director of SYARAK Centre also presented a working paper titled "Pendidikan Islam Mendepani Cabaran Kekeliruan Nilai" ("Islamic Education Addressing Challenges of Confusing Values") at the Youth and Intellectual Seminar in Cairo. Mr. Mohammad Mustaqim Malek, KIAS Centre Research Officer was also involved in the presentation of paperwork abroad in Kaohsiung, Taiwan in conjunction with the 19th Asian Bioethics Conference (ABC). The involvement of IKIM academic staff is remarkable because it has brought Islamic vision abroad and shared thoughts on global issues. This is also a recognition for IKIM in an effort to enhance the understanding of Islam among the international community.*

### COURTESY CALL AND WORK VISIT

*As a relevant and always referred to think tank and research institution, IKIM has become the focus of both domestic and foreign visitors. Such visits are also an exchange of ideas including issues related to Islam. Among the courtesy recipients received during 2018 were from several Leaders of the Islamic Economic Development Foundation Malaysia (YaPEIM), Dewan Bahasa dan Pustaka*



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kepada Editor di akhbar Berita Harian, Akademi al-Quran Ar Rayyan di Maxim Citylights, Sentul.

### **PENGURUSAN ILMU DAN MAKLUMAT (PERPUSTAKAAN IKIM)**

Sehingga Disember 2018, Perpustakaan IKIM mempunyai keseluruhan koleksi sebanyak 35,521 naskhah bahan bacaan, pertambahan sebanyak 436 berbanding tahun 2017. Sehingga tahun 2018, sebanyak 3733 naskah jurnal dan 4000 naskah buku telah dikemaskini ke dalam sistem ILMU dalam pelbagai bahasa seperti Bahasa Perancis, Jerman, Russia, Turki, Ibrani (Hebrew), Georgia dan lain-lain.

### **PENYIARAN IKIMfm**

IKIMfm terus mengukuhkan jenamanya sebagai sebuah stesen radio Islam, menyiaran program-program kefahtaman Islam di negara Malaysia. Dengan tag-line "Pilihan Utama Anda", IKIMfm terus mengembangkan peranannya menyebarkan input Islami termasuk melalui platform digital agar mudah difaham oleh segenap lapisan masyarakat pelbagai kelompok usia dan latar belakang.

Melalui kajian Syarikat GFK (Growth from Knowledge), Gelombang 2/2018, jumlah pendengar IKIMfm adalah 1,157 juta orang pendengar. Perkara ini telah meletakkan IKIMfm dalam senarai enam (6) stesen berbahasa Melayu terbaik di negara ini. Pendengar IKIMfm berdasarkan kaum adalah 1,082 juta Melayu, 10,000 Cina dan 4,000 India. Sebagai usaha untuk terus mengukuhkan kedudukannya, IKIMfm telah mula memperkasakan penggunaan media sosial melalui laman sosial seperti Facebook, FB live, Instagram, Youtube dan Podcast.

Segmen Warna Pagi, Aspirasi, Destinasi dan Ekspresi diceriakan dengan penampilan penyampai-penyampai yang berpengalaman. Radio IKIM terus mengekalkan konsep penerbitan rancangan-rancangan Islami yang bertujuan menyebarkan kefahtaman yang benar kepada masyarakat. Antara program yang mendapat sambutan pendengar adalah "Inspirasiku", "Pesona D'Zahrah", "Islam Itu Indah", "Tahsinul Ibadah", "Tarbiyyah", "Hayatus Sahabah", "Isam Agamaku", "Suluh Budi", "Mau'izati", "Usrah Nurani", "Tartilul Quran", dan Sains & Islam.

(DBP), Institut Islam Hadhari, UKM, and the National Da'wah Council Scholar's Panel. IKIM has also received dozens of visits from other parties, whether from government departments and agencies, private companies, schools and NGOs. The purpose of the visit is to know IKIM's role and activities.

IKIM also received visits from Her Excellency Dr. Merve Safa Kavakci, Turkish Ambassador to Malaysia, Shaykh Mus'ab Penfound from the Trustee for the Rafa Charitable Organisation International, United Kingdom, the Management of the Foundation of Islamic Science and Technology of Yala, Thailand, Mr. Paul Kim, Manager of the International Law Department, Culture of Heaven, World Peace, Light Renewal, Seoul, South Korea, and members of the Distinguished Scholars' Panel (PCU), National Dakwah Council, YADIM and Students of the University of Wuppertal, Germany who took courses at the Islamic and Strategic Institute (ISSI).

In addition, IKIM, upon the invitation of the Ambassador, made a courtesy call on Embassy of the Republic of Uzbekistan on 11 May 2018 aimed at expanding the network of friendships and introduce IKIM to outsiders. A working visit was also made on the Editor of the Berita Harian newspaper, the Ar Rayyan Quran Academy at Maxim Citylights, Sentul.

### **MANAGEMENT OF KNOWLEDGE AND INFORMATION (IKIM LIBRARY)**

As of December 2018, IKIM Library had a total of 35,521 books, an increase of 436 compared to 2017. Up to 2018, 3,733 journals and 4,000 books were updated into the ILMU systems in various languages such as French, German, Russian, Turkish, Hebrew, Georgian and others.

### **BROADCAST IKIMfm**

IKIMfm continued to strengthen the brand as an Islamic radio station, broadcasting continue to broadcast Islamic understanding programmes in Malaysia. With the theme of "Your Main Choice", IKIMfm continued to expand its role in spreading Islamic inputs including through digital platforms for easy access to all walks of life of different age groups and backgrounds.

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### **tvIKIM**

TV internet IKIM atau ringkasnya “tvIKIM” telah berusia enam (6) tahun, merupakan medium penyampaian yang menyokong IKIMfm. tvIKIM memberi nilai tambah kepada pendengar Radio IKIM bagi merasai pengalaman mengikuti ilmu dan perbincangan di studio secara audio visual. Selain itu, tvIKIM meluaskan jangkauan perbincangan ilmiah di IKIM secara maya atau dalam talian melalui siaran live streaming.

Pada tahun 2018, sebanyak lapan (8) terbitan berbentuk cakera (CD dan DVD) telah dihasilkan yang memfokuskan kepada rancangan kegemaran pendengar IKIMfm serta masyarakat umum iaitu “50 Ciri Orang Munafik”, “Tafsir Al-Quran Surah al-Mulk”, “Tafsir al-Quran Surah Al-Waqiah”, “Daurah Kitab”, “Jawharah Al-Tawhid”, “Kompilasi Rancangan Mau’izzati Siri 3 & 4” dan “Islam Dalam Perlembagaan”.

Bilangan Hit ke laman tvIKIM mencatatkan jumlah 5,284,857 bagi tahun 2018. Jumlah page view laman tvIKIM bagi tahun 2018 adalah 922,249, manakala Fan page facebook di URL telah berjaya mengumpul lebih 87,963 likes. Lebih 5,035 subscriber turut dicatat di saluran tvIKIM, di Youtube, satu jumlah yang meningkat dari hari ke hari.

### **PENTADBIRAN**

Dalam aspek pentadbiran, semakan semula pengurusan ke atas Sistem Pengurusan Kualiti IKIM adalah penting untuk melihat pencapaian petunjuk utama prestasi (Key Performance Indicator) semua Pusat/Bahagian/Unit. Peluang-peluang penambahbaikan yang meliputi dasar dan matlamat kualiti IKIM sentiasa diberi perhatian ke arah peningkatan prestasi yang berterusan.

### **Mesyuarat Semakan Pengurusan**

Mesyuarat Semakan Pengurusan telah diadakan sebanyak dua (2) kali pada 23–25 Februari 2018 dan 3–5 Julai 2018 dan ia merupakan platform utama kepada Pengarah/Ketua Bahagian/Ketua Unit menyumbang saran ide dan strategi masing-masing bagi menghasilkan output dan outcome yang lebih baik untuk IKIM. Penekanan kepada konsep outcome-based-effort atau usaha yang berasaskan matlamat yang jelas ini telah diterapkan merentas Pusat, Bahagian dan Unit. Perubahan cara berfikir yang semata-mata mengikut acuan bekerja yang lama kepada cara berfikir yang lebih mementingkan “makna” dan sebab yang jelas melakukan sesuatu perkara juga telah diterapkan.

*Through the GFK (Growth from Knowledge) Company study, 2/2018 Wave, the number of IKIMfm listeners was 1.157 million. This had placed IKIM Radio in the list of six (6) of the best Malay language stations in the country. The IKIM Radio Listeners audience based on race was 1.082 million Malays, 10,000 Chinese and 4,000 Indians. IKIM Radio started empowering its use of the social media through social sites like Facebook, FB live, Instagram, Youtube and Podcast.*

*The Warna Pagi (Morning Colours), Aspirasi (Aspirations), Destinasi (Destinations) and Ekspresi (Expressions) segments were enlivened with the presence of experienced presenters. The IKIM Radio continues to maintain the concept of broadcasting Islamic programmes that aimed at spreading true Islamic teachings to the society. Among the programmes that are well-received by listeners are Inspirasi, Pesona D’Zahrah, Islam itu Indah (Beautiful Islam), Tahsinul Ibadah, Tarbiyyah, Hayatus Sahabah, Islam Agamaku, Suluh Budi, Mau’izati, Usrah Nurani and Tartilul Quran and Science & Islam.*

### **tvIKIM**

*IKIM’s internet TV or simply “tvIKIM” which has turned six (6) years old, is a medium of service that supports IKIM’s main media, the IKIMfm. tvIKIM gives added value to IKIMfm listeners to feel the audio visual experience simultaneously through following the live sessions of talks and discussions in the studios. In addition, tvIKIM extends the reach of academic discussions at IKIM virtually or online via live streaming broadcasts.*

*In 2018, eight (8) productions of discs (CDs and DVDs) were made which focussed on favourite programmes of IKIM Radio listeners as well as the general public namely, 50 Ciri Orang Munafik (50 Characteristics of Hypocrites), Tafsir Al-Quran Surah Al-Mulk (Quranic Interpretation of Surah Al-Mulk), Tafsir Al-Quran Surah Al-Waqiah (Quranic Interpretation of Surah Al-Waqiah), Daurah Kitab, Jawharah Al-Tawhid, Kompilasi Rancangan Mau’izzati Siri 3 & 4 (Compilations of Reminders To Me Series 3 & 4) and Islam dalam Perlembagaan (Islam in the Constitution).*

*The total hits garnered by the tvIKIM site recorded a total of 5,284,857 for 2018. The total number of page*

### **Pelan Strategik 2016-2020**

Usaha memperkasakan Bahagian Pengurusan IKIM ini telah dikukuhkan lagi dengan menjadikan Pelan Strategik IKIM 2016-2020 sebagai landasan bagi memandu dan merancang inisiatif-inisiatif strategik dan pelan tindakan. Sebanyak sepuluh (10) teras strategik dan empat puluh enam (46) objektif strategik telah direncanakan. Jawatankuasa Pemantauan Pelan Strategik telah mengadakan Mesyuarat sebanyak dua (2) kali bagi mengemaskini status pelaksanaan objektif strategik dan pencapaian sasaran masing-masing. Secara keseluruhannya, kesediaan semua warga kerja di pelbagai peringkat untuk bekerja secara bersinergi telah membawa hasil pencapaian yang baik.

### **Pengukuhan Sistem Pentadbiran**

Pelbagai langkah urus tadbir yang lebih cekap dan berkesan telah dilaksanakan. Pada tahun 2018, sebanyak enam (6) dasar baharu dan lapan (8) dasar ditambahbaik berkaitan dengan Arahan Pentadbiran, Pekeliling Perkhidmatan, Garis Panduan, Manual Kualiti, Dasar Keselamatan ICT dan Dasar Latihan IKIM dan sebanyak empat puluh tiga (43) dokumen baharu telah dikeluarkan serta lima puluh (50) dokumen ditambah baik.

### **Pengukuhan Prasarana, Pembangunan dan Keselamatan**

Bagi memastikan tiada pencerobohan berlaku atau perkara-perkara yang melibatkan isu keselamatan timbul, beberapa penambahbaikan aspek keselamatan telah dilaksanakan pada tahun 2018. Antaranya adalah baik pulih CCTV dan penukaran lampu LED di sekitar IKIM. Jawatankuasa Keselamatan & Kesihatan Pekerjaan telah menyediakan Pelan Tindakan Keselamatan bagi memastikan dan memantau Arahan Keselamatan dipatuhi demi untuk menjamin tahap keselamatan IKIM.

### **Pengurusan Kualiti dan Pematuhan: Pensijilan MS 9001:2015 dan MS 1900:2014**

Pada 26 dan 27 Julai 2018, IKIM telah memperoleh kedua-dua pensijilan iaitu Sistem Pengurusan Kualiti (SPK) IKIM yang telah dinaiktaraf daripada MS 9001:2008 kepada pensijilan MS 9001:2015 dan pensijilan MS 1900:2004 iaitu Sistem Pengurusan Kualiti Berasaska Syariah. Pensijilan MS 9001:2015 memberi penekanan kepada "high level structure" iaitu kepentingan konteks

views of the tvIKIM site for 2018 is 922,249 while the Facebook fan page on the URL managed to garner over 87,963 likes. More than 5,035 subscribers were also recorded on the tvIKIM channel and Youtube which were increasing day by day.

### **ADMINISTRATION**

In administration aspect, the review of the management of the IKIM Quality Management System is important to see the achievement of Key Performance Indicators of all Centres/ Divisions/ Units. Rooms for improvement that covered IKIM's policy and quality objectives were always given importance for continuous performance improvement.

### **Management Review Meeting**

The Management Review Meeting which was held twice on 23-25 February 2018 and 3-5 July 2018 was the main platform for Directors/Division Heads/ Unit Heads to contribute their ideas and strategies to produce better output and outcomes for IKIM. Emphasis on outcome-based-effort concept or goal-based effort has been applied across Centres, Divisions and Units. The changing of the way of thinking that is solely based on long-standing reference to one that highlights on the "meaning" and a clear cause of doing something has also been applied.

### **2016-2020 Strategic Plan**

The effort was further strengthened by making the 2016-2020 IKIM Strategic Plan as a platform for guiding and planning strategic initiatives and action plans. A total of ten (10) strategic thrusts and forty-six (46) strategic objectives were planned. The Strategic Plan Monitoring Committee convened two (2) meetings to update the status of implementation of their respective strategic objectives and achievement targets. Overall, the readiness of all employees at various levels and participation in synergy had resulted in good output.

### **Strengthening of the Administrative System**

Various more efficient and effective governance measures have been implemented. In 2018, a total of six (6) new policies were issued and eight (8) policies were improved in relation to the Administration Directives, Service Circulars, Guidelines, Quality Manual, ICT Security Policy and IKIM Training Policy.

## Laporan Eksekutif Ketua Pengarah Director-General's Executive Report

organisasi; peningkatan dan penekanan dalam kepimpinan; memperkenalkan dan menjelaskan keperluan "risk based thinking" untuk menyokong dan menambahbaik kefahaman dan aplikasi

Forty-three (43) documents were newly issued and fifty (50) documents were added to improve work procedures and instructions.



pendekatan berproses. Terdapat tujuh (7) Prinsip Pengurusan Kualiti, iaitu fokus kepada pelanggan, kepimpinan, penglibatan warga kerja, pendekatan berproses, peningkatan, keputusan berdasarkan bukti dan pengurusan hubungan. Pensijilan MS 1900:2014 bermatlamat untuk menggalak dan menyuburkan amalan nilai-nilai murni Islami di dalam sistem pengurusan kualiti organisasi. IKIM memberi tumpuan kepada penghayatan dan amalan nilai-nilai bersama IKIM seperti yang dinyatakan dalam Pelan Strategik IKIM.

### Pengurusan Inovasi dan Kreativiti

Pada tahun 2018, sebanyak lima (5) sistem baharu telah dibangunkan iaitu Aplikasi Langganan tvIKIM, Sistem HRMIS, Modul Kehadiran, Laporan Tahunan Sistem Pelaporan Akademik dan Modul Carian Penulis Artikel untuk Laman Sesawang Rasmi IKIM. Pembudayaan amalan hijau diterapkan dengan harapan persekitaran IKIM akan lebih lestari di masa hadapan. Antara inisiatif yang telah dilaksanakan adalah Sambutan Hari Bumi Sedunia, Garis Panduan Amalah Hijau, Jualan Kitar Semula serta Kempen dan Amalan Pengurangan Penggunaan Bahan Plastik.

### Pembangunan Modal Insan

Kecemerlangan yang diraih bertitik tolak daripada kekuatan sumber manusia yang ada. Pada tahun

### **Strengthening of the Infrastructure, Development and Security**

To ensure that no breaching took place or security issues arose, several improvements to the safety aspects were implemented in 2018. Among them were the CCTV overhaul and conversion of LED lights around the IKIM premises. The Safety & Health Committee provided the Safety Action Plan to ensure as well as monitor that the Safety Instructions were complied with in order to ensure the safety level of IKIM.

### **Quality Management and Compliance: MS 9001: 2015 and MS 1900: 2014 Certification**

On 26 and 27 July 2018, IKIM successfully obtained both certifications whereby the IKIM Quality Management System (SPK) was upgraded from MS 9001: 2008 to MS 9001: 2015 and the MS 1900: 2004 certification which is the Shariah-based Quality Management System. The MS 9001: 2015 Certification gives emphasis on the "high level structure" that is the importance of organisational context; improvement and emphasis in leadership; introduce and clarify the needs of "risk-based thinking" to support and improve understanding and application of process approaches. There are seven (7) Quality Management Principles which are focussed on customers, leadership, employee

2018, jumlah warga kerja IKIM adalah seramai 143 orang yang terdiri daripada 57 orang (40%) Kumpulan Pengurusan & Profesional, 42 orang (29%) Kumpulan Pelaksana I, 35 orang (25%) Kumpulan Pelaksana II dan 9 orang (6%) Kumpulan Pelaksana III.

Pada tahun 2018, terdapat seramai lima (5) orang lantikan baharu bagi mengisi kekosongan jawatan, seramai sepuluh (10) orang dinaikkan pangkat dan seramai lima (5) orang memangku jawatan kenaikan pangkat.

Sepanjang tahun 2018, sebanyak 86.30% warga kerja IKIM telah menghadiri sekurang-kurangnya lima (5) hari program latihan bagi meningkatkan kemahiran dan kepakaran dalam bidang masing-masing. Seramai 89.04% pegawai dan warga kerja menghadiri sekurang-kurangnya dua (2) latihan khusus bagi meningkatkan kemahiran dalam bidang masing-masing. Unit Sumber Manusia IKIM turut menganjurkan sebelas (11) kursus secara dalaman dan sebelas (11) program ceramah di sepanjang tahun 2018.

Dalam keadaan sosio-ekonomi yang begitu mencabar, warga kerja IKIM perlu merapatkan saf dan bertindak sebagai satu pasukan yang holistik dan organik. Aspek kerja berpasukan atau esprit de corps (rasa kebersamaan) dan kekitaan telah cuba diterapkan, melalui kursus Team Building dan ceramah-ceramah serta taklimat yang berkaitan.

#### **Pengukuhan ICT**

Pelbagai inisiatif telah dilaksanakan bagi memastikan infrastruktur dan perkhidmatan ICT IKIM berada dalam keadaan yang baik dan sedia digunakan bukan sahaja oleh warga IKIM malahan pengguna luar IKIM.

Aktiviti teras seperti pengurusan system dan rangkaian, pembangunan system, penyediaan peralatan ICT untuk pejabat dan bantuan khidmat ICT untuk pelaksanaan program dan acara dalam dan luar IKIM telah dilaksanakan oleh Unit ICT. Sepanjang tahun 2018, sejumlah 625 permohonan perkhidmatan diterima berbanding tahun 2017 sebanyak 581 permohonan.

Untuk tahun 2018, Unit ICT telah melaksanakan beberapa projek yang focus kepada meningkatkan keupayaan infrastruktur ICT terutamanya bagi

engagement, process approaches, enhancements, evidence-based decisions and relationship management. The MS 1900: 2014 certification aims at promoting and nurturing the practice of pure Islamic values within an organisation's quality management system. IKIM focuses on the appreciation and practice of IKIM's shared values as set out in the IKIM Strategic Plan.

#### **Innovation Management and Creativity**

In 2018, a total of five (5) new systems were developed, such as the tvIKIM Subscription Application, HRMIS System, Attendance Module, Academic Reporting System Annual Report and Author Module Search Module for the IKIM Official Website. The green practice culture was implemented with the hope that the IKIM environment would be more sustainable in the future. Among the initiatives that were implemented are World Earth Day Celebrations, Guidelines on Green, Recycling Sales and Campaign Reduction and Use of Plastic Materials.

#### **Human Capital Development**

The excellence gained is a breakdown of the strength of its human resources. In 2018, the number of IKIM employees was 143 people consisting of 57 (40%) Management & Professional Group, 42 (29%) Group Executives I, 35 persons (25%) Group Executives II and 9 persons %) Implementing Group III.

In 2018, there were five (5) new appointments to fill vacancies, of which ten (10) were promoted and five (5) were acting on promotion.

Throughout 2018, 86.30% of IKIM employees attended at least five (5) days of training programmes to improve their skills and expertise in their respective fields. A total of 89.04% of the officials and workforce attended at least two (2) specific trainings to improve their skills in their respective fields. The IKIM Human Resource Unit also organised eleven (11) internal courses and eleven (11) lecture programmes throughout 2018.

In challenging socioeconomic conditions, the IKIM workforce needed to close ranks and acted as a holistic and organic team. The teamwork aspect or esprit de corps (sense of togetherness) and sense of belongingness were attempted to be applied, through Team Building courses and related talks and briefings.

## Laporan Eksekutif Ketua Pengarah Director-General's Executive Report

meminimumkan risiko kehilangan data. Hasil daripada inisiatif ini, pencapaian tahap kesediaan sistem telah meningkat dengan ketara dari 96.7% pada tahun 2017 kepada 99.8% pada tahun 2018.

### KEWANGAN

Dalam aspek kewangan, pendapatan kasar IKIM hasil dari Geran dan Aktiviti Jualan yang lain ialah sebanyak RM26,214,927 berbanding RM28,047,200 pada tahun 2017 iaitu penurunan RM1,832,273 atau 6.5%. Hasil daripada kutipan sewaan fasiliti IKIM telah meningkat daripada RM174,129 pada tahun 2017 kepada RM223,275. IKIM juga berjaya memperoleh peruntukan tambahan daripada pihak kerajaan berjumlah RM1,827,00 bagi tujuan pembaikan dan penyelenggaraan radio.

Perbelanjaan IKIM pada tahun 2018 ialah sebanyak RM27,903,691 (2017: RM27,333,706) peningkatan sebanyak RM569,985 atau 2.08% berbanding tahun 2017. Pelbagai strategi telah dilaksanakan bagi mengawal kos operasi IKIM. Langkah utama adalah meneliti semula Pekeliling Kewangan IKIM mengenai langkah-langkah mengurangkan perbelanjaan. Pekeliling Kewangan tersebut ditambahbaik dengan memantapkan prosedur tuntutan elaun masa, tuntutan perjalanan, rawatan perubatan, perbelanjaan seminar, perbelanjaan makan minum mesyuarat, perbelanjaan promosi, perkhidmatan kepakaran dalam, bayaran tiket kapal terbang, tuntutan elaun penceramah dan perolehan aset.

### PEMASARAN

Penubuhan Bahagian Ekonomi & Pemasaran (BEP) pada 1 Oktober 2016 yang berfungsi sebagai sayap perniagaan kepada IKIM telah meneroka pelbagai peluang menjana pendapatan baharu dan sedia ada.

Pada tahun 2018, hasil tajaan rancangan radio dan iklan adalah sebanyak RM8,083,242 penurunan sebanyak RM402,986 @ 4.7% berbanding tahun 2017. Pelbagai strategi telah dilaksanakan, antaranya ialah promosi iklan beli satu percuma satu, promosi iklan "Live Read", promosi iklan pakej kombo, tajaan program Ramadan oleh syarikat-syarikat korporat, badan-badan NGO dan syarikat Industri Kecil Sederhana (IKS) dan tajaan untuk tvIKIM.

Sewaan dewan dan fasiliti IKIM pada tahun 2018 telah menarik perhatian ramai pelanggan terutama bagi majlis perkahwinan dan majlis-majlis korporat.

### Strengthening of ICT

Various initiatives have been implemented to ensure that the ICT infrastructure and services of IKIM ICT are in good condition and ready for use by IKIM members and outside users of IKIM.

Core activities such as system and network management, system development, provision of ICT equipment for offices and ICT services for the implementation of programs and events within and outside IKIM have been implemented by the ICT Unit. Throughout 2018, a total of 625 applications were received compared to 2017 of 581 applications.

For 2018, the ICT Unit implemented several projects focusing on enhancing the capacity of ICT infrastructure primarily to minimise the risk of data loss. As a result of this initiative, the achievement of system readiness levels increased significantly from 96.7% in 2017 to 99.8% in 2018.

### FINANCE

On the financial aspect, IKIM's gross income generated from Government Grant and other activities was RM26,214,927 (2017: RM28,047,200) an decrease of RM1,832,273 or 6.5% as compared to 2017. The proceeds from the IKIM facility rental revenue increased from RM174,129 in 2017 to RM223,275. IKIM also succeeded in obtaining additional allocation from the Government amounting to RM1,827.00 for the purpose of repairing and maintaining radio.

IKIM's expenditure in 2018 was RM27,903,691 (2017: RM27,333,706) a increase of RM569,985 or 2.08% as compared to 2017. Various strategies were implemented to control the operational costs of IKIM. The main step was to review the IKIM Financial Circular on the Steps of Expenditure Reduction. The Financial Circular was enhanced by strengthening the procedures for time allowance, travel claims, medical treatment, seminar expenses, meeting refreshments expenses, promotional expenses, internal expertise services, airline ticket fees, speaker allowance claims and asset acquisitions.

### MARKETING

The establishment of the Economic & Marketing Division (BEP) on 1.10.2016 that serves as a business wing to IKIM is expected to explore various new and existing business opportunities in the local and international markets.



Pendapatan bagi sejaan dewan dan fasiliti IKIM pada tahun 2018 adalah sebanyak RM223,275 (2017: RM174,129) meningkat RM49,146 (28%) berbanding tahun 2017.

BEP juga aktif turun padang dengan menyertai program dalaman dan luaran bagi memasarkan buku-buku, cenderamata dan CD kompilasi terbitan IKIM. Hasil jualan buku terbitan IKIM pada tahun 2018 adalah sebanyak RM103,759, menurun sebanyak RM13,102 (11%) berbanding tahun 2017. Jumlah jualan CD/DVD terbitan tvIKIM pada tahun 2018 adalah sebanyak RM45,790, penurunan sebanyak RM50,320 (52%) berbanding tahun 2017 manakala jualan cenderamata pada tahun 2018 adalah sebanyak RM18,122, penurunan sebanyak RM4,263 (19%) berbanding tahun 2017.

## PENUTUP

Secara kesimpulannya, warga IKIM merasa bertuah kerana telah melalui tahun ke 26 nya pada tahun 2018 dengan jayanya. Dengan Pelan Strategik yang sedia ada, Insya Allah, dengan izin Yang Maha Esa, proses pengukuhan kapasiti penjanaan dan penyebaran ilmu untuk memahamkan Islam kepada seluruh masyarakat serta membina peradaban untuk orang Islam dan yang belum/bukan Islam di peringkat lokal dan global akan terus boleh dilaksanakan. Dengan semangat kerja yang kuat dan perancangan masa depan yang mampan, saya yakin IKIM akan dapat menempa lebih banyak kejayaan pada tahun-tahun yang mendatang.

*In 2018, radio and advertising sponsorship revenue was RM8,083,242 a decrease of RM402,986 @ 4.7% as compared to 2017. Various strategies were implemented, among them a free one-to-one advertising campaign, 'Live Read' advertising campaign, package combo, sponsored Ramadhan programmes by corporate companies, NGOs and Medium-Medium Industries (SMIs) and sponsorships by tvIKIM.*

*The rental of IKIM hall and facilities in 2018 attracted the attention of many customers especially for weddings and corporate occasions. Sales for rental of IKIM hall and facilities in 2018 amounted to RM223,275 (2017: RM174,129) an increase of RM49,146 (28%) as compared to 2017.*

*BEP was also active on-the-ground by participating in both internal and external programmes to market IKIM books, merchandise and IKIM-produced compilation CDs. Proceeds from sales of IKIM-published books in 2018 amounted to RM103,759, a decrease of RM13,102 (11%) as compared to 2017. The total sale of the IKIM-produced CD / DVD in 2018 was RM45,790, a decrease of RM50,320 (52%) compared to 2017 while merchandise sales in 2018 was RM18,122, a decrease of RM4,263 (19%) from 2017.*

## CLOSING

*In conclusion, the IKIM workforce must have felt blessed for having successfully gone lived through IKIM's 26th year in 2018. With the existing Strategic Plan, Inshaa Allah, by the leave of the Almighty, the process of strengthening the capacity of generating and dissemination of knowledge to lead whole communities to understand Islam as well as build civilisation for Muslims and the yet-to-be/bes/non-Muslims at the local and global level will still be continued. With a strong working spirit and sustainable future planning, I am confident IKIM will continue to achieve more successes in the coming years.*



# **maklumat Korporat**

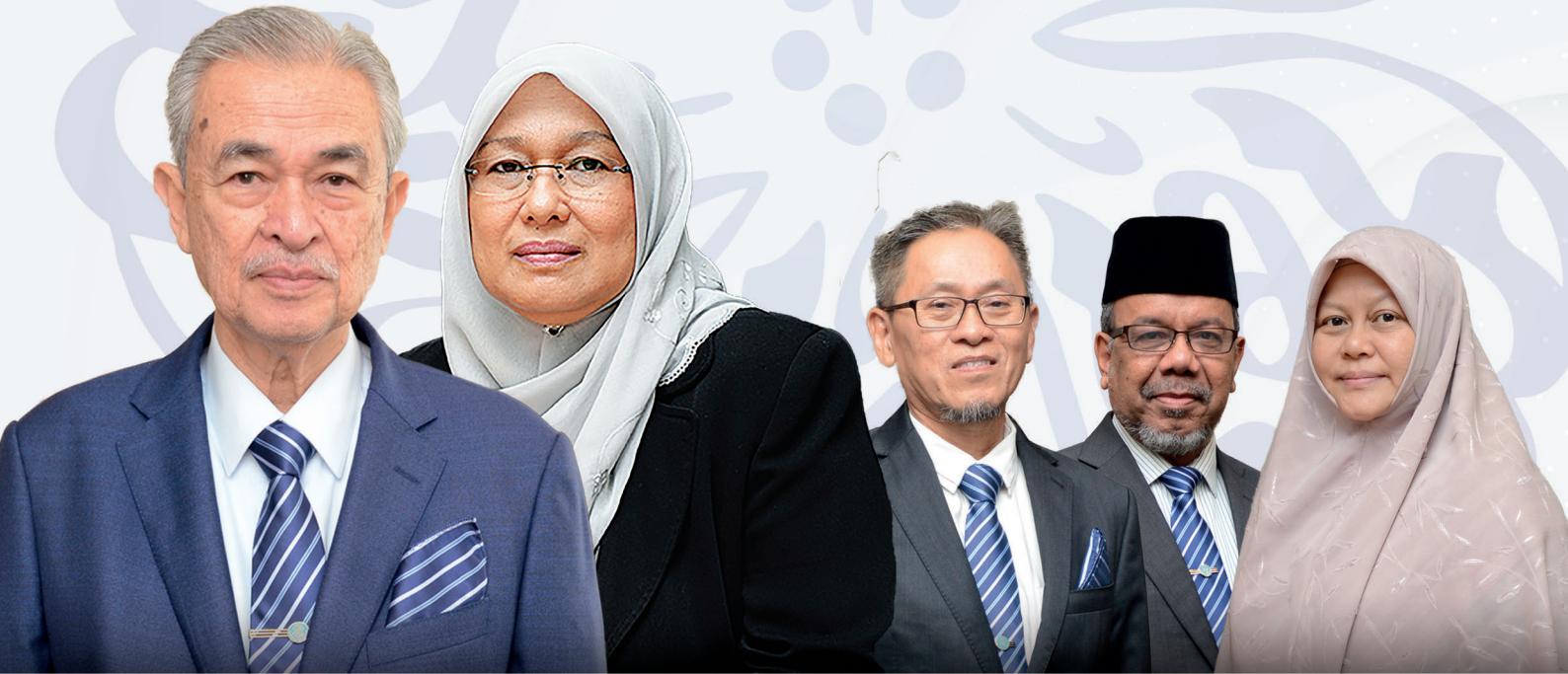
*Corporate Information*

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## Lembaga Pengarah IKIM

### *IKIM Board of Directors*



1

2

3

4

5

1. **Tun Abdullah b. Hj. Ahmad Badawi**  
Pengerusi *Chairman*
2. **Datuk Prof. Dr. Azizan bt. Baharuddin**  
Ketua Pengarah *Director-General*



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11

3. Ir. Dr. Muhamad Fuad b. Abdullah  
Ahli *Member*

4. Dato Wan Mohamad  
b. Dato' Sheikh Abdul Aziz  
Ahli *Member*

5. Prof. Dr. Engku Rabiah Adawiah  
bt. Engku Ali  
Ahli *Member*

6. Dato' Prof. Dr. Sidek b. Baba  
Ahli *Member*

7. Tan Sri Sheikh Ghazali  
b. Hj. Abdul Rahman  
Ahli *Member*

8. Datuk Prof. Dr. Syed Othman Alhabshi  
Ahli *Member*

9. Profesor Emeritus Dato' Isahak  
b. Haron  
Ahli *Member*

10. Datuk Sr. Hj. Zakaria b. Hashim  
Ahli *Member*

11. Puan Hajah Nafiza bt. Mohd Khir Hadi  
Setiausaha *Secretary*  
MIA CA 21066

# Penyata Tadbir Urus Korporat

## Corporate Governance Statement

### PENYATA TADBIR URUS KORPORAT

Lembaga Pengarah IKIM memberi perhatian dan komitmen yang tinggi dalam memastikan tadbir urus korporat berdasarkan piawaian tertinggi selaras dengan Prinsip Kod Tadbir Urus Korporat Malaysia.

### KOMPOSISI LEMBAGA

IKIM diketuai dan diuruskan oleh ahli-ahli Lembaga yang berpengalaman dan berkemahiran dengan pelbagai latar belakang daripada Kerajaan, sektor swasta dan ahli akademik.

### LEMBAGA PENGARAH

#### Tugas dan Tanggungjawab Utama Lembaga

Lembaga Pengarah berperanan menetapkan sasaran strategik Institut, memastikan sumber-sumber yang diperlukan sedia ada untuk Institut mencapai objektifnya dan menyemak prestasi pengurusan.

Lembaga Pengarah juga bertanggungjawab sepenuhnya dalam meluluskan polisi-polisi utama dan harta Institut serta memastikan urusan atau program Institut adalah selaras dengan matlamat penubuhan Institut. Lembaga Pengarah bertanggungjawab menilai dan memantau pencapaian hala tuju strategik Institut.

#### Imbuhan Lembaga Pengarah

Ahli Lembaga Pengarah menerima elaun tahunan dan elaun mesyuarat. Pengurus menerima elaun bulanan. Ketua Pengarah sahaja yang layak menerima gaji atau elaun yang ditentukan oleh Lembaga Pengarah.

#### Proses Membuat Keputusan

Lembaga Pengarah akan diberi tempoh mencukupi bagi menelaah kertas kerja cadangan sebelum membuat keputusan yang wajar dan bertepatan.

#### Integriti

Sekiranya terdapat percanggahan kepentingan, Ahli Lembaga Pengarah hendaklah mengisyiharkan dan mengecualikan diri daripada pertimbangan dan pengundian yang melibatkan kepentingan mereka.

### CORPORATE GOVERNANCE STATEMENT

*The IKIM Board of Directors takes a high regard and commitment in ensuring corporate governance is based on the highest standards in line with the governance procedures outlined in the Malaysian Code on Corporate Governance.*

### COMPOSITION OF THE BOARD

*IKIM is led and managed by experienced and skilled Board members with diverse backgrounds from the Government, private sector and academia.*

### BOARD DIRECTORS

#### Key Duties and Responsibilities of the Board

*The Board serves to set the Institute's strategic targets, ensure the existing resources are available to the Institute to achieve its objectives and review management performance.*

*The Board is also fully responsible in approving the principal and institutional policies of the Institute as well as ensuring that the Institute's business or programme is in line with the goals of the Institute. The Board is responsible for assessing and monitoring the achievement of the strategic direction of the Institute.*

#### Board of Directors' Remuneration

*The Board members receive annual allowance and meeting allowances. The chairman receives a monthly allowance. The Director-General only qualifies for the salary or allowance as determined by the Board.*

#### Decision-Making Process

*The Board of Directors will be given sufficient time to review the proposed working papers prior to making a reasonable and timely decision.*

#### Integrity

*In the event of any conflict of interest, the Members of the Board shall declare and exempt from the consideration and voting which involves their interest.*

**Penyata Tadbir Urus Korporat**  
**Corporate Governance Statement**

## KOMPOSISI LEMBAGA PENGARAH

### Persaraan dan Pelantikan Semula

Lembaga Pengarah IKIM dianggotai oleh sebelas (11) orang ahli yang terdiri daripada Pengerusi, Ketua Pengarah dan sembilan (9) ahli yang lain. Enam (6) orang ahli adalah lantikan YAB Perdana Menteri (termasuk Pengerusi dan Ketua Pengarah) manakala lima (5) orang ahli adalah lantikan melalui Mesyuarat Agung Tahunan. Tempoh pelantikan Ahli Lembaga Pengarah adalah selama tiga (3) tahun.

### Mesyuarat Lembaga Pengarah

Mesyuarat Lembaga Pengarah IKIM pada tahun berakhir 31 Disember 2018 telah bersidang sebanyak enam (6) kali. Berikut adalah maklumat mengenai mesyuarat tersebut:

Bil. No.	Nama Name	Bil. Hadir Mesyuarat Lembaga Pengarah No. of Attendance for the Board of Directors Meeting	Bil Hadir Mesyuarat Khas Lembaga Pengarah No. of Attendance for the Board of Directors Special Meeting
1	Tun Abdullah b. Haji Ahmad Badawi Pengerusi IKIM <i>IKIM Chairman</i> (Sehingga 31 Ogos 2018) <i>(Until 31 August 2018)</i>	4/4	0/0
2	Datuk Prof. Dr. Azizan bt. Baharuddin Ketua Pengarah IKIM <i>IKIM Director-General</i>	6/6	0/0
3	Prof. Dato' Dr. Sidek b. Baba Ahli Member	6/6	0/0
4	Ir. Dr. Muhamad Fuad b. Abdullah Ahli Member	6/6	0/0
5	Prof. Dr. Kasmini bt. Kassim Ahli Member (Sehingga 28 Jun 2018) <i>(Until 28 June 2018)</i>	1/3	0/0
6	Prof. Dr. Engku Rabiah Adawiah bt. Engku Ali Ahli Member	5/6	0/0
7	Tan Sri Sheikh Ghazali b. Haji Abdul Rahman Ahli Member	5/6	0/0
8	Prof. Datuk Dr. Syed Othman Alhabshi Ahli Member	6/6	0/0
9	Dato' Wan Mohamad b. Dato' Sheikh Abd. Aziz Ahli Member	5/6	0/0
10	Datuk Sr. Zakaria b. Hashim Ahli Member	6/6	0/0
11	Prof. Emeritus Dato' Dr. Isahak b. Haron (Mulai 25 Oktober 2018) <i>(Beginning 25 October 2018)</i>	1/1	0/0

## COMPOSITION OF THE BOARD

### Retirement and Re-election

The IKIM Board of Directors comprises eleven (11) members who are the Chairman, the Director-General and nine (9) others. Six (6) members are appointed by the Prime Minister (including the Chairman and Director-General) while five (5) are appointments made through the Annual General Meeting. The appointment period of the Board of Directors is three (3) years.

### Board Meetings

The IKIM Board of Directors in the year ending 31 December 2018 convened six (6) times. Following are details about the said meetings:

**Penyata Tadbir Urus Korporat**  
**Corporate Governance Statement**

**JAWATANKUASA-JAWATANKUASA  
DI BAWAH LEMBAGA PENGARAH**

Lembaga Pengarah IKIM telah menubuhkan beberapa jawatankuasa untuk membantu di dalam pelaksanaan tugas-tugasnya. Jawatankuasa-jawatankuasa ini menjalankan tugas-tugasnya mengikut terma rujukan yang telah ditetapkan dan bidang kuasa yang diperturunkan oleh Lembaga Pengarah IKIM.

Pengerusi bagi setiap Jawatankuasa akan melaporkan kepada Lembaga Pengarah setiap keputusan dari mesyuarat yang dijalankan dan laporan tersebut akan dimasukkan ke dalam minit Mesyuarat Lembaga Pengarah.

Mesyuarat Jawatankuasa Akaun & Audit telah diadakan pada 16 Mac dan 12 April 2018. Mesyuarat Jawatankuasa Kewangan & Pelaburan telah diadakan pada 22 Mac dan 3 Disember 2018. Mesyuarat Jawatankuasa Perjawatan, Pergerakan Gaji, Kenaikan Pangkat dan Dasar Pemisah telah diadakan pada 18 Januari, 17 April, 2 Ogos dan 27 November 2018.

Butir-butir keahlian dalam Jawatankuasa Lembaga adalah seperti berikut:

**1) JAWATANKUASA PERJAWATAN,  
PERGERAKAN GAJI, KENAIKAN PANGKAT  
DAN DASAR PEMISAH**

Jawatankuasa Perjawatan, Pergerakan Gaji, Kenaikan Pangkat dan Dasar Pemisah bertanggungjawab menimbang dan memperakukan hal-hal yang berkaitan dengan perjawatan, menilai dan menimbang perakuan pergerakan gaji, penerima Anugerah Perkhidmatan Cemerlang, kenaikan pangkat pegawai dan kakitangan serta Panel Temuduga di bawah bidang kuasanya.

- i. **YBhg. Tan Sri Sheikh Ghazali b. Haji Abdul Rahman**  
Pengerusi
- ii. **YBhg. Datuk Prof. Dr. Azizan bt. Baharuddin**  
Ahli
- iii. **YBhg. Prof. Datuk Dr. Syed Othman Alhabshi**  
Ahli

**COMMITTEES UNDER THE  
BOARD OF DIRECTORS**

*The IKIM Board of Directors has formed several committees to assist in the execution of its duties. These committees carry out their duties in accordance with the terms of reference that have been assigned and the authority delegated by the IKIM Board.*

*The Chairman of the Committee will report to the Board on the results of meetings held and the report will be included in the minutes of the Board meeting.*

*The Accounts & Audit Committee meeting was held on 16 March and 12 April 2018. The Finance & Investments Committee meetings were held on 22 March and 3 December 2018. The meetings of the Appointments and Posts, Annual Salary Increments, Promotions and Separation Policy Committee were held on 18 January, 17 April, 2 August and 27 November 2018.*

*Details of membership in Board Committees are as follows:*

**1) APPOINTMENTS AND POSTS, ANNUAL  
SALARY INCREMENTS, PROMOTIONS AND  
SEPARATION POLICY COMMITTEE**

*The Appointments and Posts, and Annual Salary Increments, Promotions and Separation Policy Committee is responsible for considering and recommending the appointment of officials and matters related to staffing, assessing the approval of salary movements, recipients of the Excellent Service Awards, promotions of officials and staff as well as the Interview Panel under its purview.*

- i. **YBhg. Tan Sri Sheikh Ghazali b. Haji Abdul Rahman**  
Chairman
- ii. **YBhg. Datuk Prof. Dr. Azizan bt. Baharuddin**  
Member
- iii. **YBhg. Prof. Datuk Dr. Syed Othman Alhabshi**  
Member
- iv. **YBhg. Ir. Dr. Muhamad Fuad b. Abdullah**  
Member

- iv. **YBhg. Ir. Dr. Muhamad Fuad b. Abdullah**  
Ahli
- v. **YBhg. Dato' Wan Mohamad b. Dato' Sheikh Abd. Aziz**  
Ahli
- vi. **YBhg. Prof. Dr. Kasmini bt. Kassim**  
Ahli  
(Sehingga 28 Jun 2018)
- vii. **YBhg. Prof. Emeritus Dato' Dr. Isahak b. Haron**  
Ahli  
(Mulai 17 Ogos 2018)
- viii. **YBhg. Dr. Mohd Zaidi b. Ismail**  
Ahli
- ix. **Pn. Hajah Nafiza bt. Mohd Khir Hadi**  
Setiausaha
- v. **YBhg. Dato' Wan Mohamad b. Dato' Sheikh Abd. Aziz**  
Member
- vi. **YBhg. Prof. Dr. Kasmini bt. Kassim**  
Member  
(Until 28 June 2018)
- vii. **YBhg. Prof. Emeritus Dato' Dr. Isahak b. Haron**  
Member  
(Beginning 17 August 2018)
- viii. **YBhg. Dr. Mohd Zaidi b. Ismail**  
Member
- ix. **Pn. Hajah Nafiza bt. Mohd Khir Hadi**  
Secretary

2) **JAWATANKUASA KEWANGAN & PELABURAN**

Jawatankuasa Kewangan & Pelaburan bertanggungjawab menilai dan menasihati Lembaga Pengarah mengenai dasar-dasar pelaburan, keberkesanan polisi alokasi aset pelaburan, menimbang dan memperakukan setiap cadangan pembelian dan penjualan saham dan menimbang dan memperakukan pelantikan dan penamatan perkhidmatan sesebuah institusi kewangan sebagai Pengurus Dana.

- i. **YBhg. Prof. Datuk Dr. Syed Othman Alhabshi**  
Pengerusi  
(Mulai 27 Februari 2018)
- ii. **YBhg. Datuk Prof. Dr. Azizan bt. Baharuddin**  
Ahli
- iii. **YBhg. Tan Sri Sheikh Ghazali b. Haji Abdul Rahman**  
Ahli  
(Mulai 17 Ogos 2018)
- iv. **YBhg. Ir. Dr. Muhamad Fuad b. Abdullah**  
Ahli
- v. **Y.M. Prof. Dr. Engku Rabiah Adawiah bt. Engku Ali**  
Ahli
- vi. **YBhg. Datuk Sr. Hj. Zakaria b. Hashim**  
Ahli
- vii. **YBhg. Dr. Mohd Zaidi b. Ismail**  
Ahli
- viii. **Pn. Hajah Nafiza bt. Mohd Khir Hadi**  
Setiausaha

2) **FINANCE & INVESTMENTS COMMITTEE**

The Finance & Investments Committee is responsible for reviewing and advising the Board of Directors on investment policies, the effectiveness of investment asset allocation policies, considering and recommending any proposed purchases and sales of shares and considering and approving appointment and termination of services of any financial institution as the Fund Manager.

- i. **YBhg. Prof. Datuk Dr. Syed Othman Alhabshi**  
Chairman  
(Beginning 27 February 2018)
- ii. **YBhg. Datuk Prof. Dr. Azizan bt. Baharuddin**  
Member
- iii. **YBhg. Tan Sri Sheikh Ghazali b. Haji Abdul Rahman**  
Member  
(Beginning 17 August 2018)
- iv. **YBhg. Ir. Dr. Muhamad Fuad b. Abdullah**  
Member
- v. **Y.M. Prof. Dr. Engku Rabiah Adawiah bt. Engku Ali**  
Member
- vi. **YBhg. Datuk Sr. Zakaria b. Hashim**  
Member
- vii. **YBhg. Dr. Mohd Zaidi b. Ismail**  
Member
- viii. **Pn. Hajah Nafiza bt. Mohd Khir Hadi**  
Secretary

**Penyata Tadbir Urus Korporat**  
**Corporate Governance Statement**

**3) JAWATANKUASA AKAUN & AUDIT**

Jawatankuasa Akaun & Audit bertanggungjawab ke atas pelan audit, polisi dan prosedur dalaman, keberkesanan sistem kawalan dalaman dan melaporkan perkara-perkara yang berkaitan dengan pengauditan

- i. **YBhg. Ir. Dr. Muhamad Fuad b. Abdullah**  
Pengerusi
- ii. **YBhg. Datuk Prof. Dr. Azizan bt. Baharuddin**  
Ahli
- iii. **YBhg. Prof. Datuk Dr. Syed Othman Alhabshi**  
Ahli
- iv. **YBhg. Dato' Wan Mohamad b. Dato' Sheikh Abd. Aziz**  
Ahli
- v. **Y.M. Prof. Dr. Engku Rabiah Adawiah bt. Engku Ali**  
Ahli
- vi. **YBhg. Datuk Sr. Hj. Zakaria b. Hashim**  
Ahli
- vii. **YBhg. Dr. Mohd Zaidi b. Ismail**  
Ahli
- viii. **Pn. Hajah Nafiza bt. Mohd Khir Hadi**  
Setiausaha

**3) ACCOUNTS & AUDIT COMMITTEE**

*The Accounts & Audit Committee is responsible for the audit plan, internal policies and procedures, the effectiveness of internal control systems and reporting on matters relating to the audit.*

- i. **YBhg. Ir. Dr. Muhamad Fuad b. Abdullah**  
Chairman
- ii. **YBhg. Datuk Prof. Dr. Azizan bt. Baharuddin**  
Member
- iii. **YBhg. Prof. Datuk Dr. Syed Othman Alhabshi**  
Member
- iv. **YBhg. Dato' Wan Mohamad b. Dato' Sheikh Abd. Aziz**  
Member
- v. **Y.M. Prof. Dr. Engku Rabiah Adawiah bt. Engku Ali**  
Member
- vi. **YBhg. Datuk Sr. Zakaria b. Hashim**  
Member
- vii. **YBhg. Dr. Mohd Zaidi b. Ismail**  
Member
- viii. **Pn. Hajah Nafiza bt. Mohd Khir Hadi**  
Secretary



Mesyuarat Agung Tahunan IKIM  
**IKIM's Annual General Meeting**

**4) JAWATANKUASA TATATERTIB DAN DISIPLIN**

Jawatankuasa Tatatertib dan Disiplin bertanggungjawab menimbang dan menentukan hukuman tatatertib ke atas anggota-anggota yang melanggar peraturan dan tatatertib yang berkuatkuasa dari semasa ke semasa.

- i. **YBhg. Dato' Wan Mohamad b. Dato' Sheikh Abd. Aziz**  
Pengerusi  
(Mulai 27 Februari 2018)
- ii. **YBhg. Datuk Prof. Dr. Azizan bt. Baharuddin**  
Ahli
- iii. **YBhg. Prof. Dato' Dr. Sidek b. Baba**  
Ahli
- iv. **YBhg. Prof. Dr. Kasmini bt. Kassim**  
Ahli  
(Sehingga 28 Jun 2018)
- v. **YBhg. Prof. Emeritus Dato' Dr. Isahak b. Haron**  
Ahli  
(Mulai 17 Ogos 2018)
- vi. **YBhg. Dr. Mohd Zaidi b. Ismail**  
Ahli
- vii. **Pn. Hajah Nafiza bt. Mohd Khir Hadi**  
Setiausaha

**5) LEMBAGA TENDER IKIM**

Lembaga Tender bertanggungjawab meluluskan pembelian barang / perkhidmatan / kontrak bernilai melebihi RM200,000 (Ringgit Malaysia: Dua Ratus Ribu Sahaja).

- i. **YBhg. Datuk Sr. Zakaria b. Hashim**  
Pengerusi  
(Mulai 27 Februari 2018)
- ii. **YBhg. Datuk Prof. Dr. Azizan bt. Baharuddin**  
Ahli
- iii. **YBhg. Ir. Dr. Muhamad Fuad b. Abdullah**  
Ahli
- iv. **YBhg. Dato' Wan Mohamad b. Dato' Sheikh Abd. Aziz**  
Ahli
- v. **YBhg. Dr. Mohd Zaidi b. Ismail**  
Ahli
- vi. **Pn. Hajah Nafiza bt. Mohd Khir Hadi**  
Setiausaha

**4) DISCIPLINARY AND CODE OF ETHICS COMMITTEE**

*The Disciplinary and Code of Ethics Committee is responsible for considering and determining disciplinary actions on members who violate rules and discipline in force from time to time.*

- i. **YBhg. Dato' Wan Mohamad b. Dato' Sheikh Abd. Aziz**  
Chairman  
(Beginning 27 February 2018)
- ii. **YBhg. Datuk Prof. Dr. Azizan bt. Baharuddin**  
Member
- iii. **YBhg. Prof. Dato' Dr. Sidek b. Baba**  
Member
- iv. **YBhg. Prof. Dr. Kasmini bt. Kassim**  
Member  
(Until 28 June 2018)
- v. **YBhg. Prof. Emeritus Dato' Dr. Isahak b. Haron**  
Member  
(Beginning 17 August 2018)
- vi. **YBhg. Dr. Mohd Zaidi b. Ismail**  
Member
- vii. **Pn. Hajah Nafiza bt. Mohd Khir Hadi**  
Secretary

**5) IKIM TENDER BOARD**

*The Tender Board is responsible for approving the purchases of goods / services / contracts worth more than RM200,000 (Ringgit Malaysia: Two Hundred Thousand Only).*

- i. **YBhg. Datuk Sr. Zakaria b. Hashim**  
Chairman  
(Beginning 27 February 2018)
- ii. **YBhg. Datuk Prof. Dr. Azizan bt. Baharuddin**  
Member
- iii. **YBhg. Ir. Dr. Muhamad Fuad b. Abdullah**  
Member
- iv. **YBhg. Dato' Wan Mohamad b. Dato' Sheikh Abd. Aziz**  
Member
- v. **YBhg. Dr. Mohd Zaidi b. Ismail**  
Member
- vi. **Pn. Hajah Nafiza bt. Mohd Khir Hadi**  
Secretary

**Penyata Tadbir Urus Korporat**  
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**6) JAWATANKUASA LATIHAN**

Jawatankuasa Latihan bertanggungjawab mengkaji dan menilai ke atas cadangan latihan dari segi keperluan dan manfaat program latihan dan memberi perakuan kepada Lembaga Pengarah IKIM berhubung dengan cadangan program latihan jangka panjang sama ada di dalam atau di luar negara.

- i. **YBhg. Prof. Dato' Dr. Sidek b. Baba**  
Pengerusi  
(Mulai 27 Februari 2018)
- ii. **YBhg. Datuk Prof. Dr. Azizan bt. Baharuddin**  
Ahli
- iii. **YBhg. Prof. Datuk Dr. Syed Othman Alhabshi**  
Ahli
- iv. **YBhg. Prof. Dr. Kasmini bt. Kassim**  
Ahli  
(Sehingga 28 Jun 2018)
- v. **YBhg. Dato' Wan Mohamad b. Dato' Sheikh Abd. Aziz**  
Ahli
- vi. **Y.M. Prof. Dr. Engku Rabiah Adawiah bt. Engku Ali**  
Ahli
- vii. **YBhg. Dr. Mohd Zaidi b. Ismail**  
Ahli
- viii. **Pn. Hajah Nafiza bt. Mohd Khir Hadi**  
Setiausaha

**6) TRAINING COMMITTEE**

The Training Committee is responsible for reviewing and evaluating training proposals in terms of requirements and benefits of training programmes and providing recommendations to the Board of Directors relating to proposed long-term training programme either within or outside the country.

- i. **YBhg. Prof. Dato' Dr. Sidek b. Baba**  
Chairman  
(Beginning 27 February 2018)
- ii. **YBhg. Datuk Prof. Dr. Azizan bt. Baharuddin**  
Member
- iii. **YBhg. Prof. Datuk Dr. Syed Othman Alhabshi**  
Member
- iv. **YBhg. Prof. Dr. Kasmini bt. Kassim**  
Member  
(Until 28 June 2018)
- v. **YBhg. Dato' Wan Mohamad b. Dato' Sheikh Abd. Aziz**  
Member
- vi. **Y.M. Prof. Dr. Engku Rabiah Adawiah bt. Engku Ali**  
Member
- vii. **YBhg. Dr. Mohd Zaidi b. Ismail**  
Member
- viii. **Pn. Hajah Nafiza bt. Mohd Khir Hadi**  
Secretary



**Penyata Tadbir Urus Korporat**  
**Corporate Governance Statement**

**7) JAWATANKUASA KERJA PROJEK  
PEMBANGUNAN BERSEPADU IKIM**

Jawatankuasa Kerja Projek Pembangunan Bersepadu IKIM bertanggungjawab mengkaji, merancang, menimbang dan mencadangkan kepada Lembaga Pengarah pembangunan aset dan harta tanah IKIM dengan tujuan menjana pendapatan IKIM dalam tempoh jangka panjang.

- i. **YBhg. Datuk Sr. Zakaria b. Hashim**  
Pengerusi  
(Mulai 27 Februari 2018)
- ii. **YBhg. Datuk Prof. Dr. Azizan bt. Baharuddin**  
Ahli
- iii. **YBhg. Ir. Dr. Muhamad Fuad b. Abdullah**  
Ahli
- iv. **YM Prof. Dr. Engku Rabiah Adawiah bt. Engku Ali**  
Ahli
- v. **YBhg. Tan Sri Sheikh Ghazali b. Haji Abdul Rahman**  
Ahli
- vi. **YBhg. Dato' Wan Mohamad b. Dato' Sheikh Abd. Aziz**  
Ahli  
(Sehingga 27 Februari 2018)
- vii. **YBhg. Dr. Mohd Zaidi b. Ismail**  
Ahli
- viii. **Pn. Hajah Nafiza bt. Mohd Khir Hadi**  
Setiausaha

**7) IKIM INTEGRATED DEVELOPMENT  
PROJECT COMMITTEE**

The IKIM Integrated Development Project Committee is responsible for reviewing, planning, considering and recommending to the Board the assets and real estate development in order to generate revenue for IKIM in the long term.

- i. **YBhg. Datuk Sr. Zakaria bin Hashim**  
Chairman  
(Beginning 27 February 2018)
- ii. **YBhg. Datuk Prof. Dr. Azizan bt. Baharuddin**  
Member
- iii. **YBhg. Ir. Dr. Muhamad Fuad b. Abdullah**  
Member
- iv. **Y.M. Prof. Dr. Engku Rabiah Adawiah bt. Engku Ali**  
Member
- v. **YBhg. Tan Sri Sheikh Ghazali b. Haji Abdul Rahman**  
Member
- vi. **YBhg. Dato' Wan Mohamad b. Dato' Sheikh Abd. Aziz**  
Member  
(Until 27 February 2018)
- vii. **YBhg. Dr. Mohd Zaidi b. Ismail**  
Member
- viii. **Pn. Hajah Nafiza bt. Mohd Khir Hadi**  
Secretary





# Terkini Di IKIM

*The Latest At IKIM*



## Terkini Di IKIM

### The Latest At IKIM

Sejajar dengan teras strategik IKIM dalam konteks pembangunan modal insan berprestasi tinggi yang antara objektifnya adalah pelestarian pengurusan bakat, kepakaran dan kerjaya serta pengukuhan kompetensi dan profesionalisme dalam budaya kerja, Pengurusan IKIM telah melaksanakan beberapa perubahan. Perubahan ini turut memberi perhatian kepada kemahiran dan kepakaran setiap pegawai. Berikut adalah perubahan yang telah dilaksanakan.

#### Unit Editorial

Pengurusan IKIM telah mewujudkan Unit Editorial khusus untuk memantap dan mengukuhkan lagi kerja-kerja berkaitan penyuntingan dan penterjemahan buku dan teks terbitan IKIM. Kewujudan unit ini memudahkan lagi penyelarasan dalam hal-hal berkaitan penerbitan. Pada peringkat awal tiga orang pegawai menjalankan tugas berkaitan editorial dengan seorang pegawai dikhatusukan untuk mengendalikan penerbitan TAFHIM iaitu jurnal terbitan IKIM, manakala seorang lagi khusus untuk penerbitan bahasa Melayu dan seorang editor lagi khusus untuk bahasa Inggeris. Unit ini bertindak sebagai gate keeper dalam penghasilan penerbitan IKIM yang bermutu dan selaras dengan penetapan garis panduan penerbitan IKIM.

*In line with the strategic thrust of IKIM in the context of high performance human capital development which is the objective of preservation of talent, expertise and career management and strengthening of competence and professionalism in the work culture, IKIM Management has made some changes. This change also takes into account the skills and expertise of each officer. The following changes have been made.*

#### Editorial Unit

*IKIM's management has set up a dedicated Editorial Unit to further strengthen and work on editing and translation of textbooks and texts of IKM. The existence of this unit facilitates coordination in issues related to publishing. In the early stages of three officers conducting editorial-related tasks with an official devoted to handling Tafhim's publication of IKIM's derivative journals, while another dedicated to the publication of Bahasa Melayu and an editor specifically for English. This unit acts as gate keeper in producing quality IKIM publications and in line with the setting up of IKIM's publication guidelines.*



Unit Editorial  
*Editorial Unit*

### Unit Integriti dan Kualiti

Kepekaan Pengurusan IKIM dan keperluan terhadap pemantauan Sistem Pengurusan Berkualiti (SPK) telah menyebabkan perubahan kepada Unit Kualiti, Pematuhan dan Prasarana (UKPP) yang kini dinamakan Unit Integriti dan Kualiti (UNIK). Pada awalnya UKPP ini turut menguruskan hal-hal berkaitan prasarana IKIM selain SPK IKIM. Unit yang dijenamakan semula bersetujuan dengan tugas dan tanggungjawabnya, iaitu UNIK, bertanggungjawab ke atas pemantauan SPK, berkaitan pengurusan rekod dan dokumen, pematuhan prosedur dan arahan kerja, pelaksanaan Pelan Strategik, maklumbalas pelanggan, audit kualiti dalaman dan luaran. Kewujudan UNIK ini juga sebagai menyahut arahan Kerajaan melalui Pekeliling Perkhidmatan Tahun 2013.

### Integrity and Quality Unit

*IKIM Management's sensitivity and the need for monitoring of the Quality Management System (SPK) have resulted in a change to the Quality Unit, Compliance and Infrastructure Unit (UKPP) which is now called the Integrity and Quality Unit (UNIK). Initially the UKPP also manages matters relating to the infrastructure of IKIM besides SPK IKIM. Re-branded units are in line with their duties and responsibilities, namely the UNIC, responsible for the monitoring of SPK, on the management of records and documents, compliance with procedures and work instructions, the implementation of the Strategic Plan, customer feedback, internal and external quality audits. The existence of this unit is also in response to the Government's direction through the Service Circular for 2013 on the establishment of this Integrity and Quality Unit.*



Unit Integriti dan Kualiti  
Integrity and Quality Unit

### Unit Teknikal dan Prasarana

Pada tahun 2018, unit ini diketuai oleh seorang jurutera yang bertanggungjawab secara keseluruhan ke atas operasi teknikal dan penyelenggaraan yang merangkumi kesemua prasarana IKIM termasuk bangunan, perkakasan, peralatan, logistik, sistem dan perkhidmatan yang disediakan oleh unit ini. Unit ini juga bertanggungjawab ke atas urusan kajian dan pembangunan (R&D) dalam meningkatkan kemudahan dan kelengkapan prasarana IKIM serta melaksanakan kerja-kerja projek baharu berkaitan dengan pembangunan tanah IKIM di Kuala Lumpur, Pahang dan Sabah.

### Technical Unit and Infrastructure

*In 2018, this unit will be headed by an overall Responsible Engineer on technical and maintenance operations covering all IKIM infrastructures including the building, hardware, equipment, logistics, systems and services provided by this unit. The unit is also responsible for managing and developing R&D in upgrading IKIM's infrastructure facilities and equipment and implementing new projects in relation to the development of IKIM land in Kuala Lumpur, Pahang and Sabah.*

**Terkini Di IKIM**  
**The Latest At IKIM**

**Surau Baharu IKIM**

Lembaga Pengarah IKIM dalam Mesyuarat Lembaga Pengarah Bil.5/2017 pada 30 November 2017 telah meluluskan cadangan pembinaan sebuah Surau Baharu IKIM oleh Syarikat Nadi Cergas Sdn Bhd.

Pembinaan Surau Baharu IKIM adalah perlu bagi menampung keperluan ruang pejabat dan pertambahan warga kerja IKIM serta pelawat yang mengunjungi IKIM.

Kerja-kerja pembinaan surau ini telah bermula pada 9 Julai 2018 dan siap sepenuhnya pada 16 Disember 2018. Surau Baharu IKIM telah mula digunakan sepenuhnya mulai 17 Disember 2018.

Surau Baharu IKIM berkeluasan 1,765 sq boleh memuatkan seramai 138 orang jemaah pada satu-satu masa

**IKIM's New Surau**

*The IKIM Board of Directors at the Board Meeting No.5/2017 on 30 November 2017 approved the proposal for the construction of the IKIM Surau by the Syarikat Nadi Cergas Sdn Bhd.*

*The construction of the new IKIM Surau is necessary to accommodate the needs of office space as well as the increase of IKIM staff and visitors.*

*Construction works started on 9 July 2018 and were fully completed on 16 December 2018. The new IKIM Surau has been fully utilised from 17 December 2018.*

*The new Surau covers an area of 1,765 sq. ft which can accommodate a total of 138 congregation at any one time.*



Surau Baharu IKIM  
*IKIM's New Surau*

# Kalendar Peristiwa 2018

2018 Calendar  
Of Events

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## JANUARY 2018 JANUARY 2018



## 12-14 JANUARI JANUARY

Karnival Mahabbah IKIM Selangor 2018 yang berlangsung di Stadium Malawati, Shah Alam.

*The 2018 IKIM Mahabbah Carnival Selangor was held at the Malawati Stadium, Shah Alam.*



## 15 JANUARI JANUARY

Temubual Datuk Prof. Dr. Azizan Baharuddin, Ketua Pengarah IKIM bersama akhbar terbitan Jepun, Seikyo Shimbun, di Bilik Gerakan IKIM.

*An interview with Datuk Prof. Dr. Azizan Baharuddin, IKIM Director-General with the Japan-published press, Seikyo Shimbun at IKIM Operations Room.*



## 26 JANUARI JANUARY

Kunjungan Hormat Datuk Haji Abdul Adzis Abas, Ketua Pengarah Dewan Bahasa dan Pustaka (DBP) bersama beberapa orang pegawai Dewan Bahasa dan Pustaka (DBP) ke IKIM.

*A courtesy call made by Datuk Haji Abdul Adzis Abas, the Director-General of the Council of Language and Literature (DBP), with several DBP officials to IKIM.*

## FEBRUARI 2018 FEBRUARY 2018



## 12 FEBRUARI FEBRUARY

Lawatan Imam Mukim Bachok di bawah Kelolaan Masjid Mahmoodi, Bachok, Kelantan.

*A visit by the Imam of Bachok District organised by the Mahmoodi Mosque, Bachok, Kelantan.*



## 20-21 FEBRUARI FEBRUARY

Seminar Maqasid Al-Syariah & Perubahan IKLIM di Dewan Besar, IKIM.

*The Seminar on "Maqasid Al-Shariah & Climate Change" at IKIM Grand Hall.*



## 28 FEBRUARI FEBRUARY

Duduk dari kiri: Datuk Dr. Mohd Daud Bakar, Pengasas/Pengerusi Eksekutif Amanie Group, Datuk Dr. Syed Othman Alhabshi, Ahli Lembaga Pengarah IKIM dan Dr. Mohd Farid Mohd Shahran, Pengarah Pusat Kajian Syariah, Undang-Undang dan Politik IKIM sempena Persidangan Meja Bulat "Matawang Kripto & Sistem Kewangan Digital" di Dewan Besar IKIM.

*Seated from left: Datuk Dr. Mohd Daud Bakar, Founder/Executive Chairman of Amanie Group; Datuk Dr. Syed Othman Alhabshi, member of the IKIM Board of Directors; and Dr. Mohd Farid Mohd Shahran, Director, IKIM Centre for the Study of Shariah, Law and Politics, in conjunction with the Round Table Conference on "Crypto Currency & Digital Financial System" at IKIM Grand Hall.*

## MAC 2018 MARCH 2018



### 20 MAC MARCH

Duduk dari kiri: Dr. Shaikh Mohd Saifuddeen Shaikh Mohd Salleh, Pengarah KIAS, Prof. Dr. Mohd Yusof Haji Othman, Pengarah Institut Islam Hadhari, UKM, Dr. Mohd Farid Mohd Shahran, Pengarah SYARAK dan Dr. Mohd Zaidi Ismail, Timbalan Ketua Pengarah IKIM sempena Muzakarah Pakar Pengajian Islam Integrasi di Dewan Besar, IKIM.

*Seated from left: Dr. Shaikh Mohd Saifuddeen Shaikh Mohd Salleh, KIAS Director; Prof. Dr. Mohd Yusof Haji Othman, Director, Islamic Hadhari Institute, UKM; Dr. Mohd Farid Mohd Shahran, SYARAK Director; and Dr. Mohd Zaidi Ismail, IKIM Deputy Director-General in conjunction with the Experts' Consultation on "Integrated Islamic Studies" at IKIM Grand Hall.*



### 22 MAC MARCH

Lawatan dari anak-anak anggota Tabung Haji dan Pegawai Tabung Haji.

*A visit by the children of Tabung Haji personnel and officials.*



### 27 MAC MARCH

Duduk dari kiri: Mr. Balachandran Annamalai, Malaysia Hindu Sangam, Sarawak Branch, Mr. Jason Leong, Christians for Peace and Harmony Malaysia, Dr. Mohd Farid Mohd Shahran, Pengarah Pusat Syarak, Prof. Dr. Ong Puay Liu, Institute of Ethnic Relations (KITA) UKM and Enizahura Abdul Aziz, Fellow Pusat SYARAK sempena International Symposium on "Moderation in Multi-Religious Societies : Towards Peace and Harmony" di Dewan Besar IKIM.

*Seated from left: Mr. Balachandran Annamalai, Malaysia Hindu Sangam, Sarawak Branch; Mr. Jason Leong, Christians for Peace and Harmony Malaysia; Dr. Mohd Farid Mohd Shahran, Director SYARAK Centre; Prof. Dr. Ong Puay Liu, Institute of Ethnic Relations (KITA) UKM; and Mdm. Enizahura Abdul Aziz, Fellow, SYARAK Centre in conjunction with the International Symposium on "Moderation in Multi-Religious Societies: Towards Peace and Harmony" at IKIM Grand Hall.*

## APRIL 2018 APRIL 2018



## 19 APRIL APRIL

Lawatan kerja Pengurusan dan Kakitangan Pusat Islam & Pembangunan Insan (PIMPIN), Universiti Malaysia Pahang (UMP).

*A working visit by the Management and Staff of the Centre of Islam & Human Development (PIMPIN), University of Malaysia Pahang (UMP).*



## 24 APRIL APRIL

Ahli panel Wacana Intelektual "Islam dan Insan Dalam Era Revolusi Industri" bersama Datuk Prof. Dr. Azizan Baharuddin, Ketua Pengarah IKIM dan Prof. Dato' Dr. Yusof Haji Othman, Pengarah Institut Islam Hadhari, Universiti Kebangsaan Malaysia (UKM) di Dewan Besar IKIM.

*Panellists of the Intellectual Discourse on "Islam and Humans in the Industrial Revolution Era" with Datuk Prof. Dr. Azizan Baharuddin, IKIM Director-General, and Prof. Dato' Dr. Yusof Haji Othman, Director, Islamic Hadhari Institute, the National University of Malaysia (UKM) at IKIM Grand Hall.*

## MEI 2018 MAY 2018



## 2-3 MEI MAY

Duduk daripada kiri: Dr. Mohd Sani Badron, Pengarah Pusat EMAS, Tuan Haji Azril Mohd Amin, Ketua Pegawai Eksekutif, CENTHRA, Pn. Enizahura Abdul Aziz, Fellow Pusat SYARAK dan Prof. Madya Dr. Rafidah Hanim Mokhtar, Pengurus bersama MACSA sempena Muzakarah Pakar "Hak Asasi Manusia Selepas 70 Tahun: Analisis Kritis" di Dewan Besar IKIM.

*Seated from left: Dr. Mohd Sani Badron, Director, EMAS Centre; Tn. Hj. Azril Mohd Amin, Chief Executive Officer, CENTHRA; Mdm. Enizahura Abdul Aziz, Fellow, SYARAK Centre; and Assoc. Prof. Dr. Rafidah Hanim Mokhtar, Chairperson with MACSA in conjunction with the Experts' Consultation on "Basic Human Rights after 70 Years: A Critical Analysis" at the IKIM Grand Hall.*



**3 MEI MAY**

Dari kiri: Pn. Enizahura Abdul Aziz, Fellow, Pusat SYARAK IKIM, En. Syafiq Muhammad Salleh Alei Huddin, juruhebah IKIMfm dan Muhammad Syafiq Borhanuddin, Pegawai Penyelidik Kanan Pusat EMAS IKIM, ketika sesi bedah buku "Religion, Dialogue And Peaceful Co-Existence" sempena Pesta Buku Antarabangsa Kuala Lumpur 2018 di Pusat Dagangan Dunia Putra (PWTC).

*From left: Mdm. Enizahura Abdul Aziz, Fellow SYARAK IKIM, Mr. Syafiq Muhammad Salleh Alei Huddin IKIMfm announcer and Mr. Muhammad Syafiq Borhanuddin, Senior Research Officer, EMAS IKIM during the book review session of Religion, Dialogue And Peaceful Co-Existence in conjunction with the Kuala Lumpur 2018 International Book Fair at the Putra World Trade Centre (PWTC).*



**23 MEI MAY**

Lawatan penyelidikan pelajar Universiti Teknologi MARA (UITM) di Konti IKIMfm.

*A research visit by the undergraduates of MARA University of Technology (UITM) at IKIMfm.*

**JUN 2018 JUNE 2018**



**29 JUN JUNE**

Penyerahan Buku "25 Tahun Memupuk Kefahaman" kepada Timbalan Perdana Menteri di Pusat Konvensyen Bangi, Selangor.

*The Submission of Book Copy to the Deputy Prime Minister at Bangi Convention Centre.*

**JULAI 2018 JULY 2018****4 JULAI JULY**

Kunjungan Hormat dan sesi perbincangan bersama Uzbek di Bilik Mesyuarat Lembaga Pengarah IKIM.

*A Visit and Discussion Session with the Uzbeks at the Board of Directors' Meeting Room.*

**27 JULAI JULY**

Kursus "The Book Of Love" yang disampaikan oleh Shaykh Muhammad Yahya Al-Ninowy dan majlis pelancaran buku yang turut dihadiri Datuk Zakaria Hashim, Timbalan Pengerusi IKIM dan Dr. Yusri Mohamad, Yang Dipertua Yayasan Dakwah Islamiah Malaysia (YADIM) kerjasama Institut Kefahaman Islam Malaysia (IKIM) dan Pertubuhan Institut Madina Malaysia di Dewan Besar IKIM.

*A Course on "The Book Of Love" presented by Shaykh Muhammad Yahya Al-Ninowy and Dr. Yusri Mohamad, Yang Dipertua Islamic Missionary Foundation Malaysia (YADIM) with the cooperation of the Institute of Islamic Understanding Malaysia (IKIM) and Madina Institute Association Malaysia at the IKIM Grand Hall.*

## OGOS 2018 AUGUST 2018



### 13 OGOS AUGUST

Turut menyampaikan ceramah "Memahami Amalan Hijau Dalam Konteks Islam" ialah YBhg. Dr. Fachruddin M. Mangunjaya, Pensyarah Fakulti Biologi Universitas Nasional, Indonesia sempena Kursus Amalan Hijau: Dari Masjid ke Masyarakat di Dewan Besar IKIM.

*Also present at the "Understanding Green Practice in Islamic Context" talk is YBhg. Dr. Fachruddin M. Mangunjaya, Lecturer of Faculty of Biology, National University, Indonesia in conjunction with the Green Practice Course: From Mosque to Community at IKIM Grand Hall.*



### 16 OGOS AUGUST

Forum Bicara Ad-Deen bersama Felo pelawat IKIM Bapak Dr. Fachruddin Majeri Mangunjaya, Universiti Nasional Indonesia (UNAS) dan Prof. Madya Dr. Wan Mohd Yusof Wan Chik, Pensyarah Kanan, Fakulti Pengajian Kontemporari Islam UniSZA sementara DJ Syafiq Zulakifli, Penyampai IKIMfm sebagai moderator dengan tajuk "Peranan Masjid & Surau Dalam Memperkasakan Pendidikan Alam Sekitar" di Surau Al-Ittihadiyyah, Seksyen 9, Shah Alam, Selangor.

*The "Ad-Deen Forum" with IKIM Visiting Fellow Dr. Fachruddin Majeri Mangunjaya, Universitas Nasional, Indonesia (UNAS) and Assoc. Prof. Dr. Wan Mohd Yusof Wan Chik, Senior Lecturer, UniSZA Faculty of Islamic Contemporary Studies while Syafiq Zulakifli, IKIMfm presenter as moderator for "The Roles of Mosques & Suraus in Empowering Environmental Education" at the Al-Ittihadiyyah Surau, Section 9, Shah Alam, Selangor.*



### 28 OGOS AUGUST

Lawatan penyelidikan Pn. Shahirah Said, Pelajar peringkat Doktor Falsafah di Pusat Kajian Pengurusan Pembangunan Islam (ISDEV) USM, Pulau Pinang yang menemubual Datuk Prof. Dr. Azizan Baharuddin, Ketua Pengarah IKIM bagi kajian akademik PhD di Bilik Ketua Pengarah IKIM.

*A research visit by Mdm. Shahirah Said, PhD student at the Centre of Islam Development Management Studies (ISDEV) USM, Penang who interviewed Datuk Prof. Dr. Azizan Baharuddin, IKIM Director-General for her PhD research at the IKIM Director General Room.*

**SEPTEMBER 2018 SEPTEMBER 2018****4 SEPTEMBER SEPTEMBER**

Sesi Pembentangan oleh Pn. Enizahura Abdul Aziz, Fellow, Pusat SYARAK IKIM, bertajuk "Panduan Interaksi Bagi Pendialog" sempena Kursus Panduan: Dialog Antara Penganut Agama di Theatrette IKIM.

*Presentation session by Mdm. Enizahura Abdul Aziz, Fellow, SYARAK IKIM, titled "Interaction Guidelines for Dialogue Participants" in conjunction with the "Course on Guidelines: Dialogue among Religious Adherents" at the IKIM Theatrette.*

**21 SEPTEMBER SEPTEMBER**

Lawatan Sekolah Menengah Agama (SMA) Dato' Klang Maamor, Negeri Sembilan seramai 80 orang beserta dengan guru pengiring di IKIMfm.

*A visit by Dato' Klang Maamor Religious Secondary School (SMA), Negeri Sembilan comprising 80 participants including accompanying teachers at IKIMfm.*

**24 SEPTEMBER SEPTEMBER**

Majlis Perasmian Seminar Kebangsaan Isu & Cabaran Dalam Hubungan Masyarakat Majmuk Di Malaysia yang telah disempurnakan oleh YB Dato' Dr. Mujahid Yusof, Menteri di Jabatan Perdana Menteri (Agama) turut sama Datuk Haji Zakaria Hashim, Timbalan Pengurus IKIM dan Datuk Prof. Dr. Azizan Baharuddin, Ketua Pengarah IKIM di Dewan Besar IKIM.

*The Inauguration Ceremony of the National Seminar on "Issues & Challenges of Relations of the Plural Societies in Malaysia" conducted by YB Dato' Dr. Mujahid Yusof, Minister in the Prime Minister's Department (Religion), also present were Datuk Haji Zakaria Hashim, IKIM Deputy Chairman and Datuk Prof. Dr. Azizan Baharuddin, IKIM Director-General at the IKIM Grand Hall.*

## OKTOBER 2018 OCTOBER 2018



### 4 OKTOBER OCTOBER

Kunjungan Hormat CEO, TV Al-Hijrah, En. Saidi Yaacob di Theatrette IKIM.

*A Courtesy call by TV Al-Hijrah, CEO, Mr. Saidi Yaacob at the IKIM Theatrette.*



### 15 OKTOBER OCTOBER

Lawatan Surau Ar-Raudhah As-Sakinah, Kangkar, Pulai Johor yang diketuai pengurusnya Tuan Katiman Jamiran sementara taklimat lawatan disampaikan oleh En. Mohd Noor Omar, Fellow Pusat SYARAK IKIM di Theatrette, IKIM.

*A visit by Ar-Raudhah As-Sakinah Surau, Kangkar, Pulai Johor headed by its Chairman, Tuan Katiman Jamiran, while the visit briefing was delivered by Mr. Mohd Noor Omar, Fellow, SYARAK IKIM at the IKIM Theatrette.*



### 27 OKTOBER OCTOBER

Pertandingan mewarna bertemakan "Hidup Bahagia Tanpa Dadah" anjuran IKIM yang diadakan sempena Pesta Lelong Buku Putrajaya di Ruang Legar Auditorium, Cempaka Sari, Presint 3, Putrajaya turut hadir Dr. Mohd Zaidi Ismail, Timbalan Ketua Pengarah IKIM.

*A colouring competition themed "Life is Happy without Drugs" organised by IKIM which was held in conjunction with the Putrajaya Book Auction Festival at the Auditorium Space, Cempaka Sari, Presint 3, Putrajaya, also present was Dr. Mohd Zaidi Ismail, IKIM Deputy Director-General.*

**30 OKTOBER OCTOBER**

Duduk dari kiri: En. Jufri Joha, National Youth Council, En. Muhammad Ikhwan Azlan, (HAKIM), Dr. Nik Roskiman Abdul Samad, IKIM (Moderator), Dr. Amani Salim, (IIUM) dan Shahnaz al-Sadat, (Arise Asia Sdn. Bhd) sempena "The Inaugural Young Muslims Forum 2018 : Being Part of the Solution in the 21st Century" di Dewan Besar IKIM.

*Seated from left: Mr. Jufri Joha, National Youth Council; Mr. Muhammad Ikhwan Azlan, (HAKIM); Dr. Nik Roskiman Abdul Samad, IKIM (Moderator); Dr. Amani Salim, (IIUM); and Shahnaz al-Sadat (Arise Asia Sdn. Bhd) in conjunction with the Inaugural Young Muslims Forum 2018: Being Part of the Solution in the 21st Century" at the IKIM Grand Hall.*

**NOVEMBER 2018 NOVEMBER 2018****8 NOVEMBER NOVEMBER**

Majlis perasmian dan pelancaran buku-buku Ekonomi (IKIM) yang telah disempurnakan oleh YB Tuan Haji Khalid Abd. Samad, Menteri Wilayah Persekutuan sempena Persidangan "Gaji Kehidupan Wajar (The Living Wage) dan Realiti Miskin Bandar" di Dewan Besar IKIM.

*The Inauguration Ceremony and Economics books launch were conducted by YB Tn. Hj. Khalid Abd. Samad, the Federal Territories Minister in conjunction with the Conference on "The Living Wage and Realities of Urban Poverty" at the IKIM Grand Hall.*

**15 NOVEMBER NOVEMBER**

Bengkel "Kembara Syifa": Memahami Dan Menangani Masalah Kesihatan Mental" di Dewan Besar IKIM.

*A workshop on "Shifa' Travels: Understanding and Overcoming Mental Health Problems" at the IKIM Grand Hall.*

**27 NOVEMBER NOVEMBER**

Lawatan Pelajar Universiti Selangor (UniSEL) di Theatrette dan IKIMfm.

*A visit by undergraduates of University Selangor (UniSEL) at the Theatrette and IKIMfm.*

## DISEMBER 2018 DECEMBER 2018



### 1 DISEMBER DECEMBER

Program "Tautan Kasih" di Gawang Ulu, Ulu Simunjan, Kota Samarahan, Sarawak dengan kerjasama Muslim Care Malaysia (MCM), Nisa Sarawak dan Persatuan Dayak Muslim Kebangsaan.

*The "Tautan Kasih (Affection Loop)" Programme at Gawang Ulu, Ulu Simunjan, Kota Samarahan, Sarawak with the cooperation of Muslim Care Malaysia (MCM), Nisa Sarawak and the National Muslim Dayak Organisation.*



### 27 DISEMBER DECEMBER

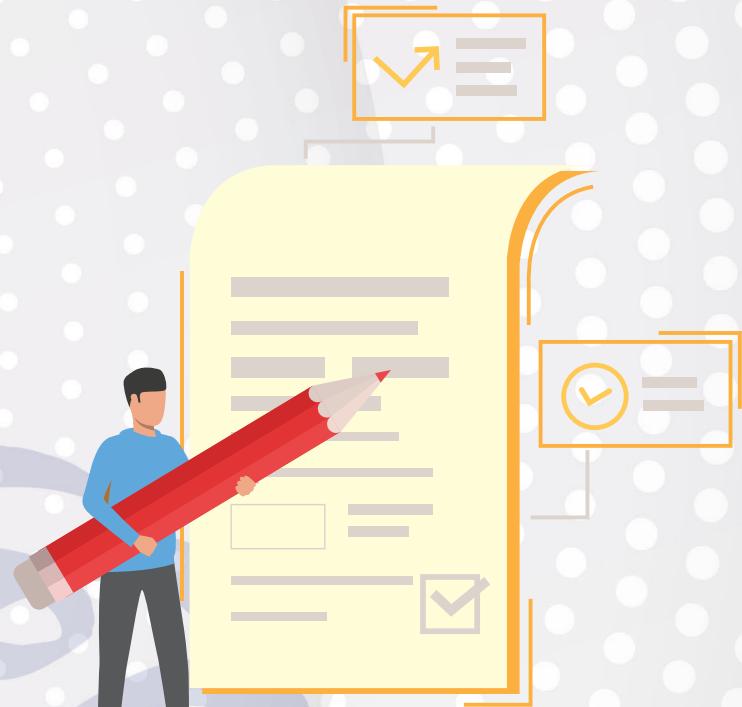
Kunjungan hormat Pusat Dialog Peradaban, Universiti Malaya di Bilik Gerakan, IKIM.

*A Courtesy call from the Centre of Civilisational Dialogue, University of Malaya at the IKIM Operations Room.*



# Pelan Strategik IKIM 2016-2020

*IKIM Strategic Plan 2016-2020*



# Ringkasan Eksekutif Pelan Strategik 2016-2020

## Executive Summary Strategic Plan 2016-2020

Tahun 2018 merupakan tahun ketiga IKIM meneruskan pelaksanaan inisiatif-inisiatif dalam Pelan Strategik 2016-2020, yang menuntut komitmen berterusan warga kerja IKIM untuk meningkatkan prestasi dan produktiviti ke arah kecemerlangan dalam mendepani cabaran fasa baharu yang didasari pelaksanaan Pelan Strategik IKIM 2016-2020.

Bagi memastikan gerak kerja pelaksanaan Pelan Strategik IKIM 2016-2020 menjadi lebih tersusun dan pemantauannya dilaksanakan secara berterusan, setiap ketua Teras Strategik telah mengadakan perbincangan bersama ahli teras masing-masing. Proses libat sama dengan semua peringkat warga kerja juga telah membantu pencapaian Pelan Tindakan setiap teras yang dirangka. Jawatankuasa Pemantauan Pelaksanaan Pelan Strategik juga telah mengadakan mesyuarat sebanyak dua (2) kali pada tahun 2018 bagi memantau dan mengemaskini status pelaksanaan objektif strategik masing-masing dan pencapaian sasaran.

Sebanyak sepuluh (10) Teras Strategik dan objektif strategik telah ditambahbaik pada tahun 2018 seperti berikut:

*For the third year running, in 2018 IKIM continued with the implementation of the initiatives in the 2016-2020 Strategic Plan. It demanded the ongoing commitment of the IKIM work force to improve their performance and productivity towards excellence in meeting the challenges of the new phase based on the implementation of the IKIM Strategic Plan 2016-2020.*

*To ensure that the implementation of the IKIM Strategic Plan 2016-2020 was more structured, each Strategic Thrust leader had discussions with their respective Thrust members. The engaging process with all levels of the work force had also helped to define the drafted Action Plan. The Strategic Plan Implementation Monitoring Committee also held two (2) meetings in 2017 to update the status of implementation of their respective strategic objectives and achievement targets.*

*A total of ten (10) Strategic Thrusts and strategic objectives had been planned covering the scope of IKIM's functions and tasks.*

## Teras Strategik 1 Strategic Thrust 1

### Penyelidikan dan Perundingan Bermanfaat Besar Research and Consultancy of Immense Benefit

**Membentuk pasukan penyelidik bertaraf antarabangsa**  
*To form international-level research team*

**Mempelopori bidang penyelidikan berstrategi  
dan bermanfaat besar**  
*To pioneer strategic and highly beneficial research areas*

**Memastikan terdapat jaringan kerja strategik**  
*To enhance strategic networking*

**Mempergiat dan memperluas promosi dan  
pemasaran kepakaran dan hasil penyelidikan**  
*To intensify and expand promotions and marketing  
of expertise and research outcome*

**Mengoptimumkan peruntukan penyelidikan dalam  
menjalankan penyelidikan bermanfaat besar**  
*To optimise the use of information management  
systems and research provisions*

**Menjadi sumber rujukan di peringkat tertinggi  
dalam bidang kepakaran masing-masing**  
*To become a source of reference at the highest level  
in the respective areas of expertise*

**Ketua Teras Thrust Leader**  
**YBhg. Dr. Shaikh Mohd Saifuddeen b. Shaikh Mohd Salleh**

## Teras Strategik 2 *Strategic Thrust 2*

### Kecemerlangan Program Akademik dan Perundingan Latihan *Academic Programme and Training Consultancy Excellence*

**Memperkasa program akademik diperingkat kebangsaan, serantau dan antarabangsa serta program latihan. Program akademik dan latihan tersebut seharusnya merangkumi isu-isu dan cabaran-cabaran semasa demi mengupayakan masyarakat untuk mendepaninya**

*To strengthen academic and training programmes at the national, regional and international levels. The academic and training programmes should include current issues and challenges to enable the community to confront them*

**Menyebarluaskan hasil program akademik kepada pihak berkepentingan**  
*To disseminate the outcome of academic programmes to stakeholders*

**Meningkatkan kefahaman Islam melalui program akademik dan latihan**  
*To enhance Islamic understanding through academic and training programmes*

**Memantapkan kualiti perkhidmatan program akademik & latihan**  
*To strengthen the service quality of academic & training programmes*

**Ketua Teras Thrust Leader**  
**YBhg. Dr. Mohd. Farid b. Mohd. Shahran**

### Teras Strategik 3 Strategic Thrust 3

#### Penerbitan Karya Yang Bermutu Tinggi Publication of High Quality Works

**Peningkatan karya ilmiah yang mendapat permintaan orang ramai**  
*Improved quality of printed works (books)*

**Peningkatan kualiti karya bercetak (buku)**  
*Diversification of book categories / genres of potential for sale*

**Pengoptimuman penggunaan sumber-sumber sedia ada dalam proses penerbitan buku**  
*Optimisation of existing resources in the book publishing process*

**Peningkatan kualiti karya digital**  
*Improved quality of digital works*

**Pempelbagaian karya digital yang berpotensi untuk dijual atau dilanggan**  
*Digital diversification of potential works for sale or subscription*

**Ketua Teras Thrust Leader**  
**YBhg. Dr. Mohd. Zaidi b. Ismail**

## Teras Strategik 4

### Strategic Thrust 4

#### Pemerkasaan Pengurusan Ilmu dan Maklumat

*The Strengthening of the Management of Knowledge and Information*

**Pengkuhan koleksi Etika perpustakaan melalui pembelian, sumbangan dan pertukaran bahan**

*Strengthening the library Ethics collection through purchase, contribution and exchange of materials*

**Penyebaran akses dan capaian maklumat digital oleh masyarakat**

*The dissemination of access and access of digital information by the community*

**Pemantapan pengurusan, pemuliharaan dan penyenggaraan Koleksi Khas Tamadun Islam (khasnya buku nadir) untuk memastikan kelestariannya**

*Enhancement of management, conservation and maintenance of the Islamic Civilisation Specialised Collection (especially rare books) to ensure its sustainability*

**Promosi Koleksi Perpustakaan**

*Library Collection promotion*

**Ketua Teras Thrust Leader**  
**YBhg. Dr. Mohd. Zaidi b. Ismail**

## Teras Strategik 5 Strategic Thrust 5

### Pengukuhkan Penyiaran The Strengthening of Broadcasting

#### Mengukuhkan penarafan penyiaran dan kedudukan IKIMfm

*To strengthen the ratings of broadcasting  
and position of IKIMfm*

#### Meningkatkan jumlah langganan berbayar laman web tvIKIM

*To increase the number of viewers / views on the tvIKIM web*

#### Mempergiatkan promosi IKIMfm dan tvIKIM

*To intensify the promotions of IKIMfm and tvIKIM*

Ketua Teras Thrust Leader  
Hj. Mahathir b. Shaharuddin

## Teras Strategik 6 Strategic Thrust 6

### Pengukuhkan Penjenamaan The Strengthening of Branding

#### Mengukuhkan imej IKIM di peringkat nasional dan antarabangsa

*To strengthen IKIM's image at the national  
level and international level*

#### Kepelbagaiannya capaian maklumat mengenai IKIM

*To diversify information about IKIM*

Ketua Teras Thrust Leader  
YBhg. Datuk Prof. Dr. Azizan bt. Baharuddin

## Teras Strategik 7 *Strategic Thrust 7*

### Tadbir Urus Cemerlang *Good Governance*

**Pemerkasaan dasar/polisi dan peraturan**  
*Empowerment of policies and regulations*

**Pengukuhan dan pematuhan sistem,  
prosedur dan arahan kerja**  
*Strengthening and compliance of systems,  
procedures and work instructions*

**Peningkatan pengurusan inovasi dan kreativiti**  
*Improved management of innovation and creativity*

**Pengukuhan penyampaian perkhidmatan berkualiti**  
*Strengthening the delivery of quality services*

**Pematuhan kepada piawaian keselamatan  
dan pengukuhkan integriti**  
*Compliance with security standards and  
strengthening of integrity*

**Pengurusan aset yang lebih efektif**  
*A more effective asset management*

**Ketua Teras Thrust Leader**  
**Pn. Hjh. Nafiza bt. Mohd. Khir Hadi**

## Teras Strategik 8 Strategic Thrust 8

### Pembangunan Modal Insan Berprestasi Tinggi Development of High Performance Human Resource

#### Pengukuhan struktur organisasi dan perjawatan (Akademik, Pentadbiran, Penyiaran dan Pemasaran)

*Strengthening the organisational and appointments structure (Academic, Administration, Broadcasting and Marketing)*

#### Pengukuhan dalam sistem pelantikan, pengesahan, kenaikan pangkat dan persaraan

*Strengthening the system of appointment, confirmation, promotion and retirement*

#### Pengukuhan kompetensi dan profesionalisme dalam budaya kerja

*Strengthening competence and professionalism in the work culture*

#### Pelestarian pengurusan bakat, kepakaran dan kerjaya

*The sustainability of management of talent, expertise and career*

#### Pemantapan sistem penilaian prestasi dan tata tertib

*Strengthening the systems of performance evaluation and disciplinary*

#### Pemantapan faedah dan kebajikan warga kerja IKIM

*Strengthening the benefits and welfare of the IKIM work force*

**Ketua Teras Thrust Leader**  
**Pn. Hjh. Nafiza bt. Mohd. Khir Hadi**

## Teras Strategik 9 *Strategic Thrust 9*

### Pengukuhan Kewangan & Pemasaran *Strengthening of Finance & Marketing*

**Peningkatan Hasil**  
*Revenue Improvement*

**Pengawalan Kos/Perbelanjaan**  
*Cost/Expenditure Control*

**Pengurusan Kewangan yang cekap, berkesan dan telus**  
*Efficient, effective and transparent financial management*

**Menguasai pasaran tempatan**  
*Mastering the local market*

**Menembusi pasaran antarabangsa.**  
*Marketing the IKIM brand to break through  
the international market*

**Ketua Teras Thrust Leader**  
**Pn. Hjh. Nafiza bt. Mohd. Khir Hadi**

## Teras Strategik 10 Strategic Thrust 10

### Pengukuhan ICT Strengthening of ICT

**Mewujudkan sistem pengurusan maklumat dan infrastruktur yang berkualiti bagi menambah baik sistem pengurusan maklumat sedia ada**  
*To establish quality information and infrastructure management system improve the existing one*

**Meningkatkan integrasi pengurusan maklumat dalam mewujudkan pusat maklumat sehenti;**  
*To improve the integration of information management in establishing a one-stop information centre*

**Mengukuhkan penggunaan ICT yang mesra pengguna dan memenuhi keperluan pengguna**  
*To strengthen the user-friendliness of ICT and meeting user requirements*

**Meningkatkan kualiti, keselamatan, kesahihan dan kesediaan data sistem maklumat IKIM terjamin**  
*To improve the quality, safety, validity and availability of IKIM's information system data is assured*

**Meningkatkan kesedaran penggunaan teknologi maklumat dalam kalangan kakitangan IKIM**  
*To increase the awareness of the use of information technology among the IKIM work force*

**Ketua Teras Thrust Leader**  
**Pn. Hjh. Nafiza bt. Mohd. Khir Hadi**

Pelan Strategik IKIM 2016-2020 merupakan rujukan kolektif yang memandu gerak kerja organisasi secara holistik untuk tempoh lima tahun ke hadapan. Hasil pemuaafakan dan usaha kolektif inilah yang akan menentukan kejayaan IKIM mencapai VISI untuk menjadi institusi utama kefahaman Islam bertaraf antarabangsa.

*The IKIM Strategic Plan 2016-2020 is a collective reference that guides organisational work move holistically for the next five years. The result of collective consensus and effort will determine the success of IKIM to achieve its VISION as a major institution of Islamic understanding of international repute.*

# IKIM Di Persada Antarabangsa

*IKIM At The International Arena*

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## IKIM Di Persada Antarabangsa

### *Ikim At The International Arena*

Dalam usaha memperkasa strategi pengantarabangsaan IKIM, pelbagai langkah dan usaha telah digembleng oleh pihak Pengurusan dan warga akademik IKIM bagi memastikan IKIM kekal relevan dan dirujuk di peringkat serantau dan antarabangsa. Aktiviti antarabangsa meliputi lawatan rasmi, pembentangan kertas kerja dan modul, mesyuarat teknikal, dan sebagai ahli panel diskusi bagi mengukuhkan lagi jaringan kolaborasi dan hubungan dua hala antara pihak IKIM dengan pengaruh di seluruh dunia.

Antaranya pembentangan IKIM di peringkat antarabangsa melibatkan perbahasan isu pemanasan global dari sudut pandang agama di "Symposium The Sixth Extinction: Interreligious Insights, Warnings and Questions yang berlangsung pada 19 September 2018 Dublin City University, Ireland, Kuliah bertajuk "S.M.N. Al-Attas's Psychology : An Overview dalam Tajdid Kalam Masterclass – Thoughts, Tradition and Trajectory with Special Focus on Islam Psychology" anjuran ISSI-KRM yang dihadiri oleh pelajar-pelajar antarabangsa pada 24 Julai 2018, pembentangan kertas kerja bertajuk "Pengurusan Kewangan Kekeluargaan Islam Menurut Prinsip-prinsip Syariah" di International Conference on Islamic Jurisprudence 2018 anjuran Fakulti Pengajian Islam, UKM di Faculty of Hospitality and Tourism, Prince of Songkla University, Phuket, Thailand pada 30 April 2018, Pembentangan kertas kerja sempena "19th Asian Bioethics Conference (ABC) di Open University of Kaohsiung dan Kaohsiung Municipal Kai-Syuan Psychiatric Hospital, Kaohsiung, Taiwan, pada 13 hingga 16 November 2018, pembentangan Kertas Kerja bertajuk "Konsep Ilmu Pengenalan dan Ilmu Pengetahuan: Rujukan Khas kepada Karya al-Attas Risalah Untuk Kaum Muslimin" di Wacana Pandangan Alam Islam BerFocus (WISE Focus) Mesir anjuran IKIM, CASIS UTM, HAKIM dan Ta'dib International Foundation di Kaherah Mesir, pada 3 Februari 2018 dan pembentangan Kertas Kerja bertajuk "On Justice and Human Nature: Insights From The Writings of Fazlur Rahman (1911-1988)" di XXIV World Congress of Philosophy: Learning To Be Human di Beijing China pada 16 Januari 2018 dan lain-lain.

IKIM berlitzam untuk memperluas hubungan dan jaringan strategik melalui usaha pembudayaan penyelidikan, pendidikan dan kesarjanaan awam (public scholarship).

*In an effort to strengthen IKIM's internationalisation strategy, various steps and efforts have been implied by the Management and IKIM academicians to ensure that IKIM remains relevant and referred to at regional and international levels. International activities include official visits, presentation papers and modules, technical meetings, and panel discussion to strengthen collaborative networks and bilateral relations between IKIM and worldwide organisers.*

*Among them, IKIM's international presentations involved debate on global warming issues from a religious point of view at the Symposium on "The Sixth Extinction: Interreligious Insights, Warnings and Questions" held on 19 September 2018 at Dublin City University, Ireland; a lecture titled "S.M.N. Al-Attas's Psychology: An Overview in Tajdid Kalam Masterclass--Thoughts, Tradition and Trajectory with Special Focus on Islam Psychology" organised by ISSI-KRM attended by international students on 24 July 2018, presentation papers titled "Islamic Family Financial Management According to Shariah Principles" at the International Conference on Islamic Jurisprudence 2018 organised by the Faculty of Islamic Studies, UKM at the Faculty of Hospitality and Tourism, Prince of Songkla University, Phuket, Thailand on 30 April 2018; Presentation of papers in conjunction with the 19th Asian Bioethics Conference (ABC) at the Open University of Kaohsiung and Kaohsiung Municipal Kai-Syuan Psychiatric Hospital, Kaohsiung, Taiwan on 13-16 November 2018; a presentation of the Working Paper titled "The Concept of Introductory Knowledge and Knowledge: Special Reference to the Work of Al-Attas Risalah Untuk Kaum Muslimin" at the Islamic Worldview Discourse BerFocus (WISE Focus) Egypt organised by IKIM, CASIS UTM, HAKIM and Ta'dib International Foundation in Cairo, Egypt, on 3 February 2018 and a paper presentation of the Working Paper titled "On Justice and Human Nature: Insights From The Writings of Fazlur Rahman (1911-1988)" at XXIV World Congress of Philosophy: Learning To Be Human in Beijing China on 16 January 2018 and others.*

*The Institute of Islamic Understanding Malaysia is committed to extending strategic links and networks through research, education and public scholarship efforts.*

**IKIM Di Persada Antarabangsa**  
***Ikim At The International Arena***



Kunjungan hormat Ketua Pengarah IKIM pada 27 Jun 2018 ke Kedutaan Uzbekistan bagi membincangkan peluang kerjasama di antara Institute for Strategic and Regional Studies di bawah Pejabat Presiden Uzbekistan serta meneroka peluang bagi memeterai perjanjian persefahaman (MoU) IKIM – Uzbekistan.

*A courtesy call by the IKIM Director-General on 27 June 2018 to the Uzbekistan Embassy to discuss cooperation opportunities between the Institute for Strategic and Regional Studies under the President of Uzbekistan's Office as well as to explore the opportunity to sign IKIM – Uzbekistan's MoU.*

Dalam hal ini, para penyelidik IKIM telah mempertingkatkan penyelidikan usahasama antara disiplin dalam pelbagai bidang selaras dengan keperluan semasa negara serta mempergiat dan memperluas usaha promosi dan pemasaran kepakaran dan hasil penyelidikan bermanfaat besar dalam pelbagai disiplin ilmu seiring dengan visi dan misi penubuhan IKIM.

Antara jaringan strategik yang terlibat dalam tahun 2018 melibatkan kunjungan hormat Ketua Pengarah

*In this regard, IKIM researchers have enhanced the research of interdisciplinary collaboration in various fields in line with the current needs of the country as well as intensifying and expanding the promotion and marketing efforts of expertise and research findings that are beneficial in various disciplines in line with the vision and mission of IKIM.*

*Among the strategic networks involved in 2018 involved the visit of IKIM Director-General to the Uzbek Embassy to discuss cooperation opportunities*



Kunjungan hormat Dr. Barot Amonov dan Dr. Shukurillo Umarov dari International Scientific Research Center of Imam Bukhari (ISRCIB) Uzbekistan pada 9 Julai 2018 bagi membincangkan peluang kerjasama antara ISRCIB dan IKIM.

*A courtesy call by Dr. Barot Amonov and Dr. Shukurillo Umarov from Uzbekistan's International Scientific Research Center of Imam Bukhari (ISRCIB) on 9 July 2018 to discuss cooperation opportunities between ISRCIB and IKIM.*

**IKIM Di Persada Antarabangsa**  
***Ikim At The International Arena***



Pembentangan IKIM membahaskan isu pemanasan global dari sudut pandang agama di Symposium The Sixth Extinction: Interreligious Insights, Warnings and Questions yang berlangsung pada 19 September 2018 Dublin City University, Ireland.

*IKIM's presentation debated the issue of global warming from a religious point of view at the Symposium on "The Sixth Extinction: Interreligious Insights, Warnings and Questions" on 19 September 2018 at Dublin City University, Ireland.*

IKIM ke Kedutaan Uzbekistan bagi membincangkan peluang kerjasama di antara Institute for Strategic and Regional Studies di bawah Pejabat Presiden Uzbekistan serta meneroka peluang bagi memeterai perjanjian persefahaman (MoU) IKIM – Uzbekistan, kunjungan hormat Dr. Barot Amonov dan Dr. Shukurillo Umarov dari International Scientific Research Center of Imam Bukhari (ISRCIB) Uzbekistan bagi membincangkan peluang kerjasama antara ISRCIB dengan IKIM, Lawatan kerja YBhg. Dato' Seri Jalil Bidin, Ketua Pegawai Eksekutif, Halal Industry Development Corporation (HDC) bagi meneroka peluang usahasama penyelidikan dan program bersama IKIM dan kunjungan Yayasan Islam Sains dan Teknologi Yala, Thailand untuk meneroka kerjasama, pembuatan dokumentari dan kajian rintis yang boleh dilaksanakan oleh kedua-dua pihak.

Para ahli akademik IKIM akan terus meningkatkan komitmen dan pencapaian-pencapaian tindakan akan terus dijadikan amalan supaya impak akhirnya membawa kecemerlangan ke arah mencapai keterlibatan IKIM di persada antarabangsa.

*between the Institute for Strategic and Regional Studies under the Presidential Office of Uzbekistan and to explore the opportunity to sign IKIM-Uzbekistan's MoU agreement, a courtesy call by Dr. Barot Amonov and Dr. Shukurillo Umarov from Uzbekistan's International Scientific Research Center of Imam Bukhari (ISRCIB) to discuss cooperation opportunities between ISRCIB and IKIM, the working visit of YBhg Dato' Seri Jalil Bidin, Chief Executive Officer, Halal Industry Development Corporation (HDC) to explore the collaborative opportunities of research and programmes with IKIM and the visit by the Yayasan Islam Sains dan Teknologi Yala, Thailand to explore collaboration, documentary production and pilot studies that can be implemented by both parties.*

*IKIM's academicians will continue to enhance their commitment and achievements of action will continue to be a practice so that the impact eventually leads to excellence towards IKIM's involvement in the international arena.*

# Penyata Kewangan

*Financial Statement*



**INSTITUT KEFAHAMAN ISLAM MALAYSIA**  
Institute No.: 234432 - H  
(Incorporated in Malaysia)

**REPORTS OF THE DIRECTORS  
AND FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED  
31 DECEMBER 2018**

**Institut Kefahaman Islam Malaysia**  
(Incorporated In Malaysia)**FINANCIAL STATEMENTS**

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## DIRECTORS' REPORT

The directors of INSTITUT KEFAHAMAN ISLAM MALAYSIA (the "Institute") hereby submit their report together with the audited financial statements of the Institute for the financial year ended 31 December 2018.

## PRINCIPAL ACTIVITIES

The principal activities of the Institute are:

- (a) to carry out independent and collaborative research as well as consultancy activities that examine in depth and from a holistic and integrated viewpoint the role of Islam and the Muslim ummah in the new realities arising from changes enveloping the world;
- (b) to provide a forum for Islamic understanding for Muslim and non-Muslim scholars to discuss and analyse issues of common interest and concern;
- (c) to create a better sense of awareness and understanding of all global issues that may have a direct or indirect impact on Muslims and Muslim countries;
- (d) to act as a source of information on Muslims worldwide and provide contributions to policy formulation at national, regional and international levels; and
- (e) to carry on any other activities that enhances the value of or renders profitable, any of the Institute's assets or rights.

## RESULTS OF OPERATIONS

	RM
Deficit of fund before taxation	<b>4,529,112</b>

## DIVIDEND

According to Section 45 of the Companies Act 2016, a limited Institute formed for the purpose of providing services to the community is prohibited from paying any dividend to its members.

## RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

## OTHER STATUTORY INFORMATION

Before the financial statements of the Institute were prepared, the directors took reasonable steps:

- (a) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and had satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for doubtful debts; and
- (b) to ensure that any current assets which were unlikely to be realised in the ordinary course of business including the value of current assets as shown in the accounting records of the Institute had been written down to an amount which the current assets might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances:

- (a) which would render the amount written off for bad debts inadequate to any substantial extent or require the setting up of the allowance for doubtful debts in the financial statements of the Institute; or

**Institut Kefahaman Islam Malaysia**  
(Incorporated In Malaysia)

- (b) which would render the values attributed to current assets in the financial statements of the Institute misleading; or
- (c) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Institute misleading or inappropriate; or
- (d) not otherwise dealt with in this report or financial statements which would render any amount stated in the financial statements of the Institute misleading.

At the date of this report, there does not exist:

- (a) any charge on the assets of the Institute which has arisen since the end of the financial year which secures the liability of any other person; or
- (b) any contingent liability of the Institute which has arisen since the end of the financial year.

No contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may substantially affect the ability of the Institute to meet their obligations as and when they fall due.

In the opinion of the directors, no item, transactions or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of operations of the Institute for the financial year in which this report is made.

**DIRECTORS**

The directors of the Institute in office during the financial year and during the period from the end of the financial year to the date of this report are:

Datuk Prof. Dr. Azizan binti Baharuddin  
 Prof. Dato' Dr. Sidek bin Baba  
 Ir. Dr. Haji Muhammad Fuad bin Abdullah  
 Prof. Dr. Engku Rabiah Adawiah binti Engku Ali  
 Tan Sri Sheikh Ghazali bin Haji Abdul Rahman  
 Prof. Datuk Dr. Syed Othman bin Syed Hussin Alhabshi  
 Dato' Wan Mohamad bin Dato' Sheikh Abdul Aziz  
 Datuk Zakaria bin Hashim  
 Prof. Emeritus Dato Dr. Isahak Bin Haron (appointed on 1 October 2018)  
 Tun Ahmad Sarji bin Abdul Hamid (appointed on 1 February 2019)  
 Tun Abdullah bin Ahmad Badawi (resigned on 31 August 2018)  
 Prof. Dr. Kasmini binti Kassim (resigned on 28 June 2018)

**DIRECTORS' INTERESTS**

The Institute is a limited by guarantee and directors have no shares in which the directors could have an interest. Similarly, the Institute has not issued any debentures.

**DIRECTORS' BENEFITS**

Since the end of the previous financial year, none of the directors of the Institute has received or become entitled to receive any benefit by reason of a contract made by the Institute with the director or with a firm of which the director is a member, or with an Institution in which he has a substantial financial interest.

During and at the end of the financial year, no arrangement subsisted to which the Institute was a party whereby directors of the Institute might acquire benefits by means of the acquisition of shares in, or debentures of, the Institute or any other body corporate.

#### **INDEMNITY AND INSURANCE FOR DIRECTORS AND OFFICERS**

The Institute maintains directors' and officers' liability insurance for purposes of Section 289 of the Companies Act, 2016, throughout the year, which provides appropriate insurance cover for the directors and officers of the Institute.

#### **AUDITORS**

The auditors, Deloitte PLT, have indicated their willingness to continue in office.

#### **AUDITORS' REMUNERATION**

The amount payable as remuneration of the auditors for the financial year ended 31 December 2018 is as disclosed in Note 8 to the financial statements.

Signed on behalf of the Board, as approved by the Board  
in accordance with a resolution of the directors,



IR. DR. MUHAMAD FUAD BIN ABDULLAH

  
DATUK PROF. DR. AZIZAN BINTI BAHARUDDIN

Kuala Lumpur,  
15 May 2019

**Institut Kefahaman Islam Malaysia**  
(Incorporated In Malaysia)**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF  
INSTITUT KEFAHAMAN ISLAM MALAYSIA**  
(Incorporated in Malaysia)**Report on the audit of the Financial Statements***Opinion*

We have audited the financial statements of **INSTITUT KEFAHAMAN ISLAM MALAYSIA**, which comprise the statements of financial position of the Institute as of 31 December 2018, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 9 to 50.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Institute as of 31 December 2018, and of its financial performance and its cash flows for the year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia.

*Basis for Opinion*

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

*Independence and Other Ethical Responsibilities*

We are independent of the Institute in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

*Information Other than Financial Statements and Auditors' Report Thereon*

The directors of the Institute is responsible for the other information. The other information comprises the Directors' Report but does not include the financial statements of the Institute and our auditors' report thereon.

Our opinion on the financial statements of the Institute does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Institute, our responsibility is to read the Directors' Report and, in doing so, consider whether the Directors' Report is materially inconsistent with the financial statements of the Institute or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of, we are required to report that fact. We have nothing to report in this regard.

*Responsibilities of the Directors for the Financial Statements*

The directors of the Institute are responsible for the preparation of financial statements of the Institute that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Institute that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Institute, the directors are responsible for assessing the Institute's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Institute or to cease operations, or have no realistic alternative but to do so.

(Forward)

*Auditors' Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements of the Institute as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Institute, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Institute's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Institute's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Institute or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Institute to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Institute, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Other Matter*

This report is made solely to the members of the Institute, as a body, in accordance with Section 266 of the Companies Act, 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the contents of this report.



**DELOITTE PLT (LLP0010145-LCA)**  
Chartered Accountants (AF 0080)

**KAMARUL BAHARIN BIN TENGKU ZAINAL ABIDIN**  
Partner - 02903/11/2019 J  
Chartered Accountant

**Institut Kefahaman Islam Malaysia**  
(Incorporated In Malaysia)

**STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018**

	Note	2018 RM	2017 RM Restated
Income	5	<b>9,587,927</b>	10,232,375
Other income	6	<b>13,244,310</b>	17,399,311
Amortisation of grants	7	<b>1,871,406</b>	1,871,406
(Loss)/Gain on disposal of investments		<b>(537,607)</b>	1,776,535
Investment (loss)/income		<b>(791,457)</b>	399,573
<b>Institute's income</b>		<b>23,374,579</b>	31,679,200
Staff expenses		<b>(12,937,135)</b>	(12,522,073)
Seminar expenses		<b>(175,985)</b>	(173,400)
Utilities and telecommunications		<b>(621,687)</b>	(632,284)
Upkeep, repair and maintenance of assets		<b>(700,867)</b>	(1,215,433)
Airwave maintenance and infrastructure service expenses		<b>(6,683,164)</b>	(6,253,734)
Depreciation of property, plant and equipment		<b>(3,118,094)</b>	(3,134,806)
Other operating expenses		<b>(3,666,759)</b>	(3,401,976)
<b>Institute's expenditure</b>		<b>(27,903,691)</b>	(27,333,706)
(Deficit)/Surplus of fund before taxation	8	<b>(4,529,112)</b>	4,345,494
Taxation	9	<b>(429,894)</b>	(31,027)
(Deficit)/Surplus of fund after taxation		<b>(4,959,006)</b>	4,314,467
<b>Other comprehensive deficit, net of tax:</b>			
Items that may be reclassified subsequently to profit or loss			
Net fair value loss on available-for-sale financial assets		-	(158,917)
<b>Total comprehensive (deficit)/surplus for the year</b>		<b>(4,959,006)</b>	4,155,550

The accompanying Notes form an integral part of the Financial Statements.

**STATEMENT OF FINANCIAL POSITION  
AS OF 31 DECEMBER 2018**

	Note	<b>31.12.2018 RM</b>	31.12.2017 RM Restated	1.1.2017 RM
<b>ASSETS</b>				
<b>Non-current assets</b>				
Property, plant and equipment	10	<b>80,153,855</b>	82,280,445	84,566,130
Staff financing	11	<b>750,140</b>	827,748	756,369
Available-for-sale investments		-	13,349,245	8,508,163
<b>Total Non Current Assets</b>		<b>80,903,995</b>	96,457,438	93,830,662
<b>Current Assets</b>				
Inventories	12	<b>518,324</b>	455,144	243,616
Receivables	13	<b>762,291</b>	1,366,842	803,799
Staff financing	11	<b>23,438</b>	23,438	23,438
Investments at fair value through profit and loss	14	<b>22,545,126</b>	21,636,155	17,690,628
Tax recoverable		<b>562,675</b>	718,975	500,000
Cash and cash equivalents	15	<b>25,286,301</b>	17,020,058	21,965,084
<b>Total Current Assets</b>		<b>49,698,155</b>	41,220,612	41,226,565
<b>TOTAL ASSETS</b>		<b>130,602,150</b>	137,678,050	135,057,227
<b>EQUITY AND LIABILITIES</b>				
<b>Capital and Reserves</b>				
Revaluation reserve	18	<b>714,875</b>	337,595	496,512
Accumulated funds		<b>57,685,838</b>	63,022,124	58,707,657
<b>Total Equity</b>		<b>58,400,713</b>	63,359,719	59,204,169
<b>Non-current Liability</b>				
Grants	7	<b>70,925,124</b>	72,796,529	74,667,935
<b>Current Liability</b>				
Payables and accruals	16	<b>1,276,313</b>	1,521,802	1,185,123
<b>Total Liabilities</b>		<b>72,201,437</b>	74,318,331	75,853,058
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>130,602,150</b>	137,678,050	135,057,227

The accompanying Notes form an integral part of the Financial Statements.

**Institut Kefahaman Islam Malaysia**  
(Incorporated In Malaysia)

**STATEMENT OF CHANGES IN EQUITY  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018**

	Note	Accumulated Funds Rm	Revaluation Reserve RM	Total RM
<b>Balance as of 1 January 2017</b>		58,707,657	496,512	<b>59,204,169</b>
Total comprehensive income for the year:				
As previously reported		4,735,038	(158,917)	<b>4,576,121</b>
Prior year adjustments	20	(420,571)	-	<b>(420,571)</b>
As restated		4,314,467	(158,917)	<b>4,155,550</b>
<b>Balance as of 31 December 2017:</b>				
As previously reported		63,442,695	337,595	<b>63,780,290</b>
Prior year adjustments	20	(420,571)	-	<b>(420,571)</b>
		63,022,124	337,595	<b>63,359,719</b>
<b>Balance as of 1 January 2018</b>		63,022,124	337,595	<b>63,359,719</b>
Total comprehensive loss for the year		(4,959,006)	-	<b>(4,959,006)</b>
Reclassification of revaluation reserve for available-for-sale investments upon adoption of MFRS 9		(377,280)	377,280	-
<b>Balance as of 31 December 2018</b>		57,685,838	714,875	<b>58,400,713</b>

**Institut Kefahaman Islam Malaysia**  
(Incorporated In Malaysia)

**STATEMENT OF CASH FLOWS**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018**

	Note	2018 RM	2017 RM Restated
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
(Deficit)/Surplus of fund before taxation		(4,529,112)	4,345,494
Adjustments for:			
Depreciation of property, plant and equipment		3,118,094	3,134,806
Property, plant and equipment written off		-	284,832
Loss from disposal of investments		537,608	-
Allowance for doubtful debts		128,641	93,977
Allowance for doubtful debts no longer required		-	(445,584)
Gain on disposal of unit trust investment		(96,363)	-
Unrealised gain on revaluation of investments		(855,905)	(2,584,486)
Profit earned from Commodity Murabahah		(483,416)	(629,618)
Amortisation of grant		(1,871,405)	(1,871,406)
Government grant		(16,627,000)	(14,814,825)
Gain from disposal of property, plant and equipment		(7)	-
Operating Loss Before Working Capital Changes		(20,678,865)	(12,486,810)
(Increase)/Decrease in assets:			
Inventories		(63,180)	(221,528)
Investments at fair value through profit or loss		9,758,571	(1,361,041)
Receivables		475,910	(211,436)
Staff financing		77,608	(71,381)
(Decrease)/Increase in liabilities:			
Payables and accruals		(245,489)	336,679
Cash Used In Operations:			
Tax paid		(10,675,445) (273,594)	(14,005,517) (250,000)
Net Cash Used In Operating Activities		(10,949,039)	(14,255,517)

**Institut Kefahaman Islam Malaysia**  
(Incorporated In Malaysia)

	Note	2018 RM	2017 RM
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Profit received from Commodity Murabahah		<b>483,416</b>	629,618
Profit received from unit trust investment		<b>96,363</b>	-
Proceeds from disposal of property, plant and equipment	20	<b>20</b>	-
Purchase of property, plant and equipment		<b>(991,517)</b>	(1,133,952)
Proceeds from disposal of unit trust investment		<b>3,000,000</b>	-
Available-for-sale investments		-	(5,000,000)
Net Cash From/(Used In) Investing Activities		<b>2,588,282</b>	(5,504,334)
<b>CASH FLOWS FROM FINANCING ACTIVITY</b>			
Grant received during the financial year representing cash from financing activity		<b>16,627,000</b>	14,814,825
<b>NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS</b>		<b>8,266,243</b>	(4,945,026)
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR</b>		<b>17,020,058</b>	21,965,084
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>	15	<b>25,286,301</b>	17,020,058

## NOTES TO THE FINANCIAL STATEMENTS

### 1. GENERAL INFORMATION

Institut Kefahaman Islam Malaysia (IKIM) ("the Institute") was established as a Institute limited by guarantee, incorporated in Malaysia.

The principal activities of the Institute are:

- (a) to carry out independent and collaborative research as well as consultancy activities that examine in depth and from a holistic and integrated viewpoint the role of Islam and the Muslim ummah in the new realities arising from changes enveloping the world;
- (b) to provide a forum for Islamic understanding for Muslim and non-Muslim scholars to discuss and analyse issues of common interest and concern;
- (c) to create a better sense of awareness and understanding of all global issues that may have a direct or indirect impact on Muslims and Muslim countries;
- (d) to act as a source of information on Muslims worldwide and provide contributions to policy formulation at national, regional and international levels; and
- (e) to carry on any other activities that enhances the value of or renders profitable, any of the Institute's assets or rights.

The registered office and the principal place of business of the Institute are located at No. 2, Langgak Tunku, Off Jalan Duta 50480 Kuala Lumpur.

The financial statements were authorised for issue in accordance with a resolution by the Board of Directors on \_\_\_\_\_ 2019.

### 2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS

The financial statements of the Institute have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRS"), International Financial Reporting Standards ("IFRS") and the requirements of the Companies Act, 2016 in Malaysia.

Adoption of New and Revised Malaysian Financial Reporting Standards

In the current financial year, the Institute has adopted all amendments to MFRS issued by the Malaysian Accounting Standards Board ("MASB") that are effective for financial periods beginning on or after 1 January 2018:

MFRS 9	Financial Instruments
MFRS 15	Revenue from Contracts with Customers
Amendment to MFRS 2	Classification and Measurement of Share-based Payment Transactions
Amendment to MFRS 4	Applying MFRS 9 Financial Instruments with MFRS 4 Insurance Contracts
Amendment to MFRS 140	Transfers of Investment Property
IC Interpretation 22	Foreign Currency Transaction and Advance Consideration
Amendments to MFRSs	Annual Improvements to MFRSs 2014 - 2016 Cycle

The adoption of these relevant revised MFRS, Amendments to MFRS and Issue Committee Interpretations ("IC Interpretations") did not result in significant changes in the accounting policies of the Institute and has no significant effect on the financial performance or position of the Institute except for the adoption of MFRS 9 and MFRS 15 as disclosed in Note 19.

Standards, Amendments and IC Interpretations in Issue But Not Yet Effective

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At the date of authorisation for issue of these financial statements, the new and revised MFRS, Amendments to MFRS and IC Interpretations which were in issue but not yet effective and not early adopted by the Institute are as listed below:

MFRS 16	Leases <sup>1</sup>
MFRS 17	Insurance Contracts <sup>3</sup>
Amendments to MFRS 9	Financial Instrument - Prepayment Features with Negative Compensation <sup>1</sup>
Amendments to MFRS 119	Employee Benefits - Plan Amendment, Curtailment or Settlement <sup>1</sup>
Amendments to MFRS 128	Long-term interests in Associates and Joint Ventures <sup>1</sup>
Amendments to MFRS 3	Definition of a Business <sup>2</sup>
Amendments to MFRS 101 and MFRS 108	Definition of Material <sup>2</sup>
Amendments to MFRS 10 and MFRS 128	Sale or Contribution of Assets between an investor and its Associate or Joint Venture <sup>4</sup>
Amendments to MFRS	Annual Improvements to MFRS 2015 - 2017 Cycle <sup>1</sup>
Amendments to MFRS	References to the Conceptual Framework in MFRS Standards <sup>2</sup>
IC Interpretation 23	Uncertainty over Income Tax Payments <sup>1</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2019, with early application permitted.

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2020, with early application permitted.

<sup>3</sup> Effective for annual periods beginning on or after 1 January 2021, with early application permitted.

<sup>4</sup> Effective date deferred to a date to be determined and announced.

The directors anticipate that the abovementioned new and revised Standards, Amendments and IC Interpretation will be adopted in the annual financial statements of the Institute when they become effective and that the adoption of these new and revised Standards, Amendments and IC Interpretation will have no material impact on the financial statements of the Institute in the period of initial application except as discussed below:

**MFRS 16 Leases**

MFRS 16 specifies how an MFRS reporter will recognise, measure, present and disclose leases. The standard provides a single lessee accounting model, requiring lessees to recognise assets and liabilities for all leases unless the lease term is 12 months or less or the underlying asset has a low value. Lessors continue to classify leases as operating or finance, with MFRS 16's approach to lessor accounting substantially unchanged from its predecessor, MFRS 117.

At lease commencement, a lessee will recognise a right-of-use asset and a lease liability. The right-of-use asset is treated similarly to other non-financial assets and depreciated accordingly and the liability accrues interest. The lease liability is initially measured at the present value of the lease payments payable over the lease term, discounted at the rate implicit in the lease if that can be readily determined. If that rate cannot be readily determined, the lessees shall use their incremental borrowing rate.

The directors of the Institute anticipate that the application of MFRS 16 in the future may have an impact on the amounts reported and disclosures made in the Institute's financial statements. However, it is not practicable to provide a reasonable estimate of the effect of MFRS 16 until the Institute performs a detailed review.

**3. SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Accounting**

The financial statements of the Institute have been prepared under the historical cost convention, except as disclosed in the accounting policies explained below. Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Institute takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of MFRS 2, leasing transactions that are within the scope of MFRS 117, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in MFRS 102 or value in use in MFRS 136.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The principal accounting policies adopted are set out below:

#### **Revenue recognition**

Prior to the adoption of MFRS 15, the Institute's revenue is measured at the fair value of the consideration received or receivable. With the adoption of MFRS 15 "Revenue from Contracts with Customers" in the current financial year, the Institute's revenue from contracts with customers is recognised when or as a performance obligation in the contract with customer is satisfied, i.e. when the "control" of the services underlying the particular performance obligation is transferred to the customer.

A performance obligation is a promise to transfer a distinct services (or a series of distinct services that are substantially the same and that have the same pattern of transfer) to the customer that is explicitly stated in the contract and implied in the Institute's customary business practices.

Revenue is measured at the amount of consideration to which the Institute expects to be entitled in exchange for transferring the promised services to the customers, excluding amounts collected on behalf of third parties such as sales taxes or goods and services taxes. If the amount of consideration varies due to discounts, rebates, refunds, credits, incentives, penalties or other similar items, the Institute estimates the amount of consideration to which it will be entitled based on the expected value or the most likely outcome. If the contract with customer contains more than one performance obligation, the amount of consideration is allocated to each performance obligation based on the relative stand-alone selling prices of the services promised in the contract.

The revenue is recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved.

The control of the promised services may be transferred over time or at a point in time. The control over the services is transferred over time and revenue is recognised over time if:

- customer simultaneously receives and consumes the benefits provided by the Institute's performance as the Institute performs;
- the Institute's performance create or enhance an asset that the customer controls as the asset is created or enhanced; or
- the Institute's performance do not create an asset with an alternative use and the Institute has an enforceable right to payment for performance completed to date.

Revenue for performance obligation that is not satisfied over time is recognised at the point in time at which the customer obtains control of the promised goods or services.

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Revenue is recognised on the following basis:

- (i) Revenue and profit from investments with funds managers are recognised on accrual basis;
- (ii) Revenue from publication of books and video cassettes are recognised upon sale of goods;
- (iii) Seminar fees are recognised as and when the seminars are conducted;
- (iv) Contributions and donations are recognised on receipt basis;
- (v) Profit from Commodity Murabahah deposits is recognised on an accrual basis using effective interest method; and
- (vi) Revenue radio advertising are recognised on an accrual basis upon acceptance of contracts by customers.

**Income Tax**

Income tax for the year comprises current and deferred tax. Current tax is the expected amount of income taxes payable in respect of the taxable profit for the year and is measured using the tax rates that have been enacted or substantively enacted at the reporting date.

Deferred tax is recognised on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts in the financial statements. In principle, deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that sufficient future taxable profit will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised. Deferred tax is not recognised if the temporary difference arises from goodwill or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither the accounting profit nor taxable profit.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the asset to be recovered.

Deferred tax is measured at the tax rates that are expected to apply in the year when the asset is realised or the liability settled, based on tax rates that have been enacted or substantively enacted at the reporting date. Deferred tax is recognised in the statement of comprehensive income, except when it arises from a transaction which is recognised directly in equity, in which case the deferred tax is also charged or credited directly in equity, or when it arises from a business combination that is an acquisition, in which case the deferred tax is included in the resulting goodwill.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Institute intends to settle its current tax assets and liabilities on a net basis.

**Property, Plant and Equipment**

All items of property, plant and equipment are initially recorded at cost. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Institute and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the profit or loss during the financial period in which they are incurred.

Subsequent to recognition, property, plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation of other property, plant and equipment is provided for on a straight-line basis to write off the cost of each asset to its residual value over the estimated useful life, at the following annual rates:

Long term leasehold land	1.75%/57-84 years
Building	2%
Radio equipment	10%
Office equipment	15%

TV IKIM's equipment	15%
Motor vehicles	20%
Computers	25%
Furniture and fittings	10%
Books	20%

The useful life and depreciation method are reviewed at each financial year-end to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property, plant and equipment.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. The difference between the net disposal proceeds, if any and the net carrying amount is recognised in profit or loss.

#### **Government Grants**

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Institute will comply with all attached conditions.

"IKIM's Special Collection" Grant is carried at the fair value of consideration received with no amortisation less impairment losses (if any); this is consistent with the treatment of the related asset, IKIM's Special Collection in Note 7.

Development and "Radio IKIM" Grants are amortised on straight-line method to profit or loss based on estimated useful life of relevant assets in order to match with the cost they are intended to compensate.

The amortisation rates for the grant utilised are as follows:

Development Grants	2% - 20%
"Radio IKIM" Grants	10%
Land Grant	57 - 84 years

Government grant for the purpose of giving immediate financial support to the Institute is not refundable and are recognised as income in the period in which it is received.

#### **Inventories**

Inventories, consisting of trading merchandise, are valued at the lower of cost and net realisable value. Cost comprises the original purchase price plus cost incurred in bringing the inventories to their present location and condition. In arriving at net realisable value, due allowance is made for slow-moving and obsolete inventories.

#### **Impairment of Assets**

The carrying amounts of property, plant and equipment are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated. An impairment loss is recognised whenever the carrying amount of an asset exceeds its recoverable amount. All impairment losses are recognised in the income statement.

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Recoverable amount is the higher of net selling price and value-in-use. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects the current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

An impairment loss is only reversed to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation, if no impairment loss had been recognised. All reversals are recognised in the income statement.

**Financial Instruments**

Unless specifically disclosed below, the Institute generally applied the following accounting policies retrospectively. Nevertheless, as permitted by MFRS 9, the Institute has elected not to restate the comparatives.

**a. Accounting policies applied from 1 January 2018**

A financial asset or a financial liability is recognised in the statement of financial position when, and only when, the Institute becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

**(i) Financial Assets**

All financial assets are recognised and de-recognised on a trade date basis where the purchase or sale of financial assets is under a contract whose terms require delivery of assets within the time frame established by the market concerned.

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Debt instruments that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments that meet the following conditions are subsequently measured at fair value through other comprehensive income ("FVTOCI"):

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

By default, all other financial assets are subsequently measured at fair value through profit or loss ("FVTPL").

Despite the foregoing, the Institute may make the following irrevocable election/designation at initial recognition of a financial asset:

- the Institute may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income if certain criteria are met; and
- the Institute may irrevocably designate a debt investment that meets the amortised cost or FVTOCI criteria as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

#### Amortised cost and effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period.

For financial instruments other than purchased or originated credit-impaired financial assets, the effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) excluding expected credit losses, through the expected life of the debt instrument, or, where appropriate, a shorter period, to the gross carrying amount of the debt instrument on initial recognition. For purchased or originated credit-impaired financial assets, a credit-adjusted effective interest rate is calculated by discounting the estimated future cash flows, including expected credit losses, to the amortised cost of the debt instrument on initial recognition.

The amortised cost of a financial asset is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, adjusted for any loss allowance. On the other hand, the gross carrying amount of a financial asset is the amortised cost of a financial asset before adjusting for any loss allowance.

Interest income is recognised using the effective interest method for debt instruments measured subsequently at amortised cost and at FVTOCI. For financial instruments other than purchased or originated credit-impaired financial assets, interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired. For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset. If, in subsequent reporting periods, the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset.

For purchased or originated credit-impaired financial assets, the Institute recognises interest income by applying the credit-adjusted effective interest rate to the amortised cost of the financial asset from initial recognition. The calculation does not revert to the gross basis even if the credit risk of the financial asset subsequently improves so that the financial asset is no longer credit-impaired.

Interest income is recognised in profit or loss and is included in the "investment revenue" line item.

#### Equity instruments classified as at FVTOCI

On initial recognition, the Institute may make an irrevocable election (on an instrument-by-instrument basis) to designate investments in equity instruments as at FVTOCI. Designation at FVTOCI is not permitted if the equity investment is held for trading or if it is contingent consideration recognised by an acquirer in a business combination.

A financial asset is held for trading if:

- it has been acquired principally for the purpose of selling it in the near term; or
- on initial recognition it is part of a portfolio of identified financial instruments that the Institute manages together and has evidence of a recent actual pattern of short-term profit-taking; or
- it is a derivative (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument).

Investments in equity instruments at FVTOCI are initially measured at fair value plus transaction costs. Subsequently, they are measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income and accumulated in the investments revaluation reserve. The cumulative gain or loss will not be reclassified to profit or loss on disposal of the equity investments, instead, they will be transferred to retained earnings.

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Dividends on these investments in equity instruments are recognised in profit or loss when the Institute's right to receive the dividends is established, unless the dividends clearly represent a recovery of part of the cost of the investment. Dividends are included in the "investment revenue" line item in profit or loss.

The Institute does not have investments in equity instruments that are held for trading as of FVTOCI.

Impairment of financial assets

Upon adoption of MFRS 9, the following Institute revised impairment methodology from incurred loss model to expected credit losses ("ECL") model. The Institute recognises lifetime ECL for trade receivables, contract assets and lease receivables. The expected credit losses on these financial assets are estimated using a provision matrix based on the Institute's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions as of the reporting date, including time value of money where appropriate.

For all other financial instruments, the Institute recognises lifetime ECL when there has been a significant increase in credit risk since initial recognition. If, on the other hand, the credit risk on the financial instrument has not increased significantly since initial recognition, the Institute measures the loss allowance for that financial instrument at an amount equal to 12 months ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition instead of on evidence of a financial asset being credit-impaired as of the reporting date or an actual default occurring.

Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument. In contrast, 12 months ECL represents the portion of lifetime ECL that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

Significant increase in credit risk

In assessing whether the credit risk on a financial instrument has increased significantly since initial recognition, the Institute compares the risk of a default occurring on the financial instrument as of the reporting date with the risk of a default occurring on the financial instrument as of the date of initial recognition. In making this assessment, the Institute considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort. Forward-looking information considered includes the future prospects of the industries in which the Institute's debtors operate, obtained from economic expert reports, financial analysts, governmental bodies, relevant think-tanks and other similar organisations, as well as consideration of various external sources of actual and forecast economic information that relate to the Institute's core operations.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk for a particular financial instrument, e.g. a significant increase in the credit spread, or the length of time or the extent to which the fair value of a financial asset has been less than its amortised cost;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor; significant increases in credit risk on other financial instruments of the same debtor; or
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Institute presumes that the credit risk on a financial asset has increased significantly since initial recognition when contractual payments are more than 120 days past due, unless the Institute has reasonable and supportable information that demonstrates otherwise.

Despite the foregoing, the Institute assumes that the credit risk on a financial instrument has not increased significantly since initial recognition if the financial instrument is determined to have low credit risk as of the reporting date. A financial instrument is determined to have low credit risk if:

- i) the financial instrument has a low risk of default;
- ii) the borrower has a strong capacity to meet its contractual cash flow obligations in the near term, and
- iii) adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

The Institute considers a financial asset to have low credit risk when it has an internal or external credit rating of "investment grade" as per globally understood definition.

The Institute regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

#### Definition of default

The Institute considers the following as constituting an event of default for internal credit risk management purposes as historical experience indicates that receivables that meet either of the following criteria are generally not recoverable:

- when there is a breach of financial covenants by the counterparty; or
- information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Institute, in full (without taking into account any collaterals held by the Institute).

#### Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- significant financial difficulty of the issuer or the borrower;
- a breach of contract, such as a default or past due event;
- the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for that financial asset because of financial difficulties.

#### Write-off policy

The Institute writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Institute's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in profit or loss.

#### Measurement and recognition of expected credit losses

The measurement of expected credit losses is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information as described above. As for the exposure at default, for financial assets, this is represented by the assets' gross carrying amount at the reporting date; for loan commitments and financial guarantee contracts, the exposure includes the amount drawn down as of the reporting date, together with any additional amounts expected to be drawn down in the future by default date determined based on historical trend, the Institute's understanding of the specific future financing needs of the debtors, and other relevant forward-looking information.

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For financial assets, the expected credit loss is estimated as the difference between all contractual cash flows that are due to the Institute in accordance with the contract and all the cash flows that the Institute expects to receive, discounted at the original effective interest rate.

Where lifetime ECL is measured on a collective basis to cater for cases where evidence of significant increases in credit risk at the individual instrument level may not yet be available, the financial instruments are assessed on the following basis:

- Nature of financial instruments (i.e. the Institute's trade and other receivables, finance lease receivables and amounts due from customers are each assessed as a separate 'company'. Loans to related parties are assessed for expected credit losses on an individual basis);
- Past-due status; and
- Nature, size and industry of debtors.

The basis is regularly reviewed by management to ensure the constituents of each 'company' continue to share similar credit risk characteristics.

If the Institute has measured the loss allowance for a financial instrument at an amount equal to lifetime ECL in the previous reporting period, but determines as of the current reporting date that the conditions for lifetime ECL are no longer met, the Institute measures the loss allowance at an amount equal to 12 months ECL as of the current reporting date.

The Institute recognises an impairment gain or loss in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account, except for investments in debt instruments that are measured at FVTOCI, for which the loss allowance is recognised in other comprehensive income and accumulated in the investment revaluation reserve, and does not reduce the carrying amount of the financial asset in the statement of financial position.

Derecognition of financial assets

The Institute derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party. If the Institute neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Institute recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Institute retains substantially all the risks and rewards of ownership of a transferred financial asset, the Institute continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

**(ii) Financial Liabilities and Equity Instruments**

Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definition of a financial liability and equity instrument.

Equity instrument

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Institute are recognised at the proceeds received, net of direct issue costs.

Financial liabilities subsequently measured at amortised cost

Financial liabilities that are not 1) contingent consideration of an acquirer in a business combination, 2) held-for-trading, or 3) designated as at FVTPL, are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the amortised cost of a financial liability.

#### Derecognition of financial liabilities

The Institute derecognises financial liabilities when, and only when, the Institute's obligations are discharged, cancelled or they expire. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

### **b. Accounting policies applied until 31 December 2018**

#### **Impairment**

At the end of each reporting period, the Institute reviews the carrying amounts of assets (other than inventories and financial assets, which are dealt with in their respective policies) to determine if there is any indication that those assets may be impaired. If any such indication exists, the asset's recoverable amount, which is the higher of fair value less costs to sell and value in use, is estimated. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Whenever the carrying amount of an asset exceeds its recoverable amount, an impairment loss is recognised in profit or loss, unless the asset is carried at revalued amount, in which case, the impairment loss is treated as a revaluation decrease.

An impairment loss is only reversed in the profit or loss to the extent the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised. A reversal is recognised in profit or loss, unless it reverses an impairment loss on revalued assets, in which case, the reversal is treated as a revaluation increase.

#### **Financing and receivables**

Financing and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets except for maturities greater than 12 months after the end of the reporting period. These are classified as non-current assets.

The Institute's financing and receivables comprise staff financing provided by the Institute.

##### *Recognition and initial measurement*

Staff financing are initially measured at fair value or equivalent, which is usually the net amount disbursed at inception including directly attributable origination costs and certain type of fees that are regarded as an adjustment to the effective interest rate on the financing.

##### *Subsequent measurement*

Staff financing are subsequently measured at amortised cost. The income from the financing, representing interest plus transaction cost and fees included in the initial value of the staff financing is calculated using the effective interest method and taken to profit or loss over the life of the financing.

#### **Financial assets at fair value through profit or loss**

Financial assets at fair value through profit or loss comprise of financial assets held for trading purposes.

This financial assets are measured at fair value at the reporting date. Transaction costs are directly posted in the profit and loss. Changes in fair value are included in other operating income under "Net gain/loss on financial instruments at fair value through profit or loss, along with dividends from variable-income securities and realised gains and losses on disposal

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(Incorporated In Malaysia)**Available-for-sale financial assets**

Available-for-sale financial asset are fixed-income and variable income securities other than those classified as "fair value through profit or loss" or "held to maturity" or "financing and receivables".

Assets included in the available-for-sale category initially recorded at fair value plus transaction cost where material. At the reporting date, they are remeasured at fair value, with changes in fair value shown separate line in shareholder's equity, revaluation reserve- available for sale securities. Upon disposal, these unrealised gains and losses are transferred from shareholders' equity to the statement of profit or loss and other comprehensive income, where they are included in other operating income under "Net gain/loss on available-for-sale assets".

**Subsequent measurement - Impairment of financial assets**

The Institute assesses at the end of the reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an even occurring after the impairment was recognised (such as an improvement in the debtor's credit rating), the reversal of the previously recognised impairment loss is recognised in profit or loss.

When an asset is uncollectible, it is written off against the related allowance account. Such assets are written off after all the necessary procedures have been completed and the amount of the loss has been determined.

**De-recognition**

Financial assets are de-recognised when the rights to receive cash flows from the investments have expired or have been transferred and the Institute has transferred substantially all risks and rewards of ownership.

**Financial Liabilities**

Financial liabilities are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability. Financial liabilities are initially recognised at fair value plus transaction costs and subsequently measured at amortised cost.

Financial liabilities are recognised in the statement of financial position when, and only when, the Institute becomes a party to the contractual provisions of the financial instrument.

The Institute's financial liabilities include "other payables" in the statement of financial position.

A financial liability is derecognised when the obligation under the liability is extinguished. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

### **Employee Benefits**

#### **(a) Short-term benefits**

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees. Short-term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences. Short-term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

#### **(b) Defined contribution plans**

Defined contribution plans are post-employment benefit plans under which the Institute pays fixed contributions into separate entities or funds and will have no legal or constructive obligation to pay further contributions if any of the funds do not hold sufficient assets to pay all employee benefits relating to employee services in the current and preceding financial years. Such contributions are recognised as an expense in the profit or loss as incurred. As required by law, companies in Malaysia make such contributions to the Employees Provident Fund ("EPF").

### **Statement of Cash Flows**

The Institute adopts the indirect method in the preparation of the statement of cash flows.

Cash equivalents are short-term, highly liquid investments with maturities of three months or less from the date of acquisition and are readily convertible to cash with insignificant risk of changes in value.

## **4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY**

### **Critical judgements made in applying accounting policies**

In the process of applying the Institute's accounting policies, which are described in Note 3, management is of the opinion that there are no instances of application of judgement which are expected to have a significant effect on the amounts recognised in the financial statements.

### **Key sources of estimation uncertainty**

Management believes that there are no key assumptions made concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year other than as disclosed below:

#### **(a) Estimated useful life of property, plant and equipment**

The cost of property, plant and equipment is depreciated on a straight-line basis over the assets' useful lives. The Institute reviews the remaining useful lives of property, plant and equipment at the end of each reporting period and ensures consistency with previous estimates and patterns of consumption of the economic benefits that embodies in these assets. Changes in useful lives of property, plant and equipment may result in revision of future depreciation charges.

#### **(b) Allowance for doubtful debts**

Allowance for doubtful debts is made based on the evaluation of collectability and aging analysis of accounts and on management's estimate. A considerable amount of judgement is required in assessing the ultimate realisation of these receivables, including the creditworthiness and the past collection history of debtors concerned.

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**5. INCOME**

Income consists of:

	<b>2018</b> <b>RM</b>	2017 RM
Radio advertising	<b>8,083,242</b>	8,486,228
Profit earned from Commodity Murabahah	<b>483,416</b>	629,618
Trainings	<b>124,976</b>	280,682
Contributions and donations	<b>163,123</b>	217,156
Rental of facilities	<b>376,902</b>	317,643
Profit earned from staff financing	<b>38,960</b>	39,154
Profit earned on unit trust investment	<b>96,362</b>	-
Member's fees	<b>5,351</b>	3,140
Book and publications	<b>169,571</b>	235,944
Others	<b>46,024</b>	22,810
	<b>9,587,927</b>	10,232,375

**6. OTHER INCOME**

Included in other income are government grants awarded during the year for the purpose of giving immediate financial support to the Institute for its operations.

	<b>2018</b> <b>RM</b>	2017 RM
Government Grants	<b>16,627,000</b>	14,814,825
Unrealised (loss)/gain on revaluation of investment	<b>(3,382,697)</b>	2,584,486
Gain on disposal of property, plant and equipment	<b>7</b>	-
	<b>13,244,310</b>	17,399,311

**7. GRANTS**

	<b>“IKIM’s Special Collection” RM</b>	<b>Development RM</b>	<b>“Radio IKIM” Grant RM</b>	<b>Total RM</b>
<b>Net book value</b>				
As at 1 January 2018	9,000,000	58,465,401	5,331,128	<b>72,796,529</b>
Amortisation	-	(1,399,124)	(472,281)	<b>(1,871,405)</b>
As at 31 December 2018	9,000,000	57,066,277	4,858,847	<b>70,925,124</b>
<b>As at 31 December 2018</b>				
Cost	9,000,000	81,131,000	17,800,000	<b>107,931,000</b>
Accumulated amortisation	-	(24,064,724)	(12,941,153)	<b>(37,005,877)</b>
Net book value	9,000,000	57,066,276	4,858,847	<b>70,925,123</b>
<b>Net book value</b>				
As at 1 January 2017	9,000,000	59,864,526	5,803,409	<b>74,667,935</b>
Amortisation	-	(1,399,125)	(472,281)	<b>(1,871,406)</b>
As at 31 December 2017	9,000,000	58,465,401	5,331,128	<b>72,796,529</b>
<b>As at 31 December 2017</b>				
Cost	9,000,000	81,131,000	17,800,000	<b>107,931,000</b>
Accumulated amortisation	-	(22,665,599)	(12,468,872)	<b>(35,134,471)</b>
Net book value	9,000,000	58,465,401	5,331,128	<b>72,796,529</b>

“IKIM’s Special Collection” grant represents a special development grant received from Federal Government for the purchase of IKIM’s Special Collection for the Library.

Development grants represent contribution from the Federal Government for the land and construction of building.

“Radio IKIM” grants represent contribution from Federal Government for the purchase of radio equipment for “Radio IKIM”.

Grant received in respect of IKIM’s Special Collection is carried at the fair value of consideration received with no amortisation less impairment losses. This is consistent with the treatment of related asset, IKIM’s Special Collection in Note 10.

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**8. (DEFICIT)/ SURPLUS OF FUND BEFORE TAXATION**

(Deficit)/Surplus of fund before tax is arrived at:

	2018 RM	2017 RM
<b>After charging:</b>		
Auditors' remuneration	35,000	30,000
Depreciation of property, plant and equipment	3,118,094	3,134,806
Fund managers' fees	157,630	171,764
Directors remuneration	130,478	96,167
Allowance for doubtful debts (Note 13)	128,641	93,977
Allowance for doubtful debts no longer required (Note 13)	-	(445,584)
Loss from disposal of investments	537,608	-
Property, plant and equipment written off	-	284,832
<b>After crediting:</b>		
Amortisation of grant	1,871,405	1,871,406
Unrealised gain on revaluation of investment	855,905	-
Gain on disposal of unit trust investment	96,363	-
Gain from disposal of property, plant and equipment	7	-

**9. TAXATION**

	2018 RM	2017 RM
<b>Estimated tax payable:</b>		
Current year	156,300	-
Underprovision in prior year	273,594	31,027
	<b>429,894</b>	31,027

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A reconciliation of tax expense to loss before tax at the statutory income tax rate to tax expense at the effective income tax rate is as follows:

	<b>2018</b> <b>RM</b>	2017 RM Restated
Surplus/(Deficit) before tax	<b>(4,529,112)</b>	4,345,494
Tax at statutory rate of 24%	<b>(1,086,987)</b>	1,042,919
<b>Tax effects of:</b>		
Income not subject to tax	<b>(581,229)</b>	(3,903,758)
Non-deductible expenses	<b>1,672,413</b>	685,936
Deferred tax asset not recognised	<b>152,103</b>	2,174,903
Underprovision of estimated tax payable in prior years	<b>273,594</b>	31,027
<b>Tax expense for the year</b>	<b>429,894</b>	31,027

Deferred tax assets are generally recognised for all deductible temporary differences, unused tax losses and unabsorbed capital allowances to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences, unused tax losses and unabsorbed capital allowances can be utilised. As of 31 December 2018, the unused tax losses and unabsorbed capital allowances of which the deferred tax assets are not recognised in the financial statements due to uncertainty of realisation, is as follows:

	<b>2018</b> <b>RM</b>	2017 RM
Property, plant and equipment	<b>(879,737)</b>	(2,726,048)
Provision	<b>338,132</b>	243,321
Unused tax losses	<b>54,992,382</b>	54,992,382
Unabsorbed capital allowances	<b>17,401,854</b>	18,709,214
	<b>71,852,631</b>	71,218,869

The unused tax losses and unabsorbed capital allowance, subject to the agreement by the Inland Revenue Board, are available to offset against future taxable profit.

As a government agencies the directors are of the opinion that the Institute does not have to pay zakat.

**10. PROPERTY, PLANT AND EQUIPMENT**

	Long term leasehold land RM	Building RM	Radio equipment RM	Office equipment RM	TV IKIM's equipment RM	Motor vehicles RM	Computer RM	Furniture and fittings RM	Books RM	IKIM's special collection RM	Total RM
<b>Net book value</b>											
As at 1 January 2018	50,674,746	14,271,803	3,861,324	235,249	1,404,494	178,905	254,339	239,326	280,259	10,880,000	82,280,445
Addition	-	85,716	466,622	77,018	-	-	331,200	14,520	16,408	-	99,484
Disposal/Written-off	-	-	-	-	-	-	(114,109)	-	-	-	(114,109)
Depreciation	(987,251)	(432,843)	(761,405)	(80,940)	(385,032)	(102,983)	(76,490)	(55,782)	(121,239)	-	(3,003,965)
<b>As at 31 December 2018</b>	<b>49,687,495</b>	<b>13,924,676</b>	<b>3,566,541</b>	<b>231,327</b>	<b>1,019,462</b>	<b>75,922</b>	<b>394,940</b>	<b>198,064</b>	<b>175,428</b>	<b>10,880,000</b>	<b>80,153,855</b>
<b>Net book value</b>											
As at 1 January 2017	51,661,997	14,944,684	4,169,486	163,532	1,627,666	333,203	198,698	279,812	307,052	10,880,000	84,566,130
Addition	-	-	416,948	148,984	161,860	-	244,858	18,957	142,346	-	1,133,953
Disposal/Written-off	-	(287,143)	(6,132,361)	-	-	(120,473)	-	-	-	-	(6,539,977)
Depreciation	(987,251)	(385,738)	5,407,251	(77,267)	(385,032)	(33,825)	(189,217)	(59,443)	(169,139)	-	3,120,339
<b>As at 31 December 2017</b>	<b>50,674,746</b>	<b>14,271,803</b>	<b>3,861,324</b>	<b>235,249</b>	<b>1,404,494</b>	<b>178,905</b>	<b>254,339</b>	<b>239,326</b>	<b>280,259</b>	<b>10,880,000</b>	<b>82,280,445</b>
<b>As at 31 December 2018</b>											
Cost	60,159,383	21,711,068	12,938,212	1,367,782	2,566,879	1,220,723	2,679,541	2,611,313	5,508,450	10,880,000	121,643,351
Accumulated Depreciation	(10,471,888)	(7,786,392)	(9,371,671)	(1,136,455)	(1,547,417)	(1,144,801)	(2,284,601)	(2,413,249)	(5,333,022)	-	(41,489,496)
Net book value	49,687,495	13,924,676	3,566,541	231,327	1,019,462	75,922	394,940	198,064	175,428	10,880,000	80,153,855
<b>As at 31 December 2017</b>											
Cost	60,159,383	21,625,351	12,471,590	1,290,764	2,566,879	1,220,723	2,462,443	2,596,794	5,492,040	10,880,000	120,766,003
Accumulated Depreciation	(9,484,637)	(7,353,548)	(8,610,266)	(1,055,515)	(1,162,385)	(1,041,818)	(2,208,104)	(2,357,468)	(5,211,781)	-	(38,485,558)
Net book value	50,674,746	14,271,803	3,861,324	235,249	1,404,494	178,905	254,339	239,326	280,259	10,880,000	82,280,445

\* IKIM's Special Collection ("the Collection") are not depreciated because they are deemed to have indefinite lives, but are subject to impairment reviews where damage or deterioration is reported. The Collection was acquired in 2008 via utilisation of government grant received and internally generated fund amounting to RM10,000,000 and RM1,165,127 respectively. The Collection has been revalued to RM10,880,002.

Long term leasehold land recorded in the financial statements with the net book value of RM49,687,495 (31.12.2017: RM50,674,746; 1.1.2017: RM51,661,997) comprises Lot 6180 and Lot 6181 are included under caveat status by Semantan Estate Sdn Bhd.

## 11. STAFF FINANCING

	<b>31.12.2018 RM</b>	31.12.2017 RM	1.1.2017 RM
Receivables within 1 year	<b>23,438</b>	23,438	23,438
Receivables after 1 year	<b>750,140</b>	827,749	756,369
	<b>773,578</b>	851,187	779,807

Staff financing consists of car financing, computer financing and house financing. The financing is based on Bai' Bithamin Ajil scheme with a profit rate of 4% and the financing period range between 4 to 25 years.

## 12. INVENTORIES

	<b>31.12.2018 RM</b>	31.12.2017 RM	1.1.2017 RM
At cost:			
- Books	<b>412,264</b>	369,494	228,842
- Merchandise	<b>49,412</b>	20,017	164
- Compact Discs	<b>56,648</b>	65,633	14,610
	<b>518,324</b>	455,144	243,616

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**13. RECEIVABLES**

	<b>31.12.2018</b> <b>RM</b>	31.12.2017 RM	1.1.2017 RM
<b>Trade receivables</b>			
Trade receivables - Radio	<b>693,722</b>	1,190,530	734,987
Trade receivables - Others	<b>89,797</b>	114,306	70,275
	<b>783,519</b>	1,304,836	805,262
Less: Allowance for doubtful debts	<b>(338,131)</b>	(243,321)	(647,005)
	<b>445,388</b>	1,061,515	158,257
<b>Other receivables</b>			
Accrued profit from Commodity Murabahah	<b>8,987</b>	95,784	44,332
Utilities and security deposits	<b>67,295</b>	17,295	17,295
Prepayment	<b>240,621</b>	192,248	183,568
Other receivables from Fund Managers	<b>-</b>	-	363,498
Other assets with Fund Managers	<b>-</b>	-	36,849
	<b>316,903</b>	305,327	645,542
<b>Total trade and other receivables</b>	<b>762,291</b>	1,366,842	803,799

Ageing analysis of trade receivables

The ageing analysis of the Institute's trade receivables is as follows:

	<b>31.12.2018</b> <b>RM</b>	31.12.2017 RM	1.1.2017 RM
Neither past due nor impaired	<b>229,470</b>	967,538	107,632
1 to 30 days past due not impaired	<b>40,681</b>	74,641	21,724
31 to 60 days past due not impaired	<b>124,923</b>	19,336	7,861
61 to 90 days past due not impaired	<b>36,727</b>	-	-
91 to 120 days past due not impaired	<b>13,587</b>	-	-
More than 121 days past due not impaired	<b>-</b>	-	21,040
	<b>215,918</b>	93,977	50,625
More than 121 days past due and impaired	<b>338,131</b>	243,321	647,005
	<b>783,519</b>	1,304,836	805,262

Credit terms

The Institute's trading terms with its customers are mainly in credit. The Institute's normal trade credit terms range from 30 to 60 days (31.12.2017: 30 to 60 days; 1.1.2017: 30 to 60 days). Trade receivables are non-interest bearing.

Receivables that are neither past due nor impaired

Trade receivables that are neither past due nor impaired are creditworthy third party debtors with good payment records with the Institute.

Receivables that are past due but not impaired

The Institute has trade receivables amounting to RM215,918 (31.12.2017: RM187,954; 1.1.2017: RM50,625) that are past due at the reporting date but not impaired. They are recoverable based on the creditworthiness of these debtors.

Receivables that are impaired

The movement of the allowance accounts used to record the impairment are as follows:

	<b>31.12.2018 RM</b>	31.12.2017 RM	1.1.2017 RM
At 1 January	<b>243,320</b>	647,005	530,849
Charge for the year (Note 8)	<b>128,641</b>	93,977	163,813
Allowance no longer required	-	(445,584)	-
Written off during the year	<b>(33,830)</b>	(52,077)	(47,657)
<b>At 31 December</b>	<b>338,131</b>	243,321	647,005

Trade receivables that are individually determined to be impaired at the reporting date relate to debtors that are in significant financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancements.

**14. INVESTMENTS**

	<b>31.12.2018 RM</b>	31.12.2017 RM	1.1.2017 RM
<b>At fair value:</b>			
Quoted securities in Malaysia:			
Shares	<b>12,714,480</b>	21,626,122	17,680,595
Unit trusts	<b>9,820,613</b>	-	-
Commercial papers	<b>10,033</b>	10,033	10,033
<b>Total market value of quoted securities</b>	<b>22,545,126</b>	21,636,155	17,690,628

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**15. CASH AND CASH EQUIVALENTS**

Cash and cash equivalents comprise the following:

	<b>31.12.2018</b> RM	31.12.2017 RM	1.1.2017 RM
Commodity Murabahah deposits with licensed banks	<b>23,276,999</b>	16,245,125	17,164,562
Cash and bank balances	<b>2,009,302</b>	774,933	4,800,522
	<b>25,286,301</b>	17,020,058	21,965,084

**16. PAYABLES AND ACCRUALS**

	<b>31.12.2018</b> RM	31.12.2017 RM Restated	1.1.2017 RM
Sundry creditors	<b>384,362</b>	743,806	789,713
Accruals and provision	<b>426,890</b>	93,112	320,975
Deposit received	<b>27,838</b>	32,338	26,338
Other liabilities with Fund Managers	<b>303,990</b>	589,174	9,730
Deposit for radio advertising	<b>128,233</b>	63,318	38,367
	<b>1,271,313</b>	1,521,748	1,185,123

**17. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES**

**Capital risk management policies**

The Institute's financial risk management policy seeks to ensure that adequate financial resources are available for the development of the Institute's activities whilst managing its profit rate market risks (both fair value and cash flow), liquidity risk and credit risk. The Board reviews and agrees policies for managing each of these risks and they are summarised below:

(a) Liquidity risk

Liquidity risk is the risk the Institute will encounter difficulty in meeting financial obligations due to shortage of funds. The Institute's exposure to liquidity risk is principally from its payables.

The Institute maintains a level of cash and cash equivalents deemed adequate by the management to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they fall due.

(b) Market risk

Market risk is the risk that changes in market price, such as foreign exchange rate, interest rates and equity price rise that will affect the Institute financial position or cash flows. Equity price rise arises from the Institute's investments in equity securities. Management of the Institute monitors the equity investments on portfolio basis.

This analysis assumes that all other variables remain constant and the Institute's equity investment moves in correlation with the FTSE Bursa Malaysia (FBMKLCI).

A 10% (2017: 10%) strengthening in FBMKLCI at the end of the reporting period would have increased equity by RMNil (2017: RM1,335,000) for investment classified as AFS and post-tax profit or loss by RMNil (2017: RM2,164,000) for investment classified as FVTPL. A 10% (2017: 10%) weakening in FBMKLCI would have had equal but opposite effect on equity and profit or loss respectively.

(c) Credit risk

Exposure to credit risk arises in the normal course of the Institute's business. The Institute's credit risk is primarily attributable to cash and bank balances and trade receivables.

The Institute does not have any significant exposure to any individual counterparty nor does it have any major concentration of credit risk arising from exposure to any financial instruments.

The Institute uses an allowance matrix to measure ECLs of trade receivables, estimated based on historical credit loss experience based on the past due status of the receivables, adjusted as appropriate to reflect current conditions and estimates on their past due status in terms of the provision matrix.

The Institute minimises credit risk by dealing with licensed bank and counterparties with good credit rating.

(d) Fair value of financial instruments

The carrying amounts of cash and cash equivalents, short term receivables and payables approximate fair values due to the relatively short term nature of these financial instruments.

The table below analyses financial instruments carried at fair value:

<b>Fair value of financial instruments carried at fair value</b>					
<b>2018</b>	<b>Level 1 RM</b>	<b>Level 2 RM</b>	<b>Level 3 RM</b>	<b>Total Fair Value RM</b>	<b>Carrying Amount RM</b>
Financial assets:					
Investments carried at FVTPL	22,545,126	-	-	22,545,126	22,545,126
<b>2017</b>					
Financial assets:					
Investments					
- Available for sale	13,349,245	-	-	13,349,245	13,349,245
- Carried at FVTPL	21,636,155	-	-	21,636,155	21,636,155
	34,985,400	-	-	34,985,400	34,985,400

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**18. REVALUATION RESERVE**

	<b>31.12.2018</b> <b>RM</b>	31.12.2017 RM	1.1.2017 RM
<b>Non-distributable:</b>			
Available-for-sale securities	-	(377,280)	(218,363)
Property plant and equipment	<b>714,875</b>	714,875	714,875
	<b>714,875</b>	337,595	496,512

The revaluation reserve for available for sale securities represent cumulative fair value changes on securities available-for sale.

**19. ADOPTION OF MFRS 9 AND MFRS 15**

The Institute adopted MFRS 9 Financial Instruments and MFRS 15 Revenue from Contracts with Customers with date of initial application of 1 January 2018 and elected not to restate the comparative information. The adoption of MFRS 9 and MFRS 15 have no material financial impact to the financial statements of the Institute except as discussed below:

**MFRS 9 - Financial Instruments**

The accounting policies were changed to reflect the application of MFRS 9 from the beginning of the first MFRS reporting period. MFRS 9 replaces the provisions of MFRS 139 that relate to the recognition, classification and measurement of financial assets and financial liabilities; derecognition of financial instruments; impairment of financial assets and hedge accounting. MFRS 9 also significantly amends other standards dealing with financial instruments such as MFRS 7 'Financial Instruments: Disclosures'. The cumulative effects of the changes are recognised in the statement of financial position as at the beginning of the first MFRS reporting period, which is on 1 January 2018.

The table below illustrates the classification and measurement of financial assets and financial liabilities under MFRS 139 and MFRS 9 at the date of initial application, 1 January 2018.

	<b>Measurement Category</b>		<b>Carrying Amount</b>		
	<b>Under MFRS 139</b>	<b>Under MFRS 9</b>	<b>Original RM</b>	<b>New RM</b>	<b>Difference RM</b>
<b>Financial assets</b>					
Staff financing	Loans and receivables	Financial assets at amortised cost	851,186	851,186	-
Available-for-sale investments	Available-for-sale	Fair value through profit or loss	13,349,245	13,349,245	-
Receivables	Loans and receivables	Financial assets at amortised cost	1,174,594	1,174,594	-
Investments at fair value through profit or loss	Fair value through profit or loss	Fair value through profit or loss	21,636,155	21,636,155	-
<b>Financial Liabilities</b>					
Payables and accruals	Other financial liabilities	Financial liabilities at amortised cost	1,521,802	1,521,802	-

**MFRS 15 - Revenue from Contracts with Customers**

The Institute earned its revenue from distribution of stationery products and art materials.

With the adoption of MFRS 15 "Revenue from Contracts with Customers" in the current financial year, the Institute's revenue from contracts with customers is recognised by reference to each distinct performance obligation in the contract with customer. Transaction price is allocated to each performance obligation on the basis of the relative standalone selling prices of each distinct good or services promised in the contract. Revenue is recognised when the performance obligation is satisfied, which is at a point in time.

There were no material financial impacts to the statement of financial position and the statement of comprehensive income of the Institute arising from the adoption of MFRS 15.

## 20. PRIOR YEAR ADJUSTMENTS

During the previous financial year, the Institute had recorded an error in journal entry with an effect of RM420,571 in relation to investment loss and payables.

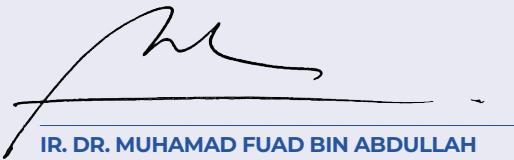
The prior year's effect of these error in journal entries have been adjusted as prior year's adjustment in the financial statements and the following balances have been restated to reflect the effects of the said adjustments:

	<b>As previously reported RM</b>	<b>Prior years' adjustments RM</b>	<b>As restated RM</b>
<b>Statement of Comprehensive Income for the year ended 31 December 2017</b>			
Investment (loss)/income	820,144	(420,571)	399,573
<b>Statement of Financial Position as at 31 December 2017</b>			
Payables and accruals	1,101,231	420,571	1,521,802
Accumulated funds	63,442,695	(420,571)	63,022,124
<b>Statement of Cash Flow for the year ended 31 December 2017</b>			
Profit before tax	4,766,065	(420,571)	4,345,494
(Decrease)/Increase in payables and accruals	(83,892)	420,571	336,679

**Institut Kefahaman Islam Malaysia**  
(Incorporated In Malaysia)**STATEMENT BY DIRECTORS**

The directors of INSTITUT KEFAHAMAN ISLAM MALAYSIA state that, in their opinion, the accompanying financial statements are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the provisions of the Companies Act, 2016 in Malaysia so as to give a true and fair view of the financial position of the Institute as of 31 December 2018 and of the financial performance and the cash flows of the Institute for the financial year ended on that date.

Signed on behalf of the Board  
in accordance with a resolution of the directors,



IR. DR. MUHAMAD FUAD BIN ABDULLAH  
Director



DATUK PROF. DR. AZIZAN BINTI BAHARUDDIN  
Director

Kuala Lumpur,  
15 May 2019.

**Institut Kefahaman Islam Malaysia**  
(Incorporated In Malaysia)

**DECLARATION BY THE OFFICER PRIMARILY RESPONSIBLE FOR THE FINANCIAL MANAGEMENT OF THE INSTITUTE**

I, **AHMAD IRWAN BIN BAHARUDDIN**, the officer primarily responsible for the financial management of **INSTITUT KEFAHAMAN ISLAM MALAYSIA**, do solemnly and sincerely declare that the accompanying financial statements are, in my opinion, correct and I make this solemn declaration conscientiously believing the declaration to be true, and by the virtue of the Statutory Declarations Act, 1960.



**AHMAD IRWAN BIN BAHARUDDIN**

Subscribed and solemnly declared by the abovenamed **AHMAD IRWAN BIN BAHARUDDIN** at **KUALA LUMPUR** on the 15 day of May, 2019.

Before me,



## NOTA

*Note*





**Institut Kefahaman Islam Malaysia**  
*Institute of Islamic Understanding Malaysia* (234432 H)  
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